



**STATE OF TENNESSEE
DEPARTMENT OF HEALTH**

Andrew Johnson Tower, 5th Floor
710 James Robertson Parkway
Nashville, Tennessee 37243

BILL LEE
Governor

LISA PIERCEY, MD, MBA, FAAP
Commissioner

February 12, 2021

Alan Levine
Chairman, President and Chief Executive Officer
Ballad Health
303 Med Tech Parkway
Johnson City, TN 37604

RE: Requests related to Ballad Health's Cardiology Program in Greeneville

Dear Mr. Levine:

This letter is in response to your February 17, 2020 request for approvals related to Ballad Health's ("Ballad") reorganization of cardiovascular services in Greene County.

Your letter includes two specific requests:

1. For Ballad to integrate the interventional cardiac services at Greeneville Community Hospital (GCH) with the existing cardiac network and replace the use of the Catheterization Lab at GCH with coverage at Holston Valley Medical Center (HVMC) and Johnson City Medical Center (JCMC).

The Tennessee Department of Health ("TDH") agrees that reorganizing services to ensure continuity, quality, and value for patients is consistent with the goals of the COPA. Therefore, **I approve Ballad's request to close the Catheterization Lab at GCH and replace it with coverage at HVMC and JCMC.**

2. For TDH to waive the "35% rule," allowing cardiologists in Greeneville to perform diagnostic and interventional procedures at JCMC and HVMC.

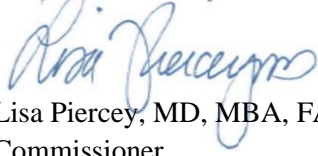
The request to increase the number of employed cardiologists at HVMC is approved. With regard to your request to increase the percentage of employed cardiologists at JCMC above the 47.2% maximum, we received your most recent letter, dated February 9, 2021, in which this portion of your waiver request is withdrawn.

I look forward to seeing Ballad's successful implementation of approved aspects of the

integration of interventional cardiology services in Greene County.

Please let my staff know if you have any additional questions or need further clarification.

Sincerely,

A handwritten signature in blue ink, appearing to read "Lisa Piercey".

Lisa Piercey, MD, MBA, FAAP
Commissioner

Cc: Tim Belisle, General Counsel

Ballad Health

Claire C. Haltom, Shareholder

Baker Donelson PC

Larry Fitzgerald

COPA Monitor

Janet M. Kleinfelter, Deputy Attorney General

State of Tennessee

Judi Knecht, Interim COPA Director

Tennessee Department of Health

Jeff Ockerman

Tennessee Department of Health

Erik Bodin, Office of Licensure and Certification

Commonwealth of Virginia