



P.O. Box 10
Parsons, TN 38363

Phone (731) 847-6343
Fax (731) 847-4200

7/29/19

Jacy Weems
Assistant Director, CMP Reinvestment Program
Office of Patient Care Advocacy
Tennessee Department of Health
Andrew Johnson Tower, 5th Floor
710 James Robertson Parkway
Nashville, TN 37243
P: 615-770-6805
Jacy.Weems@tn.gov

RE: Activities, Restorative, and Therapy in Sync (ARTS) Project Grant Q4 Report

Dear Ms. Ridley,

American Health Communities, Inc- Jackson Region Activities, Restorative, and Therapy in Sync (ARTS) program serves approximately 876 nursing home patients, 1115 licensed nursing facility beds, in nine locations throughout Middle and West Tennessee including the counties of Decatur, Hardin, Haywood, Henderson, Lewis, Madison, and McNairy. The objective of the Activities, Restorative, and Therapy in Sync (ARTS) program is to provide the residents in our care an improved quality of life through the implantation of It's Never 2 Late (iN2L)- fusing therapy, restorative care, and activities into a truly individualized approach. We are aligning the patients' personal interests and functional limitations with activities, restorative programs, and therapy treatments in a computer-based format.

If additional information is needed on the individual patient questionnaires or iN2L usage, please request and I will gladly submit.

Sincerely,

Chris Childress
American Health Communities, Inc
1971 Tennessee Avenue North, P.O. Box 10
Parsons, TN 38363
cchildress@ahcseiniorcure.com
Telephone: (731) 772-3356
Fax: (731) 772-0531

Quarterly Report:

Q4 April 1, 2019 – June 30, 2019

Legal Name of Organization:

American Health Communities, Inc.

Mailing Address, City, State, and Zip:

1971 Tennessee Avenue North
P.O. Box 10
Parsons, TN 38363

Phone:

731-847-6343

EIN:

621541543

Edison Vendor ID:

212086

CEO/Executive Director:

Mike Bailey, CEO

Phone:

731-847-6343

Email:

mbailey@thmgt.com

Project Leader:

Chris Childress, LNHA

Phone:

615-293-5214

Email:

cchildress@ahcseiorcare.com

Program name:

Activities, Restorative, and Therapy in Sync (ARTS)

Grant ID Number:

Z19179059

Dates Covered by this Grant:

July 1, 2018 - June 30, 2021

Grant Amount:

\$410,437.82

Summary of Grant Purpose:

The objective of the Activities, Restorative, and Therapy in Sync (ARTS) program is to provide the residents in our care an improved quality of life through the implementation of It's Never 2 Late (IN2L) – fusing activities, restorative care, and therapy into a truly individualized approach. By aligning the patients' personal interests and functional limitations with activities, restorative programs, and therapy treatment in a computer-based format, we will improve or maintain the patients' activities of daily living, increase the number of residents in activities, and increase the number of residents in the restorative program. This movement to synchronize the different programs will have a direct impact on the culture in our communities and improve the quality of life for those we serve.

This report will reflect the fourth quarter of this project. This will include the months of April, May, June 2019. The goals of the project are to 1) improve or maintain ADL function, and 2) increase patient participation in person-centered recreational and rehabilitation activities.

Project Tasks / Process Objectives	Timeline Month/Year	Responsible Party	Date Completed	Notes
Begin announcing Monthly Training Webinars- new and interested staff, volunteers, families participate.	10/1/2018	THM Jackson Region Administrators; Activity Directors	1/31/19	Monthly training webinars are offered to new employees as well as employees that need a refresher.
Submit Baseline Quarterly Evaluation Reports- collect MDS, Restorative Care Log, and Activity Log data logs; monitor program impact; prepare and submit prior to deadline.	11/1/2018	Corporate Consultant; THM- Jackson Region Administrators	3/31/19	Facilities will continue to complete this information every month. This information is kept on a daily or weekly basis and compiled at the end of the quarter to submit for the quarterly report.
Activities staff begin participating in bimonthly content update webinars; add updated applications to the Activity Calendar throughout the duration of the program.	12/1/2018	THM-Jackson Region Administrators	Ongoing	These webinars continue to be available for our activity staff and other staff members that help with the activity department.
Staff begins participating in Quarterly Best Practices Group Calls	12/1/2018	THM-Jackson Region Administrators	Ongoing	Calls provide extra support for staff members.

Information Obtained

For Baseline Study Group-

- ADL Function on the Minimum Data Set of study group.

For All Residents-

- Total number of Residents participating in the iN2L restorative program
- Total number of Residents participating in iN2L
- Total number of Residents participating in iN2L therapy program
- Total number of Residents participating in the iN2L Activity Program

Other data:

- iN2L Usage Documentation from iN2L
- Resident Questionnaires

Data Collection

All residents in the communities were monitored for system use, iN2L participation, restorative program, and questionnaires for alert/oriented patients using the system. The following data was collected on all residents:

- Total number of In-House Resident Last Day of Month
- Total number of Long-Term Residents last day of the month (including private)
- Total number of residents using iN2L (could be restorative, activity, or therapy)
- Number of residents with My-Story Complete
- Number of residents in the Restorative Program
- Number of residents in the Restorative Program using iN2L
- Number of residents added to the Restorative Program this month using iN2L

The monitoring process includes only the activities with the iN2L system. This will give us an idea of how many residents are using the iN2L system for activities and in restorative.

Total patients and long-term patients' categories were added to ensure as many as possible long-term residents were included on the "My Story" biography portion of the system. Short term resident will not be included in the "My Story" biography section as the average length of stay is only 27-30 days and continue to decrease. Restorative information indicates which patients in restorative were using the iN2L.

Weekly Data

Each community has weekly meetings that will discuss residents' that are included in the iN2L program. The weekly meetings will include the following sheet to monitor the residents progress. The communities are encouraged to have activities, restorative, and therapy involved in the weekly meetings.

Date Initiated	Goals											Participating Department					Types of Engagement on IN2L			
	Memory Care	Improve Behaviors	Improve Sequencing	Improve PsychoSocial	Improve Problem Solving/Awareness	Improve Motor Skills	Improve hand/eye coordination	Improve mobility	Improve Gait	Improve safety awareness with surface trans	Improve Range of Motion	Improve Balance	Improve Strength	Other - please explain	Activities	Restorative	Occupational Therapy	Physical Therapy	Speech Therapy	Types of Engagement on IN2L

This form will be completed by the communities weekly to ensure Activities, Restorative, and Therapy are in sync and discuss the plan for all residents using iN2L and ensure the plan is focused on activities that will improve their functional or mental status. It will identify each patient, goals, treating department, and types of engagement. This is a form that will change weekly as patients are added, discharged, or have changes. Due to individual patient information on the form we didn't attach each facility's report quarterly. This information

will be provided if requested. Below you will find a table that breaks down how each facility has done with the number of residents in the restorative program, number of My-Story's complete, and number of residents added to the restorative program.

	Month Ending	Total Number of In-House Residents Last day of Month	Total Number of Long-Term Residents last day of the month (Including Private)	Total Number of Residents using iN2L (could be restorative, act, or therapy)	Number of Residents with My-Story Complete	Number of Residents in the Restorative Program	Number of Residents in the Restorative Program Using iN2L	Number of Residents added to the Restorative Program this Month using iN2L
Crestview	4/30/19	78	63	30	61	30	30	0
	5/31/19	79	65	30	61	30	30	0
	6/30/19	78	64	30	61	30	30	0
Decatur	4/30/19	94	79	33	15	29	11	0
	5/31/19	90	76	27	15	29	11	0
	6/30/19	84	69	29	15	30	11	2
Forest Cove	4/30/19	91	80	24	4	35	5	7
	5/31/19	90	83	45	4	30	4	12
	6/30/19	88	78	39	4	28	2	8
Lewis County	4/30/19	92	78	56	68	17	5	6
	5/31/19	89	65	55	67	15	7	7
	6/30/19	97	80	52	66	17	4	5
Lexington	4/30/19	109	73	90	21	21	5	6
	5/31/19	106	77	86	21	21	5	4
	6/30/19	99	75	85	21	18	5	4
McNairy	4/30/19	111	91	66	40	21	7	3
	5/31/19	110	88	62	40	24	9	3
	6/30/19	101	81	62	40	21	7	4
Northbrooke	4/30/19	90	60	30	30	7	7	1
	5/31/19	91	57	39	29	7	7	1
	6/30/19	91	55	40	24	7	7	1
Savannah	4/30/19	103	86	49	29	32	20	1
	5/31/19	116	90	52	30	33	22	1
	6/30/19	108	87	63	32	31	22	2
Westwood	4/30/19	49	42	30	2	17	13	0
	5/31/19	52	43	42	2	17	13	0
	6/30/19	64	46	49	1	17	13	2

Crestview, Decatur County, Savannah, and McNairy have a strong number of residents in the restorative program and number of residents in the restorative program using the iN2L system. Facility's that are doing well in certain areas are encouraged to help the facility's with lower numbers. Most of the facility's have a high number of residents using the iN2L system- could be restorative, activity, or therapy. These numbers are very encouraging and shows the staff and the residents are becoming more familiar with using the iN2L computers. This also shows the communities are using all the computers and not just in one department. Lewis County did a great job of adding residents to their restorative program this quarter.

iN2L System Usage in Hours

Hours of iN2L Usage per Facility Per Month

	<u>April</u>	<u>May</u>	<u>June</u>	<u>Average</u>
Crestview	434.86	413.24	446.66	431.59
Decatur	705.71	1058.00	681.73	815.15
Forest Cove	458.34	602.41	705.41	588.72
Lewis County	1330.20	1441.80	968.14	1246.72
Lexington	813.79	649.46	612.54	691.93
McNairy	486.19	335.17	255.17	358.84
Northbrooke	682.73	691.75	709.80	694.76
Savannah	565.99	1050.70	493.22	703.30
Westwood	172.58	396.26	413.39	327.41
Team Average	627.82	737.64	587.34	

Forest Cove, Westwood, and Northbrooke increased their usage hours in each month of this quarter. Lewis County, Decatur County, Lexington, and Savannah continue to have strong usage hours from quarter to quarter. The overall census in this region and in our company has continued to decline this year, but our iN2L usage is staying somewhat stable. Communities that don't have the high usage numbers such as Westwood, McNairy, and Crestview are encouraged to lean on other facility for advice and tips. We continue to have additional in-service and conference calls for our communities. Each building is encouraged to discussed usage hours during their weekly meetings as well. Usage hours are sent out to each facility at the end of each month so they can monitor their progress with usage hours. The usage report is very detailed and gives the community a breakdown of which programs are being used the most and on what day. iN2L has already scheduled refresher trainings for next quarter. The iN2L team will send a trainer to each individual building to retrain employees or train new employees for the first time. This should also help increase the usage hours in our facility's.

Quality of Life Survey

The iN2L Quality of Life survey will be conducted every quarter. We are using this outcome survey to track the quality of life measures. This survey was agreed upon by the ARTS Committee and the iN2L team and will focus on the resident's emotional status. The results of the survey will be shared with each facility so they can find ways to improve from quarter to quarter. The questionnaire was completed via www.surveymzmo.com for accuracy and data collection purposes. Each data point is assigned a value. The higher the average, the better the outcome:

- Very negative = 1
- Negative = 2
- Neutral = 3
- Positive = 4
- Very Positive = 5

The survey contains a total of 15 questions for each resident:

1. How much of the time during the past two weeks have you felt full of pep?
2. How often have you been able to find joy in life over the past two weeks?
3. How much of the time during the past two weeks have you felt calm?
4. How much of the time during the past two weeks have you had lots of energy?
5. How much of the time during the past two weeks have you been happy?
6. How often have you felt peaceful over the past two weeks?
7. How much time have you felt rested and relaxed over the past two weeks?
8. During the past two weeks, how much of the time has your physical health or emotional problems interfered with your social activities (like visiting friends, relatives, etc.)?
9. How often have you had little interest or pleasure in doing things over the past two weeks?
10. How often have you had trouble falling asleep or staying asleep over the past two weeks?
11. How often have you had trouble concentrating over the past two weeks?
12. How much of the time during the past two weeks have you felt so down in the dumps that nothing could cheer you up?
13. How often have you felt fidgety or restless over the past two weeks?
14. How much of the time during the past two weeks have you felt tired?
15. How often have you felt sad over the past two weeks?

Answers are completed by alert and oriented residents, tabulated by iN2L and reported to facilities quarterly. The amount of surveys completed by each community equaled at least 20% of their average daily census. Each community received the results from the questionnaire and will use the iN2L systems to improve these numbers. The goal is to improve the patients' emotional status in each community by using the ARTS program. The results for each community can be seen (Attachment #3) at the end of this report. Below you will see the outcome in a table:

Resident Questionnaire - Average Score for Each Question Per Facility Q4

Facility Name	Number of Surveys Completed	Scoring of the questions: 1 - All the time. 2 - Most of the time. 3 - Sometimes 4 - Rarely 5 - Never														
		1. How much of the time during the past two weeks have you felt full of pep?	2. How often have you been able to find joy in life over the past two weeks?	3. How much of the time during the past two weeks have you felt calm?	4. How much of the time during the past two weeks have you had lots of energy?	5. How much of the time during the past two weeks have you been happy?	6. How often have you felt peaceful over the past two weeks?	7. How much time have you felt rested and relaxed over the past two weeks?	8. During the past two weeks, how much of the time has your physical health or emotional problems interfered with your social activities?	9. How often have you had little interest or pleasure in doing things over the past two weeks?	10. How often have you had trouble falling asleep or staying asleep over the past two weeks?	11. How often have you had trouble concentrating over the past two weeks?	12. How much of the time during the past two weeks have you felt so down in the dumps that nothing could cheer you up?	13. How often have you fidgety or restless over the past two weeks?	14. How much of the time during the past two weeks have you felt tired?	15. How often have you felt sad over the past two weeks?
Crestview	27	3.8	4	4.1	3.8	4.2	4.2	4.2	4.2	4.2	4.1	4.3	4.2	4.2	3.9	4.1
Decatur County	10	2.8	3	3.3	2.2	3.4	3.6	2.7	3.3	3.6	2.8	3	2.9	3.1	2.6	3.1
Forest Cove	45	3.3	3.5	4.2	2.9	3.9	4.2	3.7	4.9	3.6	4.6	4.8	4.7	4.6	3.2	4.1
Lewis County	20	2.7	3.4	3.9	2.7	3.7	3.6	3.7	3.6	3.6	3.9	3.5	4	3.8	3.6	3.7
Lexington	17	3.4	3.4	3.7	2.9	3.6	3.5	3.7	4.8	4	3.8	3.4	4.5	3.6	3.3	4.1
McNairy	22	2.6	3.8	3.7	2.4	3.6	3.7	3.5	3.4	3.4	3.9	3.8	3.7	3.9	2.6	3.1
Northbrooke	14	2.6	3.6	3.3	3	3.7	3.4	3.6	3.3	3.1	3.9	3.7	4.1	3.4	3.3	3.7
Savannah	20	3.1	3.3	3.1	3.3	3.8	3.4	3.1	3.3	3.1	3.7	2.8	3.5	3.2	3.2	3.1
Westwood	32	3.6	3.6	3.5	3.5	3.7	3.5	3.9	3.6	3.5	3.4	3.4	3.7	3.7	3.6	3.1
Average	23	3.1	3.5	3.6	3	3.7	3.6	3.5	3.8	3.5	3.7	3.6	3.9	3.7	3.2	3.1
Total Surveys Completed	207															

The total number of surveys completed increased this quarter by 33. By checking the results from last quarter, our residents stayed the same or the numbers increased in 10 of the 15 categories. This is very impressive as the goal for the ARTS program is to improve the resident's emotional status in each community.

A lot of the facility's have incorporated the iN2L system into several activities or events throughout the course of the day or week. It has almost become second nature in most buildings to use the systems. Most of the buildings use the system when playing Bingo as most residents enjoy playing. Also, we are still using the computer in the dining room during meals for the mealtime music to give a "fine dining" experience. Some of the church groups are using the systems for bible study or sing along. Many facility's use the "mirror option" to show movies on a big screen television by using an HDMI cord to connect the system to the Big screen television in the dining room or activity room.

The information obtained per individual patient is reviewed every quarter in each area to determine if the patient improved, remained the same, or declined in that area. Please see example of Excel Spreadsheet that is maintained on the computer for each of the baseline study group participants.

Baseline Study Group Outcomes

The baseline study group consists of 171 long-term residents that have potential to decline in functional status. The goal was to improve or maintain ADL function. Of the areas monitored:

% of residents	A.Bed Mobility	B.Transfer	G.Dressing	H.Eating	I.Toilet Use	G0120 A.Bathing
Same/Improve	96.4%	94.0%	94.6%	93.5%	90.0%	92.8%

Of the 171 residents in the baseline study:

- 96.4% of the residents maintained or improved their bed mobility
- 94.0% of the residents maintained or improved their current ability to transfer
- 94.6% of the residents maintained or improved their ability to dress
- 93.5% maintained or improved in eating
- 90.0% maintain or improved their toileting use
- 92.8% maintain or improved their bathing ability
- 92.7% maintained or improved their Mood (frequency).

These numbers slightly improved in bed mobility, transfer, eating, toileting, and mood from last quarter. The numbers remain strong as all areas remain over 90% of our residents are improving or maintaining their ADL function.

MDS Section D Mood (Frequency)	
Resident Interview	Staff Assessment
92.7%	

The goal is to maintain or improve their mood from quarter to quarter. This information will come directly from the MDS Section D Mood (Frequency). Of the residents in the baseline study, 92.7% maintained or improved this quarter. This is slight increase from last quarter in which the percentage was 91.3%.

Northbrooke

We have seen wonderful engagement in the rehab department. We have had a stroke patient whom could barely speak and move his own chips to. After 4 weeks with Rehab and use of the iN2L he could clearly yell "Bingo" and move his own chips after incorporating iN2L into his rehab. They were also able to improve his strength and stamina by utilizing his favorite music to dance.

Another thing we love is breaking down the cultural barrier. We have individuals who do not primarily speak English and we are able to provide extra activities for these residents on the iN2L in their native tongue; it's such a heartwarming experience to see their face light up in recognition and joy.

Crestview

The iN2L system has become part of the regular routine at Crestview. The systems are used for multiple things each day. The activity department use the computers daily for Bingo, Movie day, trivia, memory games, exercise classes and sensory games. The restorative team has incorporated the system in their schedule. The residents have given positive feedback on the exercise bike that is connected to iN2L system. The residents love the fact they can "ride the bike" through the woods or different backgrounds and they can pick music to play in the background while they pedal the bike. The staff that work on the memory care unit state the therapeutic music is very helpful during meal times and also helpful in the evening when they play the sundowning music.

Lewis County

The reminisce sight is one of our residents' favorite sights. They watch the videos and talk about all the things that remind them of their past such as milking, and the men especially enjoy talking about fishing. Another favorite is the classic television. Residents gather around and watch the old shows. One resident had made the comment "I wish they had Petty coat Junction on this" and the next week that show was added. He was so excited and now he watches it every day. We also use the program for exercise classes two times a week and the bingo game. Our younger residents use the iN2L at night to play games and do face book and google items of interest. We have one younger resident that prefers to do activities alone and she uses the program every night. We have one resident that is learning to crochet by using YouTube. We have had family members come to visit their grandmother and while visiting she showed them the program and they did karaoke, played games and used the reminisce sight. We use our program before lunch by doing trivia, bible verses and listening to music during meals. Residents enjoy watching the aquarium and the lagoon. We also have a male resident that enjoyed painting in the past but becomes anxious if he tries himself and we have used the painting with Bob Ross sight, and he will sit calmly and watch for almost an hour. The sight with the babies is a big hit with our ladies. Our ladies smile and talk about the babies and about their children. Through the use of the system we have had residents that would not participate in group or any activity outside their room participating on a regular basis and sharing their experiences with others.

As therapist we appreciate the various apps that challenge patient memory and sequencing of tasks. By utilizing the various positions of the device, we can challenge patient balance in varying planes, address memory goals and improve endurance to tasks all at one time and without the patient realizing they are working!

Forest Cove

The iN2L systems have been great for both the residents and the staff. The residents state they enjoy the old-time music on the system, and it makes it feel like old times. The residents like listening to music while doing their therapy. The staff enjoy listening to the music with the residents and it seems as if calms the residents down.

Problems/Delays:

The number of problems or delays have decreased as we have the iN2L systems longer. One of the major issues we are having along with the other facility's is the staff turnover in our nursing department. It continues to be a challenge to keep our buildings staff with nurses and Cnas. As new staff comes into the building it's important that the new staff is trained on the iN2L systems. iN2L provides refresher trainings once a year and have them scheduled for July in the Jackson region homes. We added one new Administrator at Forest Cove that we have worked with and trained regarding the iN2L systems. Most communities are not experiencing any connection issues like we did at the beginning of the project. If we have any problems our IT department now has more experience and knowledge of the iN2L systems and can correct them easier. Overall the computer systems are maintaining strong connections throughout the day with no delay.

Our VP of Senior Care Services and team leader of the Memphis Region iN2L program- Heather Lansaw spoke at the 2019 CMP Reinvestment Parade of Programs in Nashville on July 2, 2019. She spoke briefly about the ARTS iN2L project and the impact the program can have on our residents. Also, a leadership meeting is planned in late July with all AHC leadership. A presentation will be made on the iN2L system to discuss the benefits of the program.

Funding Information Summary below.

Tennessee Department of Health
Funding Information Summary

AGENCY NAME American Health Communities
ADDRESS 1971 Tennessee Avenue N.W. P.O. Box 10
CITY, STATE, ZIP Patterson, TN 38363
REPORTING PERIOD: (MM/DD/YY) FROM: 4/1/2019 THRU: 6/30/2019
AGENCY FISCAL YEAR END (MM/DD) _____

COST ALLOCATION: DOES YOUR ORGANIZATION HAVE AN APPROVED COST ALLOCATION PLAN?
YES _____ NO X

If yes, Name of organization that approved the Plan: _____

IF COST ALLOCATION IS APPLIED, INDICATE THE METHOD OF ALLOCATION:
Ratio of direct program salaries to total direct salaries applied to administrative cost. _____
Ratio of direct program expenditure to total direct expenditures applied to administrative cost. _____
Cost step down. _____
Other (describe) _____

Is your organization: _____ A private not-for-profit organization?
_____ A state college or university, or part of a city government?

DIRECTOR Chris Chilton PHONE # 615-293-5214
PREPARER OF REPORT Chris Chilton PHONE # 615-293-5214

DATE COMPLETED _____

CONTRACTOR/GRANTEE

American Health Communities

FEDERAL ID #

62154154

CONTRACTING STATE AGENCY

Tennessee Department of Health

REPORT PERIOD

4/1/2019 - 6/30/2019

Program #
 Contract Number
 Grant Period
 Program Name
 Service Name

Agency Tracking Number 34305-23119
21979659
7/1/2018 - 6/30/2021
Activities Restorative & Therapy in Sync (ARTS)
Quality of Life / IN2L

Schedule A

EXPENSE BY OBJECT:

Item #	EXPENSE BY OBJECT:	QUARTER TO DATE	YEAR TO DATE	QUARTER TO DATE	YEAR TO DATE
1	Salaries and Wages				
2	Employee Benefits & Payroll Taxes				
3	Total Personnel Expenses (add lines 1 and 2)				
4	Professional Fees	367,728	367,728		
5	Supplies				
6	Telephone				
7	Postage and Shipping				
8	Occupancy	10,800.00	10,800.00		
9	Equipment Rental and Maintenance				
10	Printing and Publications				
11	Travel				
12	Conferences and Meetings				
13	Interest				
14	Insurance				
15	Grants and Awards				
16	Specific Assistance to Individuals				
17	Depreciation				
18	Other Non-personnel Expenses (detail)	31,909.82	31,909.82		
a					
b					
c					
d					
19	Total Non-personnel Expenses (add lines 4 - 18)				
20	Reimbursable Capital Purchases				
21	TOTAL DIRECT PROGRAM EXPENSES				
22	Administrative Expenses				
23	TOTAL DIRECT AND ADMINISTRATIVE EXPENSES				
24	In-Kind Expenses				
25	TOTAL EXPENSES	410,437.82	410,437.82		

Schedule B, Part 1 STATE OF TENNESSEE PROGRAM EXPENSE REPORT

CONTRACTOR/GRANTEE American Health Communities FEDERAL ID # 62154154

CONTRACTING STATE AGENCY Tennessee Department of Health REPORT PERIOD 4/1/2019 - 6/30/2019

Program # Agency Tracking Number 34305 - 23119
 Contract Number 21979659
 Grant Period 7/1/2018 - 6/30/2021
 Program Name Activities Restorative & Therapeutic in Spec (ARTS)
 Service Name Quality of Life / iN2L

Schedule B Item #	SOURCES OF REVENUE	QUARTER TO DATE	YEAR TO DATE	QUARTER TO DATE	YEAR TO DATE
31	Reimbursable Program Funds				
32	Reimbursable Federal Program Funds				
33	Reimbursable State Program Funds				
33	Total Reimbursable Program Funds (equals line 55)				
34	Matching Revenue Funds				
35	Other Federal Funds				
36	Other State Funds				
37	Other Government Funds				
38	Cash Contributions (non-government)				
39	In-Kind Contributions (equals line 24)				
40	Program Income				
41	Other Matching Revenue				
41	Total Matching Revenue Funds (lines 34 - 40)				
42	Other Program Funds				
43	Total Revenue (lines 33, 41, & 42)				
Reconciliation Between Total and Reimbursable Expenses					
51	Total Expenses (line 25)				
52	Subtract Other Unallowable Expenses (contractual)				
53	Subtract Excess Administration Expenses (contractual)				
54	Subtract Matching Expenses (equals line 41)				
55	Reimbursable Expenses (line 51 less lines 52,53,54)				
56	Total Reimbursement To Date				
57	Difference (line 55 less line 56)				
58	Advances				
59	This reimbursement (line 57 less line 58)				

STATE OF TENNESSEE PROGRAM EXPENSE REPORT

Schedule C - Final Page

CONTRACTOR/GRANTEE American Health Communities FEDERAL ID # 62154154

CONTRACTING STATE AGENCY Tennessee Department of Health REPORT PERIOD 4/1/2019 - 6/30/2019

Schedule A Year-To-Date Information

Item #	EXPENSE BY OBJECT:	TOTAL DIRECT PROGRAM EXPENSES	TOTAL NONGRANT/ UNALLOWABLE EXPENSES	TOTAL ADMINISTRATIVE EXPENSES	GRAND TOTAL
		YEAR TO DATE	YEAR TO DATE	YEAR TO DATE	YEAR TO DATE
1	Salaries and Wages				
2	Employee Benefits & Payroll Taxes				
3	Total Personnel Expenses				
4	Professional Fees	367,728			367,728
5	Supplies				
6	Telephone				
7	Postage and Shipping	10,800.00			10,800.00
8	Occupancy				
9	Equipment Rental and Maintenance				
10	Printing and Publications				
11	Travel				
12	Conferences and Meetings				
13	Interest				
14	Insurance				
15	Grants and Awards				
16	Specific Assistance to Individuals				
17	Depreciation				
18	Other Non-personnel Expenses (detail)	31,909.82			31,909.82
a					
b					
c					
d					
19	Total Non-personnel Expenses				
20	Reimbursable Capital Purchases				
21	TOTAL DIRECT PROGRAM EXPENSES	410,437.82			410,437.82
22	Administrative Expenses				
23	TOTAL DIRECT AND ADMINISTRATIVE EXPENSES				
24	In-Kind Expenses				
25	TOTAL EXPENSES				

Schedule C - Final Page STATE OF TENNESSEE PROGRAM EXPENSE REPORT
 CONTRACTOR/GRANTEE Tennessee Health Management, Inc. FEDERAL ID # 62154154
 CONTRACTING STATE AGENCY Tennessee Department of Health REPORT PERIOD 1/1/2019 - 3/31/2019

Item #	EXPENSE BY OBJECT:	TOTAL DIRECT PROGRAM EXPENSES	TOTAL NONGRANT/ UNALLOWABLE EXPENSES	TOTAL ADMINISTRATIVE EXPENSES	GRAND TOTAL
		YEAR TO DATE	YEAR TO DATE	YEAR TO DATE	YEAR TO DATE
1	Salaries and Wages				
2	Employee Benefits & Payroll Taxes				
3	Total Personnel Expenses	367,728			367,728
4	Professional Fees				
5	Supplies				
6	Telephone				
7	Postage and Shipping	10,800.00			10,800.00
8	Occupancy				
9	Equipment Rental and Maintenance				
10	Printing and Publications				
11	Travel				
12	Conferences and Meetings				
13	Interest				
14	Insurance				
15	Grants and Awards				
16	Specific Assistance to Individuals				
17	Depreciation				
18	Other Non-personnel Expenses (detail)	31,909.82			31,909.82
a					
b					
c					
d					
19	Total Non-personnel Expenses				
20	Reimbursable Capital Purchases				
21	TOTAL DIRECT PROGRAM EXPENSES				
22	Administrative Expenses				
23	TOTAL DIRECT AND ADMINISTRATIVE EXPENSES				
24	In-Kind Expenses				
25	TOTAL EXPENSES	410,437.82			410,437.82

It's Never 2 Late

dignity through technology



September 20, 2018

Heather Giles
Tennessee Health Management, Inc.
P.O. Box 730
Parsons, TN 38363

Quote #6222 included the total estimated sales tax of \$37,577.29. Taxes have since decreased since the quote was submitted and we are unable to change the sales tax to match the awarded amount of \$416,105.29.

The total amount we are able to bill for this period is \$410,437.82 leaving a difference of \$5,667.47. Please retain this letter for your records should any questions arise. Let us know if further action is needed on our part.

Sincerely,

Barbara Kandemir
Chief Operating Officer

5889 S. Greenwood Plaza Blvd, Ste 320
Englewood, CO 80111

Attachment #1

Page 2 of 13

Invoice

DATE	INVOICE #
9/1/2018	Z9226-1

BILL TO
THM CAPS Dept P.O. Box 730 Parsons, TN 38363 United States

SHIP TO
THM - Westwood Health & Rehab 524 W. Main St. Decaturville, TN 38329

P.O. NO.	DUE DATE	REP
2018 -04 -TN -0424	9/27/2018	JK

DESCRIPTION	QUANTITY	RATE	AMOUNT
iN2L Engage: Mobile FLEX - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Mobile FLEX	1	450.00	450.00
iN2L Engage: Mobile FLEX Lite - 23" Dell All-in-One PC; No peripherals; AFC electric cart with articulating arm	1	4,499.00	4,499.00
Shipping & Handling - Mobile FLEX Lite	1	300.00	300.00
iN2L Rehab: Premium Clinical - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Rehab Premium Clinical	1	450.00	450.00
36 Month - Subscription	3	6,900.00	20,700.00
Custom Layout - CMS	1	0.00	0.00
Tax		3,517.17	3,517.17

Thank you for your business! Please note the below changes to our mailing address and banking information effective 1/1/2018. All Payments should be made in US Dollars.

Please remit check payments to: It's Never 2 Late LLC PO Box 49007 San Jose, CA 95161-9007	For remitting payment via ACH: Comerica Bank ABA: 121137522 Account: 1895194742	Total	\$42,514.17
		Payments/Credits	\$0.00
		Balance Due	\$42,514.17

Phone #
303-806-0797

E-mail
Accounting@iN2L.com

5889 S. Greenwood Plaza Blvd, Ste 320
 Englewood, CO 80111

Invoice

Attachment *1

Page 3 of 13

DATE	INVOICE #
9/1/2018	Z9233-1

BILL TO
THM CAPS Dept P.O. Box 730 Parsons, TN 38363 United States

SHIP TO
THM - Savannah Health & Rehab 1645 Florence Rd. Savannah, TN 38372

P.O. NO.	DUE DATE	REP
2018 -04 -TN -0424	9/27/2018	JK

DESCRIPTION	QUANTITY	RATE	AMOUNT
iN2L Engage: Mobile FLEX - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Mobile FLEX	1	450.00	450.00
iN2L Engage: Mobile FLEX Lite - 23" Dell All-in-One PC; No peripherals; AFC electric cart with articulating arm	1	4,499.00	4,499.00
Shipping & Handling - Mobile FLEX Lite	1	300.00	300.00
iN2L Rehab: Premium Clinical - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Rehab Premium Clinical	1	450.00	450.00
36 Month - Subscription	3	6,900.00	20,700.00
Custom Layout - CMS	1	0.00	0.00
Tax		3,583.60	3,583.60

Thank you for your business! Please note the below changes to our mailing address and banking information effective 1/1/2018. All Payments should be made in US Dollars.

Please remit check payments to:	For remitting payment via ACH:	Total	\$42,580.60
It's Never 2 Late LLC PO Box 49007 San Jose, CA 95161-9007	Comerica Bank ABA: 121137522 Account: 1895194742	Payments/Credits	\$0.00
		Balance Due	\$42,580.60

Phone #
303-806-0797

E-mail
Accounting@iN2L.com

5889 S. Greenwood Plaza Blvd, Ste 320
Englewood, CO 80111

Invoice

Attachment # 1

Page 4 of 13

DATE	INVOICE #
9/1/2018	Z9236-1

BILL TO
THM CAPS Dept P.O. Box 730 Parsons, TN 38363 United States

SHIP TO
THM - Northbrooke Health & Rehab 121 Physicians Drive Jackson, TN 38305

P.O. NO.	DUE DATE	REP
2018 -04 -TN -0424	9/27/2018	JK

DESCRIPTION	QUANTITY	RATE	AMOUNT
iN2L Engage: Mobile FLEX - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Mobile FLEX	1	450.00	450.00
iN2L Engage: Mobile FLEX Lite - 23" Dell All-in-One PC; No peripherals; AFC electric cart with articulating arm	1	4,499.00	4,499.00
Shipping & Handling - Mobile FLEX Lite	1	300.00	300.00
iN2L Rehab: Premium Clinical - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Rehab Premium Clinical	1	450.00	450.00
36 Month - Subscription	3	6,900.00	20,700.00
Custom Layout - CMS	1	0.00	0.00
Tax		3,583.60	3,583.60

Thank you for your business! Please note the below changes to our mailing address and banking information effective 1/1/2018. All Payments should be made in US Dollars.

Please remit check payments to:	For remitting payment via ACH:	Total	\$42,580.60
It's Never 2 Late LLC PO Box 49007 San Jose, CA 95161-9007	Comerica Bank ABA: 121137522 Account: 1895194742	Payments/Credits	\$0.00
		Balance Due	\$42,580.60

Phone #
303-806-0797

E-mail
Accounting@iN2L.com

5889 S. Greenwood Plaza Blvd, Ste 320
Englewood, CO 80111

Invoice

Attachment # 1
Page 5 of 13

DATE	INVOICE #
9/1/2018	Z9239-1

BILL TO
THM CAPS Dept P.O. Box 730 Parsons, TN 38363 United States

SHIP TO
THM - McNairy County Healthcare Center 835 E. Poplar Ave. Selmer, TN 38375-0349

P.O. NO.	DUE DATE	REP
2018 -04 -TN -0424	9/27/2018	JK

DESCRIPTION	QUANTITY	RATE	AMOUNT
iN2L Engage: Mobile FLEX - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm Shipping & Handling - Mobile FLEX	1	6,299.00	6,299.00
	1	450.00	450.00
iN2L Engage: Mobile FLEX Lite - 23" Dell All-in-One PC; No peripherals; AFC electric cart with articulating arm Shipping & Handling - Mobile FLEX Lite	1	4,499.00	4,499.00
	1	300.00	300.00
iN2L Rehab: Premium Clinical - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm Shipping & Handling - Rehab Premium Clinical	1	6,299.00	6,299.00
	1	450.00	450.00
36 Month - Subscription	3	6,900.00	20,700.00
Custom Layout - CMS	1	0.00	0.00
Tax		3,450.74	3,450.74

Thank you for your business! Please note the below changes to our mailing address and banking information effective 1/1/2018. All Payments should be made in US Dollars.

Please remit check payments to:	For remitting payment via ACH:	Total	\$42,447.74
It's Never 2 Late LLC PO Box 49007 San Jose, CA 95161-9007	Comerica Bank ABA: 121137522 Account: 1895194742	Payments/Credits	\$0.00
		Balance Due	\$42,447.74

Phone #
303-806-0797

E-mail
Accounting@iN2L.com

5889 S. Greenwood Plaza Blvd, Ste 320
Englewood, CO 80111

Invoice

Attachment #1
Page 6 of 13

DATE	INVOICE #
9/1/2018	Z9242-1

BILL TO
THM CAPS Dept P.O. Box 730 Parsons, TN 38363 United States

SHIP TO
THM - Lexington Health & Rehab 727 E. Church St. Lexington, TN 38351

P.O. NO.	DUE DATE	REP
2018 -04 -TN -0424	9/27/2018	JK

DESCRIPTION	QUANTITY	RATE	AMOUNT
iN2L Engage: Mobile FLEX - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Mobile FLEX	1	450.00	450.00
iN2L Engage: Mobile FLEX Lite - 23" Dell All-in-One PC; No peripherals; AFC electric cart with articulating arm	1	4,499.00	4,499.00
Shipping & Handling - Mobile FLEX Lite	1	300.00	300.00
iN2L Rehab: Premium Clinical - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Rehab Premium Clinical	1	450.00	450.00
36 Month - Subscription	3	6,900.00	20,700.00
Custom Layout - CMS	1	0.00	0.00
Tax		3,583.60	3,583.60

Thank you for your business! Please note the below changes to our mailing address and banking information effective 1/1/2018. All Payments should be made in US Dollars.

Please remit check payments to:	For remitting payment via ACH:	Total	\$42,580.60
It's Never 2 Late LLC PO Box 49007 San Jose, CA 95161-9007	Comerica Bank ABA: 121137522 Account: 1895194742	Payments/Credits	\$0.00
		Balance Due	\$42,580.60

Phone #	E-mail
303-806-0797	Accounting@iN2L.com

5889 S. Greenwood Plaza Blvd, Ste 320
Englewood, CO 80111

Invoice

Attachment #1

Page 7 of 13

DATE	INVOICE #
9/1/2018	Z9245-1

BILL TO
THM CAPS Dept P.O. Box 730 Parsons, TN 38363 United States

SHIP TO
THM - Lewis County Nursing and Rehab 119 Kittrell St. Hohenwald, TN 38462-0147

P.O. NO.	DUE DATE	REP
2018 -04 -TN -0424	9/27/2018	JK

DESCRIPTION	QUANTITY	RATE	AMOUNT
iN2L Engage: Mobile FLEX - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm Shipping & Handling - Mobile FLEX	1	6,299.00	6,299.00
iN2L Engage: Mobile FLEX Lite - 23" Dell All-in-One PC; No peripherals; AFC electric cart with articulating arm Shipping & Handling - Mobile FLEX Lite	1	4,499.00	4,499.00
iN2L Rehab: Premium Clinical - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm Shipping & Handling - Rehab Premium Clinical	1	6,299.00	6,299.00
36 Month - Subscription	3	6,900.00	20,700.00
Custom Layout - CMS	1	0.00	0.00
Tax		3,517.17	3,517.17

Thank you for your business! Please note the below changes to our mailing address and banking information effective 1/1/2018. All Payments should be made in US Dollars.

Please remit check payments to:	For remitting payment via ACH:	Total	\$42,514.17
It's Never 2 Late LLC PO Box 49007 San Jose, CA 95161-9007	Comerica Bank ABA: 121137522 Account: 1895194742	Payments/Credits	\$0.00
		Balance Due	\$42,514.17

Phone #	E-mail
303-806-0797	Accounting@iN2L.com

5889 S. Greenwood Plaza Blvd, Ste 320
Englewood, CO 80111

Invoice

Attachment #1

Page 8 of 13

DATE	INVOICE #
9/1/2018	Z9248-1

BILL TO
THM CAPS Dept P.O. Box 730 Parsons, TN 38363 United States

SHIP TO
THM - Forest Cove Nursing and Rehab 45 Forest Cove Jackson, TN 38301-4396

P.O. NO.	DUE DATE	REP
2018-04-TN-0424	9/27/2018	JK

DESCRIPTION	QUANTITY	RATE	AMOUNT
iN2L Engage: Mobile FLEX - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Mobile FLEX	1	450.00	450.00
iN2L Engage: Mobile FLEX Lite - 23" Dell All-in-One PC; No peripherals; AFC electric cart with articulating arm	1	4,499.00	4,499.00
Shipping & Handling - Mobile FLEX Lite	1	300.00	300.00
iN2L Rehab: Premium Clinical - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Rehab Premium Clinical	1	450.00	450.00
iN2L Training: On-site 1-Day - Flexible training dates coordinated by iN2L with 4 hours of customized on-site training for staff members and volunteers. Includes setup of 1 to 3 systems at the location selected for training and only for the system(s) purchased for that location.	1	1,995.00	1,995.00
iN2L Training: On-site 1-Day (Rehab) - Flexible rehab specific training dates coordinated by iN2L with 4 hours of customized on-site training for staff members and volunteers. Includes setup of 1 to 3 systems at the location selected for training and only for the system(s) purchased for that location.	1	2,500.00	2,500.00

Please remit check payments to: It's Never 2 Late LLC PO Box 49007 San Jose, CA 95161-9007	For remitting payment via ACH: Comerica Bank ABA: 121137522 Account: 1895194742	Total
		Payments/Credits
		Balance Due

Phone #
303-806-0797

E-mail
Accounting@iN2L.com

5889 S. Greenwood Plaza Blvd, Ste 320
Englewood, CO 80111

Invoice

Attachment #1

Page 9 of 13

DATE	INVOICE #
9/1/2018	Z9248-1

BILL TO
THM CAPS Dept P.O. Box 730 Parsons, TN 38363 United States

SHIP TO
THM - Forest Cove Nursing and Rehab 45 Forest Cove Jackson, TN 38301-4396

P.O. NO.	DUE DATE	REP
2018 -04 -TN -0424	9/27/2018	JK

DESCRIPTION	QUANTITY	RATE	AMOUNT
iN2L Training: On-site Refresher (CMP) - Flexible training dates coordinated by iN2L with 4 hours of customized on-site training for staff members and volunteers. To be completed in Year 2 and Year 3	2	1,395.00	2,790.00
iN2L Training: On-site Refresher (Rehab) - Flexible rehab specific training dates coordinated by iN2L with 4 hours of customized on-site training for staff members and volunteers. To be completed Year 2	1	1,900.00	1,900.00
36 Month - Subscription	3	6,900.00	20,700.00
Custom Layout - CMS	1	0.00	0.00
Tax		3,583.60	3,583.60

Thank you for your business! Please note the below changes to our mailing address and banking information effective 1/1/2018. All Payments should be made in US Dollars.		Total	\$51,765.60
Please remit check payments to:	For remitting payment via ACH:	Payments/Credits	\$0.00
It's Never 2 Late LLC PO Box 49007 San Jose, CA 95161-9007	Comerica Bank ABA: 121137522 Account: 1895194742	Balance Due	\$51,765.60

Phone #
303-806-0797

E-mail
Accounting@iN2L.com

5889 S. Greenwood Plaza Blvd, Ste 320
Englewood, CO 80111

Invoice

Attachment # 1

Page 10 of 13

DATE	INVOICE #
9/1/2018	Z9251-1

BILL TO
THM CAPS Dept P.O. Box 730 Parsons, TN 38363 United States

SHIP TO
THM - Decatur County Health & Rehab 726 Kentucky Ave. Parsons, TN 38363-9798

P.O. NO.	DUE DATE	REP
2018 -04 -TN -0424	9/27/2018	JK

DESCRIPTION	QUANTITY	RATE	AMOUNT
iN2L Engage: Mobile FLEX - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Mobile FLEX	1	450.00	450.00
iN2L Engage: Mobile FLEX Lite - 23" Dell All-in-One PC; No peripherals; AFC electric cart with articulating arm	1	4,499.00	4,499.00
Shipping & Handling - Mobile FLEX Lite	1	300.00	300.00
iN2L Rehab: Premium Clinical - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Rehab Premium Clinical	1	450.00	450.00
iN2L Training: On-site 1-Day - Flexible training dates coordinated by iN2L with 4 hours of customized on-site training for staff members and volunteers. Includes setup of 1 to 3 systems at the location selected for training and only for the system(s) purchased for that location.	1	1,995.00	1,995.00
iN2L Training: On-site 1-Day (Rehab) - Flexible rehab specific training dates coordinated by iN2L with 4 hours of customized on-site training for staff members and volunteers. Includes setup of 1 to 3 systems at the location selected for training and only for the system(s) purchased for that location.	1	2,500.00	2,500.00

Please remit check payments to: It's Never 2 Late LLC PO Box 49007 San Jose, CA 95161-9007	For remitting payment via ACH: Comerica Bank ABA: 121137522 Account: 1895194742	Total
		Payments/Credits
		Balance Due

Phone #	E-mail
303-806-0797	Accounting@iN2L.com

5889 S. Greenwood Plaza Blvd, Ste 320
Englewood, CO 80111

Invoice

Attachment # 1

Page 11 of 13

DATE	INVOICE #
9/1/2018	Z9251-t

BILL TO
THM CAPS Dept P.O. Box 730 Parsons, TN 38363 United States

SHIP TO
THM - Decatur County Health & Rehab, 726 Kentucky Ave. Parsons, TN 38363-9798

P.O. NO.	DUE DATE	REP
2018 -04 -TN -0424	9/27/2018	JK

DESCRIPTION	QUANTITY	RATE	AMOUNT
iN2L Training: On-site Refresher (CMP) - Flexible training dates coordinated by iN2L with 4 hours of customized on-site training for staff members and volunteers. To be completed in Year 2 and Year 3	2	1,395.00	2,790.00
iN2L Training: On-site Refresher (Rehab) - Flexible rehab specific training dates coordinated by iN2L with 4 hours of customized on-site training for staff members and volunteers. To be completed in Year 2	1	1,900.00	1,900.00
36 Month - Subscription	3	6,900.00	20,700.00
Custom Layout - CMS	1	0.00	0.00
Tax		3,517.17	3,517.17

Thank you for your business! Please note the below changes to our mailing address and banking information effective 1/1/2018. All Payments should be made in US Dollars.

Please remit check payments to:	For remitting payment via ACH:	Total	\$51,699.17
It's Never 2 Late LLC PO Box 49007 San Jose, CA 95161-9007	Comerica Bank ABA: 121137522 Account: 1895194742	Payments/Credits	\$0.00
		Balance Due	\$51,699.17

Phone #	E-mail
303-806-0797	Accounting@iN2L.com

5889 S. Greenwood Plaza Blvd, Ste 320
Englewood, CO 80111

Invoice

Attachment # 1

Page 12 of 13

DATE	INVOICE #
9/1/2018	Z9254-1

BILL TO
THM CAPS Dept P.O. Box 730 Parsons, TN 38363 United States

SHIP TO
THM - Crestview Health & Rehab 704 DuPree Avenue North Brownsville, TN 38012-1798

P.O. NO.	DUE DATE	REP
2018 -04 -TN -0424	9/27/2018	JK

DESCRIPTION	QUANTITY	RATE	AMOUNT
iN2L Engage: Mobile FLEX - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Mobile FLEX	1	450.00	450.00
iN2L Engage: Mobile FLEX Lite - 23" Dell All-in-One PC; No peripherals; AFC electric cart with articulating arm	1	4,499.00	4,499.00
Shipping & Handling - Mobile FLEX Lite	1	300.00	300.00
iN2L Rehab: Premium Clinical - 23" Dell All-in-One PC with Engagement Package; AFC electric cart with articulating arm	1	6,299.00	6,299.00
Shipping & Handling - Rehab Premium Clinical	1	450.00	450.00
iN2L Training: On-site 1-Day - Flexible training dates coordinated by iN2L with 4 hours of customized on-site training for staff members and volunteers. Includes setup of 1 to 3 systems at the location selected for training and only for the system(s) purchased for that location.	1	1,995.00	1,995.00
iN2L Training: On-site 1-Day (Rehab) - Flexible rehab specific training dates coordinated by iN2L with 4 hours of customized on-site training for staff members and volunteers. Includes setup of 1 to 3 systems at the location selected for training and only for the system(s) purchased for that location.	1	2,500.00	2,500.00

Please remit check payments to: It's Never 2 Late LLC PO Box 49007 San Jose, CA 95161-9007	For remitting payment via ACH: Comerica Bank ABA: 121137522 Account: 1895194742	Total
		Payments/Credits
		Balance Due

Phone #
303-806-0797

E-mail
Accounting@iN2L.com

5889 S. Greenwood Plaza Blvd, Ste 320
Englewood, CO 80111

Invoice

Attachment #1
Page 13 of 13

DATE	INVOICE #
9/1/2018	Z9254-1

BILL TO
THM CAPS Dept P.O. Box 730 Parsons, TN 38363 United States

SHIP TO
THM - Crestview Health & Rehab 704 DuPree Avenue North Brownsville, TN 38012-1798

P.O. NO.	DUE DATE	REP
2018 -04 -TN -0424	9/27/2018	JK

DESCRIPTION	QUANTITY	RATE	AMOUNT
iN2L Training: On-site Refresher (CMP) - Flexible training dates coordinated by iN2L with 4 hours of customized on-site training for staff members and volunteers. To be completed in Year 2 and Year 3	2	1,395.00	2,790.00
iN2L Training: On-site Refresher (Rehab) - Flexible rehab specific training dates coordinated by iN2L with 4 hours of customized on-site training for staff members and volunteers. To be completed in Year 2	1	1,900.00	1,900.00
36 Month - Subscription	3	6,900.00	20,700.00
Custom Layout - CMS	1	0.00	0.00
Tax		3,573.17	3,573.17

Thank you for your business! Please note the below changes to our mailing address and banking information effective 1/1/2018. All Payments should be made in US Dollars.

Please remit check payments to:	For remitting payment via ACH:	Total	\$51,755.17
It's Never 2 Late LLC PO Box 49007 San Jose, CA 95161-9007	Comerica Bank ABA: 121137522 Account: 1895194742	Payments/Credits	\$0.00
		Balance Due	\$51,755.17

Phone #	E-mail
303-806-0797	Accounting@iN2L.com