

# MEETING OF THE



## TENNESSEE HIGHER EDUCATION COMMISSION

Spring Quarterly Meeting  
18<sup>th</sup> Floor, Parkway Towers  
April 28, 2011

**AGENDA**  
**TENNESSEE HIGHER EDUCATION COMMISSION**  
**Spring Meeting**  
**Commission Boardroom, Parkway Towers**  
**April 28, 2011, 1:00 p.m. CDT**

**Adoption of Agenda**

**Approval of Minutes, January 27, 2011 Meeting**

**Chairman's Report**

**Executive Director's Report**

**Systems' Reports**

Tennessee Board of Regents

University of Tennessee

Tennessee Student Assistance Corporation

**I. Action Items**

- A. Postsecondary Education Authorization
  - 1. Institutional Reauthorization (July 1, 2011 - June 30, 2012)
  - 2. Authorization of New Institutions
  - 3. Approval of New Programs
- B. Amendment to the FY2011-12 Disclosed Capital Projects List

**II. Information Items**

- A. Performance of New Academic Programs: 2005-10
- B. Governor's 2011-12 Budget Recommendations
- C. Status Report on GEAR UP TN
- D. Status of the Race to the Top Grant
- E. Legislative Update
- F. Conflict of Interest Disclosure Policy for Commission Members
- G. Summer Commission Meeting, July 28, 2011

The Tennessee Higher Education Commission is pleased to announce the 2011 recipients of the Harold Love Outstanding Community Service Award. On April 28, 2011, a reception will be held in their honor at Parkway Towers, 18<sup>th</sup> Floor, 404 James Robertson Parkway, Nashville, Tennessee, at 3:30 p.m. Central time.

**MINUTES**  
**TENNESSEE HIGHER EDUCATION COMMISSION**  
**January 27, 2011, 1:00 p.m. CDT**

The meeting was called to order by Chairman Robert White at 1:00 p.m.  
 Commission Members present:

Mr. Charles Bone	Mr. Jon Kinsey
Mr. Tre Hargett	Mr. Charlie Mann
Ms. Sharon Hayes	Mr. Zack Walden
Mr. Greg Isaacs	Mr. Robert White
Mr. Cato Johnson(via teleconference)	Mr. David Lillard (present after action items)

**Adoption of Agenda**

Mr. White welcomed all and thanked them for their attendance. He then called for a motion to adopt the agenda. Mr. Cato Johnson made a motion to approve the agenda. Mr. Greg Isaacs seconded the motion; the motion was duly adopted by the following roll call vote:

	Aye	No	Abstain
Mr. Charles Bone	x		
Ms. Sharon Hayes	x		
Mr. Greg Isaacs	x		
Mr. Cato Johnson(via teleconference)	x		
Mr. Jon Kinsey	x		
Mr. Charlie Mann	x		
Mr. Robert White	x		

**Approval of Minutes, November 18, 2010, Meeting**

Mr. White called for a motion to approve the minutes of the November 18, 2010, Commission meeting. Mr. Johnson made a motion to approve the minutes as presented. Mr. Charlie Mann seconded the motion; the motion was duly adopted by the following roll call vote:

	Aye	No	Abstain
Mr. Charles Bone	x		
Ms. Sharon Hayes	x		
Mr. Greg Isaacs	x		
Mr. Cato Johnson(via teleconference)	x		
Mr. Jon Kinsey	x		
Mr. Charlie Mann	x		
Mr. Robert White	x		

## **Chairman's Report**

Mr. White began his report by commenting on the productive Master Plan forum held on January 26 at Vanderbilt University. He stated there was significant discussion on implementation of the Complete College Tennessee Act and noted the determination of the Commission for successful implementation. Mr. White then commented on the productive work session earlier in the day and thanked the THEC staff for their hard work.

## **Executive Director's Report/Tennessee Student Assistance Corporation**

Dr. Rhoda began by thanking everyone for their attendance. He then introduced new Commission members: Ms. Sharon Hayes from Brownsville, succeeding Ms. Katie Winchester, and Mr. Jon Kinsey from Chattanooga, succeeding Mr. Jack Murrah. Dr. Rhoda introduced Mr. Nate Johnson, a consultant with HCM Strategies and the Lumina Foundation, and noted that Mr. Johnson facilitated the Master Plan forum at Vanderbilt.

Next, Dr. Rhoda announced changes in staff: Dr. Russ Deaton was promoted to Chief Fiscal Officer, succeeding Mr. Jim Vaden; Mr. Scott Boelscher was promoted to Director of Fiscal Policy and Facilities Analysis, and Mr. Sean Tierney, who began as a graduate assistant, was promoted to Assistant Director of Fiscal Policy and Facilities Analysis. He then recognized Trisha Jackson in the Fiscal division who is employed in a joint capacity with THEC/TSAC.

Dr. Rhoda then made a series of remarks concerning the staff activities in preparation for the beginning of the new General Assembly and state administration. With respect to the January 26 Master Plan forum, he commented on the supportive opening remarks given by Governor Haslam. Dr. Rhoda also noted the significance of three national leaders participating in the forum: Dr. Pat Callan, president of the National Center of Higher Education and Public Policy; Dr. Dave Spence, president of the Southern Regional Education Board; and Dr. Dewayne Matthews, vice president of the Lumina Foundation. He expressed appreciation for the high level of cooperation by the UT and Board of Regents systems.

In closing Dr. Rhoda welcomed Dr. Joe DiPietro to his first meeting of the Tennessee Higher Education Commission as president of the University of Tennessee System.

## **Systems' Reports**

### **University of Tennessee**

Dr. Joe DiPietro, President of the University of Tennessee, was recognized to present his report. Dr. DiPietro began his report by thanking Dr. Jan Simek for his leadership as interim president and assistance during the transition. He briefed the Commission on his campus visits, where he is familiarizing himself with the needs of each and gaining a better understanding of those needs. He then discussed Knoxville's top 25 initiative and the gap analysis of the Chattanooga and Martin campuses, as well as the Institute of Agriculture. He stated that the Health Science Center also has been a major focus during the transition to improve the research productivity. Dr. DiPietro then stated UT's support of the CCTA and briefed the Commission on efforts to produce more

graduates in Tennessee, increase retention by supporting the modification of the lottery scholarship program, and develop a five year plan to address faculty compensation issues.

**Tennessee Board of Regents**

Mr. John Morgan, Chancellor of the Tennessee Board of Regents, was recognized to present his report. Mr. Morgan began his report by introducing Dr. Portia Shields, the interim president of Tennessee State University, replacing Dr. Melvin Johnson. He stated his support for the CCTA. Mr. Morgan noted that TBR was developing a job description for the position of vice chancellor of community colleges. He then briefly discussed a market study, aimed at providing high school students an understanding of community colleges, and leading to increased retention, access, effectiveness, and quality. In closing, Mr. Morgan informed the Commission that TBR has been chosen to be the second cohort of the Education Delivery Institute, a national program to provide resources to establish accountability of delivery in higher education.

**Action Items**

**Policy Revision: A1.0 (New Academic Programs: Approval Process) and A1.1 (New Academic Programs)**

Dr. Linda Doran, Associate Executive Director of Academic Affairs was recognized. Dr. Doran briefly reviewed changes in existing THEC policies concerning program approval process and new academic programs (included as Attachment A to the official copy of the minutes). She stated the reasoning behind the policy changes was to ensure connection with the objectives and language of the Complete College Tennessee Act. The changes also require a more thorough feasibility study and financial projection to ensure programs fit within the institution’s mission, and to address supply, demand, and productivity of programs. After discussion, Mr. White called for a motion. Mr. Isaacs made a motion to approve the policy revisions as presented. Mr. Mann seconded the motion; the motion was duly adopted by the following roll call vote:

	Aye	No	Abstain
Mr. Charles Bone	x		
Ms. Sharon Hayes	x		
Mr. Greg Isaacs	x		
Mr. Cato Johnson(via teleconference)	x		
Mr. Jon Kinsey	x		
Mr. Charlie Mann	x		
Mr. Robert White	x		

**Temporary Authorization of New Institutions, and Approval of New Programs Under the Postsecondary Authorization Act**

Dr. Stephanie Bellard-Chase, Assistant Executive Director for Postsecondary School Authorization, presented the recommendations of staff and the Postsecondary Education Authorization Advisory Committee to grant temporary authorization to proposed new institutions and new programs. A listing of the institutions and programs (included as Attachment B to the official copy of the

minutes). A motion was made by Mr. Johnson to adopt the recommendations as presented. The motion was seconded by Mr. Charles Bone. There being no further discussion, Mr. White called for a vote on the motion that was duly adopted by the following roll call vote:

	Aye	No	Abstain
Mr. Charles Bone	x		
Ms. Sharon Hayes	x		
Mr. Greg Isaacs	x		
Mr. Cato Johnson(via teleconference)	x		
Mr. Jon Kinsey	x		
Mr. Charlie Mann	x		
Mr. Robert White	x		

**University of Tennessee at Martin Master Plan Update**

Dr. Russ Deaton, Associate Executive Director for Fiscal Affairs, was recognized. Dr. Deaton stated that the master plan update had been presented in depth at the work session earlier in the day, noting the improvements to the campus such as the Joseph Johnson Engineering Sciences building, changes to student housing, and land acquisition. He then stated that the UT Martin Campus Master Plan Update has been thoroughly reviewed and THEC staff recommends approval. There being no further discussion, Mr. White called for a motion. Mr. Johnson made a motion to approve staff recommendations. Ms. Sharon Hayes seconded the motion; the motion was duly adopted by the following roll call vote:

	Aye	No	Abstain
Mr. Charles Bone	x		
Ms. Sharon Hayes	x		
Mr. Cato Johnson(via teleconference)	x		
Mr. Greg Isaacs	x		
Mr. Jon Kinsey	x		
Mr. Charlie Mann	x		
Mr. Robert White	x		

**October 31 Revised Budgets, 2010-11**

Dr. Deaton was recognized to provide the report. He highlighted the operating reductions of twenty-one percent, fee increases, and athletics expenditures. He stated that staff recommends approval of the budgets and requests that the executive director be given authority to make technical adjustments and transmit to the department of finance and administration. Mr. White then called for a motion. Mr. Johnson made a motion to approve the revised budgets as summarized on Attachment C to the minutes. Mr. Jon Kinsey seconded the motion; the motion was duly adopted by the following roll call vote:

	Aye	No	Abstain
Mr. Charles Bone	x		

Mr. Tre Hargett	x		
Ms. Sharon Hayes	x		
Mr. Greg Isaacs	x		
Mr. Cato Johnson(via teleconference)	x		
Mr. Jon Kinsey	x		
Mr. Charlie Mann	x		
Mr. Robert White	x		

**Confirmation of New Audit Committee Member**

Dr. Rhoda was recognized to present the recommendation of Ms. Sharon Hayes to serve as a member of the Audit Committee. He stated that in a previous meeting the committee charter had been revised to include a total of five members. Dr. Rhoda noted that Ms. Katie Winchester was a member and had stepped down, leaving a vacancy; he recommended Ms. Sharon Hayes to fill the vacancy. Mr. White then called for a motion. Mr. Mann made a motion to approve Ms. Hayes as the fifth member of the Audit Committee. Mr. Tre Hargett seconded the motion; the motion was duly adopted by the following roll call vote:

	Aye	No	Abstain
Mr. Charles Bone	x		
Mr. Tre Hargett	x		
Ms. Sharon Hayes	x		
Mr. Greg Isaacs	x		
Mr. Cato Johnson(via teleconference)	x		
Mr. Jon Kinsey	x		
Mr. Charlie Mann	x		
Mr. Robert White	x		

**Information Items**

**Academic Program Review**

Dr. Doran was recognized to provide the academic program review report. She stated that last year the Commission endorsed the development of an annual comprehensive review of academic degree programs. Dr. Doran then noted that the academic program review addressed all aspects of programs, such as changes in inventory, deleted programs, and new programs. She also noted that the review included the monitoring of the new programs, their productivity and the role that performance funding, accreditation and program review have in program quality assurance.

Dr. Doran then introduced Mr. Mike Krause, Director of Academic Affairs, to provide a brief explanation of the data within the report. Mr. Krause discussed the new and terminated programs, monitoring cycle, low producing programs, and high performing programs at all levels.

### **2010 Lottery Scholarship Annual Report**

Mr. David Wright, Associate Executive Director of Policy, Planning, and Research, was recognized to provide the report. Mr. Wright briefly discussed data within the report. He then introduced Mr. Takashi Yaniguira, Director of Research, to provide the 2010 Lottery Scholarship Annual Report in more detail. Mr. Yaniguira provided analyses of the impact of T.C.A. §49-4-911 (a)(2), a new lottery scholarship renewal rule adopted by the 105<sup>th</sup> General Assembly in 2008. He noted that the provision, which became effective in the Fall 2008 semester, lowered the previous scholarship renewal criteria. Mr. Yaniguira also discussed the impact of the lower GPA requirement at the 48-hour benchmark, the lottery scholarship and affordability, and the General Assembly Merit Scholarship (GAMS) and its outcomes.

### **Master Plan Annual Progress Report**

Mr. Wright then introduced Ms. Taya Owens, Research and Planning Analyst, to provide the annual master plan progress report. Ms. Owens presented an overview of the annual master plan and stated that advancement of the Public Agenda is measured in three categories (student success, efficiency, and quality). She also stated that the report focuses on state and system performance, while institutional goal-setting will be determined by the governing boards. Ms. Owens then presented a web portal, currently under development, which contains state, system and institutional performance indicators included in the outcomes-based funding formula, the master plan progress report, and performance funding.

### **GEAR UP and College Access Challenge Grant Status Reports**

Ms. Katie Brock, Associate Executive Director for GEAR UP, was recognized to provide an updated report on the progress of GEAR UP TN and College Access Challenge Grant (CACG). Ms. Brock gave a brief introduction of the GEAR UP programs and the CACG's State College Mentor Corp. Ms. Brock then recognized Mr. Troy Grant, Director of College Access Challenge Grant, to provide a detailed presentation of the CACG. Mr. Grant discussed the two main components of the CACG: the expansion of CollegeforTN.org and the College Mentor Corp. He noted the goals of each and the partnering institutions and agencies for the state College Mentor Corp grants.

### **Legislative Report**

Mr. Will Burns, Associate Executive Director for Legal and Regulatory Affairs, was recognized to provide the legislative report. Mr. Burns noted that the General Assembly will convene on February 7 and that currently approximately twenty bills had been filed, mainly concerning the lottery scholarship program. In closing, Mr. Burns noted that staff had been asked to make a presentation to the Senate Education Committee on the new funding formula model.

### **Spring Quarterly Meeting**

Dr. Rhoda advised the Commission that the next meeting will be Thursday, April 28, 2011, in the THEC board room. He reminded the Commission that the

joint meeting with the State Board of Education will follow today's meeting and encouraged Commission members to participate.

There being no further business, the meeting was adjourned at 2:50 p.m.

Approved:

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Robert White  
Chair

**Table 1**  
**Tennessee Higher Education Commission**  
**State Appropriations History**

Academic Formula Units	Total FY 2007-08 Appropriation*	Total FY 2008-09 Appropriation*	Total FY 2009-10 Appropriation*	Total FY 2010-11 Appropriation*	Four Year Percentage Change
<b>TBR Universities</b>					
Austin Peay	\$36,196,500	\$32,935,800	\$27,228,700	\$25,191,800	-30.4%
East Tennessee	63,070,900	57,792,100	48,353,800	44,870,000	-28.9%
Middle Tennessee	100,775,700	91,965,400	76,102,500	70,600,000	-29.9%
Tennessee State	42,553,700	38,448,300	30,371,100	28,281,900	-33.5%
Tennessee Tech	49,204,400	45,198,900	38,341,600	35,635,400	-27.6%
University of Memphis	123,224,900	113,093,400	97,397,500	91,348,000	-25.9%
<b>Subtotal</b>	<b>\$415,026,100</b>	<b>\$379,433,900</b>	<b>\$317,795,200</b>	<b>\$295,927,100</b>	<b>-28.7%</b>
<b>Two-Year Colleges</b>					
Chattanooga	\$24,993,200	\$23,667,300	\$21,297,300	\$20,166,700	-19.3%
Cleveland	10,830,700	10,271,300	9,408,300	8,911,100	-17.7%
Columbia	14,015,400	13,246,700	12,025,200	11,392,300	-18.7%
Dyersburg	7,581,500	7,190,000	6,506,300	6,131,100	-19.1%
Jackson	13,096,600	12,393,900	11,104,800	10,423,300	-20.4%
Motlow	10,910,000	10,302,500	9,159,600	8,625,000	-20.9%
Nashville	16,285,700	15,375,500	13,429,500	12,554,500	-22.9%
Northeast	13,156,400	12,442,600	11,051,400	10,383,600	-21.1%
Pellissippi	21,961,000	20,741,200	18,242,100	17,062,500	-22.3%
Roane	19,061,900	18,044,100	16,437,400	15,620,800	-18.1%
Southwest	40,042,000	37,845,200	34,396,200	32,426,900	-19.0%
Volunteer	19,159,800	18,134,900	16,269,400	15,345,700	-19.9%
Walters	19,355,100	18,347,900	16,578,900	15,740,800	-18.7%
<b>Subtotal</b>	<b>\$230,449,300</b>	<b>\$218,003,100</b>	<b>\$195,906,400</b>	<b>\$184,784,300</b>	<b>-19.8%</b>
<b>UT Universities</b>					
UT Chattanooga	\$46,033,200	\$42,102,800	\$35,886,300	\$33,162,700	-28.0%
UT Knoxville	195,397,500	178,669,100	152,036,100	142,165,100	-27.2%
UT Martin	33,231,400	30,386,700	25,683,900	23,680,900	-28.7%
<b>Subtotal</b>	<b>\$274,662,100</b>	<b>\$251,158,600</b>	<b>\$213,606,300</b>	<b>\$199,008,700</b>	<b>-27.5%</b>
<b>Total Colleges and Universities</b>	<b>\$920,137,500</b>	<b>\$848,595,600</b>	<b>\$727,307,900</b>	<b>\$679,720,100</b>	<b>-26.1%</b>
<b>Technology Centers</b>	<b>\$53,607,000</b>	<b>\$50,825,800</b>	<b>\$47,842,700</b>	<b>\$46,263,500</b>	<b>-13.7%</b>
<b>Total Academic Formula Units</b>	<b>\$973,744,500</b>	<b>\$899,421,400</b>	<b>\$775,150,600</b>	<b>\$725,983,600</b>	<b>-25.4%</b>

\*Recurring; No ARRA or Maintenance of Effort Funding

**Table 1**  
**Tennessee Higher Education Commission**  
**State Appropriations History**

Specialized Units	Total FY 2007-08 Appropriation*	Total FY 2008-09 Appropriation*	Total FY 2009-10 Appropriation*	Total FY 2010-11 Appropriation*	Four Year Percentage Change
<b>Medical Education</b>					
ETSU College of Medicine	\$29,028,900	\$27,619,200	\$26,297,600	\$25,377,900	-12.6%
ETSU Family Practice	5,677,800	5,408,600	5,333,500	5,150,800	-9.3%
UT College of Medicine	49,340,900	46,573,700	44,057,000	42,524,700	-13.8%
UT Family Practice	10,161,400	9,654,000	9,487,500	9,169,900	-9.8%
UT Memphis	71,168,300	68,934,900	64,637,400	61,842,100	-13.1%
UT College of Vet Medicine	16,631,600	15,799,600	14,718,500	14,037,400	-15.6%
<b>Subtotal</b>	<b>\$182,008,900</b>	<b>\$173,990,000</b>	<b>\$164,531,500</b>	<b>\$158,102,800</b>	<b>-13.1%</b>
<b>Research and Public Service</b>					
UT Ag. Experiment Station	\$25,094,000	\$23,841,500	\$23,377,800	\$22,674,300	-9.6%
UT Ag. Extension Service	30,095,000	28,694,300	28,143,100	27,180,600	-9.7%
TSU McMinnville Center	531,200	503,100	521,500	527,900	-0.6%
TSU Institute of Agr and Envir. Research	2,173,000	2,055,700	2,109,800	2,156,200	-0.8%
TSU Cooperative Education	1,927,000	1,823,000	2,371,700	2,918,300	51.4%
TSU McIntire-Stennis Forestry Research	NA	NA	185,400	171,900	NA
UT Space Institute	8,282,000	7,821,000	7,465,900	7,191,600	-13.2%
UT Institute for Public Service	4,980,000	4,806,500	4,705,100	4,296,800	-13.7%
UT County Tech Asst. Service	1,605,300	1,519,600	1,491,700	1,477,400	-8.0%
UT Municipal Tech Adv. Service	2,743,100	2,601,900	2,556,500	2,496,200	-9.0%
<b>Subtotal</b>	<b>\$77,430,600</b>	<b>\$73,666,600</b>	<b>\$72,928,500</b>	<b>\$71,091,200</b>	<b>-8.2%</b>
<b>Other Specialized Units</b>					
UT University-Wide Administration	\$4,564,500	\$4,399,600	\$4,353,700	\$4,113,800	-9.9%
TN Board of Regents Administration	4,871,700	4,517,100	4,429,300	4,392,800	-9.8%
TN Student Assistance Corporation	49,836,900	48,712,900	48,589,500	48,567,100	-2.5%
Tennessee Student Assistance Awards	47,108,500	46,162,500	46,162,500	46,162,500	-2.0%
Tenn. Students Assistance Corporation	1,537,400	1,359,400	1,236,000	1,213,600	-21.1%
Loan/Scholarships Program	1,191,000	1,191,000	1,191,000	1,191,000	0.0%
TN Higher Education Commission	2,381,500	2,207,300	2,186,500	2,160,300	-9.3%
TN Foreign Language Institute	372,200	369,000	349,100	338,100	-9.2%
Contract Education	2,542,700	2,490,700	2,289,700	2,217,000	-12.8%
<b>Subtotal</b>	<b>\$64,569,500</b>	<b>\$62,696,600</b>	<b>\$62,197,800</b>	<b>\$61,789,100</b>	<b>-4.3%</b>
<b>Total Specialized Units</b>	<b>\$324,009,000</b>	<b>\$310,353,200</b>	<b>\$299,657,800</b>	<b>\$290,983,100</b>	<b>-10.2%</b>
<b>Total Formula and Specialized Units</b>	<b>\$1,297,753,500</b>	<b>\$1,209,774,600</b>	<b>\$1,074,808,400</b>	<b>\$1,016,966,700</b>	<b>-21.6%</b>
<b>Program Initiatives</b>					
Campus Centers of Excellence	\$19,635,500	\$18,774,500	\$17,717,700	\$17,238,700	-12.2%
Campus Centers of Emphasis	1,429,600	1,344,900	1,269,200	1,240,700	-13.2%
Ned McWherter Scholars Program	401,800	401,800	401,800	401,800	0.0%
UT Access and Diversity Initiative	6,448,900	6,181,900	5,833,900	5,648,700	-12.4%
TBR Access and Diversity Initiative	11,391,100	10,543,000	10,313,200	9,977,400	-12.4%
THEC Grants	2,715,900	2,581,800	2,436,500	2,359,200	-13.1%
Research Initiatives - UT	6,500,000	6,231,000	5,880,300	5,693,700	-12.4%
<b>Subtotal</b>	<b>\$48,522,800</b>	<b>\$46,058,900</b>	<b>\$43,852,600</b>	<b>\$42,560,200</b>	<b>-12.3%</b>
<b>Total Operating</b>	<b>\$1,346,276,300</b>	<b>\$1,255,833,500</b>	<b>\$1,118,661,000</b>	<b>\$1,059,526,900</b>	<b>-21.3%</b>

<b>2010-11 Total Operating</b>	<b>\$1,059,526,900</b>
<b>2010-11 Lottery for Education Account</b>	<b>\$295,700,000</b>
<b>2010-11 GRAND TOTAL</b>	<b>\$1,355,226,900</b>

\*Recurring; No ARRA or Maintenance of Effort Funding

**Table 1 (continued)**  
**Total Enrollment Based Formula Need Funding**

Institution/Unit	FY 2010-11					Enrollment Based Funding Formula Total Need	Difference	Percent Difference
	Oct 31 Unrestricted Legislative Appropriation*	Maintenance Fees	Technology Access Fee	Out-of-State Tuition	Total Revenue			
Austin Peay	\$ 35,740,600	\$ 50,158,500	\$ 2,264,100	\$ 2,788,500	\$ 90,951,700	\$ 78,195,000	\$ 12,756,700	116.3%
East Tennessee	62,509,000	70,971,100	2,885,000	10,037,000	146,402,100	143,316,000	3,086,100	102.2%
Middle Tennessee	99,257,000	127,174,600	5,201,700	9,443,300	241,076,500	227,255,000	13,821,500	106.1%
Tennessee State	40,492,400	40,099,300	1,744,300	16,911,400	99,247,400	107,397,000	(8,149,600)	92.4%
Tennessee Tech	48,261,600	51,853,900	2,286,900	5,055,100	107,457,500	106,785,000	672,500	100.6%
University of Memphis	122,610,200	119,925,200	4,262,700	9,005,200	255,803,300	267,115,000	(11,311,700)	95.8%
Subtotal TBR Universities	\$ 408,870,800	\$ 460,182,600	\$ 18,644,700	\$ 53,240,500	\$ 940,938,600	\$ 930,063,000	\$ 10,875,600	101.2%
Chattanooga	\$ 25,285,700	\$ 26,500,000	\$ 2,000,000	\$ 500,000	\$ 54,285,700	\$ 48,515,000	\$ 5,770,700	111.9%
Cleveland	10,921,300	8,848,000	725,000	221,900	20,716,200	20,176,000	540,200	102.7%
Columbia	14,032,600	12,300,500	975,000	301,300	27,609,400	27,388,000	221,400	100.8%
Dyersburg	7,650,100	8,145,600	739,700	108,100	16,643,500	16,520,000	123,500	100.7%
Jackson	13,125,000	13,080,400	915,500	107,000	27,227,900	25,985,000	1,242,900	104.8%
Motlow	10,963,300	11,600,000	850,000	195,000	23,608,300	25,279,000	(1,670,700)	93.4%
Nashville	16,356,200	21,173,000	1,791,900	788,700	40,109,800	35,668,000	4,441,800	112.5%
Northeast	13,232,800	15,793,800	1,080,000	79,000	30,185,600	31,610,000	(1,424,400)	95.5%
Pellissippi	22,008,600	26,740,000	2,250,000	1,360,000	52,358,600	48,839,000	3,519,600	107.2%
Roane	19,021,500	15,734,700	1,372,900	371,300	36,500,400	35,577,000	923,400	102.6%
Southwest	40,037,700	29,934,900	3,171,000	1,476,700	74,620,300	67,816,000	6,804,300	110.0%
Volunteer	19,279,800	19,047,500	1,496,600	576,300	40,400,200	37,815,000	2,585,200	106.8%
Walters	19,563,200	17,822,200	1,504,600	351,900	39,241,900	38,793,000	448,900	101.2%
Subtotal 2-Year Institutions	\$ 231,477,800	\$ 226,720,600	\$ 18,872,200	\$ 6,437,200	\$ 483,507,700	\$ 459,981,000	\$ 23,526,700	105.1%
UT Chattanooga	\$ 48,844,300	\$ 47,230,000	\$ 1,530,200	\$ 6,262,100	\$ 103,866,500	\$ 104,335,000	\$ (468,500)	99.6%
UT Knoxville	225,689,000	177,979,700	5,200,000	34,364,800	443,233,500	465,000,000	(21,766,500)	95.3%
UT Martin	35,228,900	38,244,000	1,342,000	3,872,000	78,686,900	70,994,000	7,692,900	110.8%
Subtotal UT Universities	\$ 309,762,200	\$ 263,453,700	\$ 8,072,200	\$ 44,498,900	\$ 625,786,900	\$ 640,329,000	\$ (14,542,100)	97.7%
Technology Centers	\$ 54,374,900	\$ 23,042,300	\$ 2,069,700	\$ -	\$ 79,486,900	\$109,477,000	\$ (29,990,100)	72.6%
Total Formula Units	\$ 1,004,485,700	\$ 973,399,200	\$ 47,658,800	\$ 104,176,500	\$ 2,129,720,100	\$ 2,139,850,000	\$ (10,129,900)	99.5%

\*Includes 2010-11 State Funds that replaced the 2010-11 ARRA and Maintenance of Effort Allocation





















**Table 4****MANDATORY STUDENT FEE CHARGES  
2009-10 & 2010-11**

	<b>2009-10</b>			<b>2010-11</b>			<b>Percent Increase</b>		
	Total Mandatory Fees	Undergraduate Maintenance Fees	Total Undergraduate Resident	Total Mandatory Fees	Undergraduate Maintenance Fees	Total Undergraduate Resident	Total Mandatory Fees	Undergraduate Maintenance Fees	Total Undergraduate Resident
Austin Peay	\$1,224	\$4,644	\$5,868	\$1,224	\$5,004	\$6,228	0.0%	7.8%	6.1%
East Tennessee	949	4644	5593	1000	5004	6004	5.4%	7.8%	7.3%
Middle Tennessee	1404	4644	6048	1474	5004	6478	5.0%	7.8%	7.1%
Tennessee State	800	4644	5444	850	5004	5854	6.3%	7.8%	7.5%
Tennessee Tech	942	4644	5586	1032	5004	6036	9.6%	7.8%	8.1%
University of Memphis	1154	5370	6524	1212	5778	6990	5.0%	7.6%	7.1%
UT Chattanooga	1150	4506	5656	1150	4912	6062	0.0%	9.0%	7.2%
UT Knoxville	932	5918	6850	932	6450	7382	0.0%	9.0%	7.8%
UT Martin	1061	4708	5769	1058	5132	6190	-0.3%	9.0%	7.3%
Chattanooga	\$291	\$2,700	\$2,991	\$295	\$2,940	\$3,235	1.4%	8.9%	8.2%
Cleveland	269	2700	2969	269	2940	3209	0.0%	8.9%	8.1%
Columbia	241	2700	2941	261	2940	3201	8.3%	8.9%	8.8%
Dyersburg	271	2700	2971	271	2940	3211	0.0%	8.9%	8.1%
Jackson	253	2700	2953	253	2940	3193	0.0%	8.9%	8.1%
Motlow	259	2700	2959	273	2940	3213	5.4%	8.9%	8.6%
Nashville	225	2700	2925	225	2940	3165	0.0%	8.9%	8.2%
Northeast	281	2700	2981	281	2940	3221	0.0%	8.9%	8.1%
Pellissippi	293	2700	2993	297	2940	3237	1.4%	8.9%	8.2%
Roane	281	2700	2981	281	2940	3221	0.0%	8.9%	8.1%
Southwest	285	2700	2985	285	2940	3225	0.0%	8.9%	8.0%
Volunteer	261	2700	2961	265	2940	3205	1.5%	8.9%	8.2%
Walters	269	2700	2969	269	2940	3209	0.0%	8.9%	8.1%
Technology Centers	\$200	\$2,199	\$2,399	\$200	\$2,535	\$2,735	0.0%	15.3%	14.0%

Table 5

**COMPARISON OF MAJOR AUXILIARY ENTERPRISE REVENUES, EXPENDITURES AND TRANSFERS  
FOR THE TBR AND UT SYSTEMS - 2009-10 & 2010-11**

	Actual 2009-10			October 31 2010-11		
	Revenue	Expenditures/ Transfers	Difference	Revenue	Expenditures/ Transfers	Difference
<b>Austin Peay</b>	\$7,902,025 *	\$7,902,025	-	\$8,299,700	\$8,299,700	-
<b>East Tennessee</b>	16,280,588	16,175,600	104,988	17,750,300	17,677,900	72,400
<b>Middle Tennessee</b>	25,368,740	25,058,987	309,753	37,669,500	37,669,400	100
<b>Tennessee State</b>	15,054,972	14,841,654	213,318	15,316,300	15,316,300	-
<b>Tennessee Tech</b>	10,529,129	10,529,129	-	13,891,300	13,891,300	-
<b>University of Memphis</b>	14,903,344	14,526,848	376,496	19,032,100	18,168,600	863,500
<b>subtotal</b>	<b>\$90,038,799</b>	<b>\$89,034,244</b>	<b>\$1,004,555</b>	<b>\$111,959,200</b>	<b>\$111,023,200</b>	<b>\$936,000</b>
<b>Chattanooga</b>	\$1,082,060	\$687,061	\$394,999	\$1,060,000	\$737,900	\$322,100
<b>Cleveland</b>	154,834	33,475	121,358	148,900	43,600	105,300
<b>Columbia</b>	308,987	90,421	218,566	217,700 *	217,700	-
<b>Dyersburg</b>	133,707 *	133,707	-	135,000	135,000	-
<b>Jackson</b>	244,328 *	244,328	-	200,000	200,000	-
<b>Motlow</b>	283,599	8,228	275,371	274,000	11,500	262,500
<b>Nashville</b>	299,350	18,032	281,318	280,200	21,100	259,100
<b>Northeast</b>	244,924	-	244,924	192,500	9,700	182,800
<b>Pellissippi</b>	640,089	202,061	438,029	640,000 *	640,000	-
<b>Roane</b>	315,225	54,285	260,941	317,100	312,800	4,300
<b>Southwest</b>	612,990	188,995	423,995	700,000	192,500	507,500
<b>Volunteer</b>	357,059	77,651	279,408	352,000	83,400	268,600
<b>Walters</b>	334,219	46,531	287,688	349,700 *	349,700	-
<b>subtotal</b>	<b>\$5,011,371</b>	<b>\$1,784,774</b>	<b>\$3,226,597</b>	<b>\$4,867,100</b>	<b>\$2,954,900</b>	<b>\$1,912,200</b>
<b>UT Chattanooga</b>	\$10,911,997	\$10,739,076	\$172,921	\$7,845,433	\$7,845,433	-
<b>UT Knoxville</b>	165,595,603	164,914,004	681,599	166,973,044	166,973,044	-
<b>UT Martin</b>	12,654,659	12,625,086	29,573	12,502,324	12,502,324	-
<b>subtotal</b>	<b>\$189,162,259</b>	<b>\$188,278,166</b>	<b>\$884,093</b>	<b>\$187,320,801</b>	<b>\$187,320,801</b>	<b>\$0</b>
<b>UT Space Institute</b>	\$127,216 *	\$127,216	-	\$149,222	\$149,222	-
<b>UT Memphis</b>	3,231,649	\$3,191,903	39,746	3,331,407	\$3,331,407	-
<b>Technology Centers</b>	4,893,500	4,435,203	458,297	4,893,500	4,194,800	698,700
<b>subtotal</b>	<b>\$8,252,365</b>	<b>\$7,754,322</b>	<b>\$498,043</b>	<b>\$8,374,129</b>	<b>\$7,675,429</b>	<b>\$698,700</b>
<b>TOTAL</b>	<b>\$292,464,794</b>	<b>\$286,851,506</b>	<b>\$5,613,288</b>	<b>\$312,521,230</b>	<b>\$308,974,330</b>	<b>\$3,546,900</b>

\*Revenues include transfers from Auxiliary Fund Balance in order to balance Auxiliary Enterprises

Table 6

**ACTUAL & ESTIMATED REQUIRED EXPENDITURES  
OF MAINTENANCE AND OPERATION OF PHYSICAL PLANT\*  
UNRESTRICTED EDUCATIONAL AND GENERAL BUDGETS**

**ACADEMIC FORMULA INSTITUTIONS  
2009-10 & 2010-11**

	2009-10			2010-11		
	Appropriations	Actual*	Percent	Appropriations	October 31*	Percent
<b>Austin Peay</b>	\$2,386,000	\$3,446,800	144.5%	\$2,198,000	\$3,910,300	177.9%
<b>East Tennessee</b>	4,220,000	5,666,900	134.3%	3,903,000	6,644,200	170.2%
<b>Middle Tennessee</b>	5,306,000	8,026,300	151.3%	4,890,000	8,274,700	169.2%
<b>Tennessee State</b>	3,213,000	5,708,600	177.7%	2,945,000	5,160,600	175.2%
<b>Tennessee Tech</b>	3,352,000	4,757,400	141.9%	3,113,000	5,421,500	174.2%
<b>University of Memphis</b>	6,953,000	13,727,400	197.4%	6,491,000	17,003,800	262.0%
<b>subtotal</b>	<b>\$25,430,000</b>	<b>\$41,333,500</b>	<b>162.5%</b>	<b>\$23,540,000</b>	<b>\$46,415,000</b>	<b>197.2%</b>
<b>Chattanooga</b>	\$1,217,000	\$2,097,600	172.4%	\$1,144,000	\$2,412,000	210.8%
<b>Cleveland</b>	836,000	1,056,300	126.3%	790,000	1,451,800	183.8%
<b>Columbia</b>	815,000	1,162,000	142.6%	768,000	1,472,300	191.7%
<b>Dyersburg</b>	451,000	808,300	179.2%	424,000	847,000	199.8%
<b>Jackson</b>	802,000	932,900	116.3%	753,000	1,091,900	145.0%
<b>Motlow</b>	693,000	1,122,500	162.0%	649,000	1,122,900	173.0%
<b>Nashville</b>	771,000	1,362,500	176.7%	717,000	3,349,700	467.2%
<b>Northeast</b>	874,000	1,539,100	176.1%	819,000	2,003,500	244.6%
<b>Pellissippi</b>	1,166,000	1,911,900	164.0%	1,088,000	1,967,500	180.8%
<b>Roane</b>	1,544,000	1,806,500	117.0%	1,460,000	1,996,700	136.8%
<b>Southwest</b>	2,931,000	4,008,100	136.7%	2,765,000	4,422,800	160.0%
<b>Volunteer</b>	851,000	1,747,600	205.4%	799,000	3,395,700	425.0%
<b>Walters</b>	1,404,000	1,909,700	136.0%	1,322,000	2,563,800	193.9%
<b>subtotal</b>	<b>\$14,355,000</b>	<b>\$21,465,000</b>	<b>149.5%</b>	<b>\$13,498,000</b>	<b>\$28,097,500</b>	<b>208.2%</b>
<b>UT Chattanooga</b>	\$3,488,000	\$5,932,200	170.1%	\$3,488,000	\$8,212,300	235.4%
<b>UT Knoxville</b>	15,211,000	27,019,800	177.6%	15,211,000	51,335,500	337.5%
<b>UT Martin</b>	3,048,000	4,497,100	147.5%	3,048,000	6,120,600	200.8%
<b>subtotal</b>	<b>\$21,747,000</b>	<b>\$37,449,100</b>	<b>172.2%</b>	<b>\$21,747,000</b>	<b>\$65,668,300</b>	<b>302.0%</b>
<b>Technology Centers</b>	2,685,000	4,811,300	179.2%	2,566,000	6,156,100	239.9%
<b>Grand Total</b>	<b>\$64,217,000</b>	<b>\$105,058,900</b>	<b>163.6%</b>	<b>\$61,351,000</b>	<b>\$146,337,000</b>	<b>238.5%</b>

\*Exclusive of utilities, staff benefits (including longevity), and transfers to plant fund for extraordinary maintenance.

**Table 7**

**Athletics Data  
2009-10 & 2010-11**

	2009-10 General Fund Support	Athletics General Fund as Percent of E&G	2009-10 Student Athletics Fee	2009-10 Student Athl Fee Revenue	2009-10 Athletics Budget
APSU	\$3,818,000	4.7%	\$250	\$1,866,000	\$7,305,800
ETSU	4,104,300	2.9%	200	2,840,700	8,654,600
MTSU	6,462,200	2.9%	300	6,848,100	18,247,800
TSU	4,504,800	4.4%	174	1,536,400	8,406,000
TTU	4,422,500	4.4%	250	2,458,300	9,339,700
UM	2,498,900	0.9%	400	7,666,100	36,546,400
UTC	4,668,900	4.3%	240	3,033,200	11,483,000
UTM	4,009,800	5.1%	308	2,000,600	7,657,700
UTK*	0	NA	0	1,000,000	97,634,000
Subtotal	\$34,489,300			\$29,249,400	\$205,275,000
Chattanooga	\$645,100	1.4%	\$0	\$0	\$945,000
Cleveland	487,500	2.7%	0	0	704,900
Columbia	316,700	1.3%	0	0	441,000
Dyersburg	347,000	2.4%	0	0	459,300
Jackson	361,600	1.6%	0	0	459,500
Motlow	336,300	1.7%	0	0	496,300
Roane	372,900	1.1%	0	0	588,800
Southwest	663,200	1.0%	0	0	912,700
Volunteer	602,100	1.6%	0	0	794,400
Walters	598,600	1.6%	0	0	888,700
Subtotal	\$4,731,100			\$0	\$6,690,600
Total	\$39,220,400			\$29,249,400	\$211,965,600

	2010-11 General Fund Support	Athletics General Fund as Percent of E&G	2010-11 Student Athletics Fee	2010-11 Student Athl Fee Revenue	2010-11 Athletics Budget
APSU	\$4,618,000	4.8%	\$250	\$1,922,000	\$8,518,200
ETSU	4,177,500	2.6%	250	3,400,000	9,237,700
MTSU	7,251,300	2.8%	350	7,950,000	19,867,500
TSU	4,376,300	4.0%	224	1,950,000	8,815,200
TTU	4,203,800	3.7%	300	3,031,000	9,153,700
UM	2,200,900	0.6%	450	8,990,000	35,571,300
UTC	4,720,700	4.0%	240	2,832,500	11,299,200
UTM	4,586,600	5.1%	308	1,975,000	8,257,800
UTK*	0	NA	0	1,000,000	101,000,000
Subtotal	\$36,135,100			\$33,050,500	\$211,720,600
Chattanooga	\$670,600	1.2%	\$0	\$0	\$938,600
Cleveland	519,200	2.5%	0	0	783,500
Columbia	325,000	1.2%	0	0	483,500
Dyersburg	335,300	2.0%	0	0	448,700
Jackson	349,800	1.4%	0	0	460,000
Motlow	359,600	1.5%	0	0	560,600
Roane	410,400	1.2%	0	0	632,600
Southwest	610,100	0.8%	0	0	860,500
Volunteer	662,400	1.6%	0	0	782,400
Walters	659,400	1.6%	0	0	980,100
Subtotal	\$4,901,700			\$0	\$6,930,400
Total	\$41,036,800			\$33,050,500	\$218,651,000

\*Athletics at UTK are self supporting.

**DATE:** April 28, 2011

**SUBJECT:** Institutional Reauthorization (July 1, 2011 - June 30, 2012)

**ACTION RECOMMENDED:** Approval

**BACKGROUND INFORMATION:** The Commission, under the Postsecondary Authorization Act (the Act), has the responsibility to act upon applications for reauthorization of postsecondary educational institutions. Currently, a total of 177 institutions with 345 locations are operating in the state. After the review of all reauthorization materials as submitted, staff and the Postsecondary Committee recommend the following institutions for reauthorization as outlined below.

**Authorized Locations with Regular Authorization (279)**

Name of Institutions

1. Advantage Training Center
2. All Saints Bible College
3. Alliance Tractor Trailer Training Center N.C.
4. Ambassador College for Leadership and Biblical Studies
5. American Home Inspectors Training Institute, LTD
6. American Red Cross Knoxville
7. American Red Cross Hiwassee Chapter
8. Amridge University
9. Anthem Career College - Memphis
10. Anthem Career College - Nashville
11. Applied Scholastics Tennessee
12. Argosy University - Nashville
13. Argosy University - Online (Phoenix)
14. Arkansas State University - Jonesboro
15. Art Institute of Tennessee - Nashville, The
16. Art Instruction Schools - Palmer Writers School
17. Ashford University
18. At-Home Professions
19. Bailey Computing Technologies, Inc.
20. Belhaven University - Memphis
21. Bodyworks School of Massage, Inc.
22. BRIDGES USA, Inc.
23. Brown Mackie College
24. Cambridge College
25. Cambridge College - Memphis

26. Career Academy
27. Career Training Institute - Memphis
28. Career Training Institute - Nashville
29. Chattanooga College Medical, Dental and Technical Careers -  
Brainerd Rd
30. Chattanooga Massage Institute
31. Church of God School of Ministry
32. Codes Unlimited Healthcare Academy
33. Commercial Driver Institute, Inc. (CDI)
34. Concord School of Grooming Knoxville
35. Concorde Career College
36. Crown College of the Bible
37. Cumberland Institute of Holistic Therapies, Inc.
38. Daymar Institute - 283 Plus Park Blvd - Nashville
39. Daymar Institute - 340 Plus Park Blvd - Nashville
40. Daymar Institute - Clarksville
41. Daymar Institute - Murfreesboro
42. DeVry University - Alpharetta GA
43. DeVry University - Decatur GA
44. DeVry University - IL - (On-Line)
45. DeVry University - Memphis
46. DeVry University - Nashville
47. Downtown Aviation
48. Drive-Train
49. East Tennessee School of Preaching and Missions
50. Embry-Riddle Aeronautical University
51. Emmanuel Bible College
52. Fairleigh Dickinson University
53. Faith is the Victory Life Christian Bible Institute
54. Fountainhead College of Technology
55. Georgia Career Institute - McMinnville
56. Georgia Career Institute - Murfreesboro
57. Goodwill Industries of Middle Tennessee
58. Goodwill Industries-Knoxville Inc. - Kingston Pike
59. Harding University
60. Health Careers Training Center
61. Health -Tech Institute of Memphis
62. Healthflex School of Reflexology
63. Heartland Truck Driving Institute, LLC
64. HRB Tax Group, Inc. - Alcoa
65. HRB Tax Group, Inc. - Bartlett
66. HRB Tax Group, Inc. - Bartlett
67. HRB Tax Group, Inc. - Bristol

68. HRB Tax Group, Inc. - Celina
69. HRB Tax Group, Inc. - Chattanooga
70. HRB Tax Group, Inc. - Chattanooga
71. HRB Tax Group, Inc. - Chattanooga
72. HRB Tax Group, Inc. - Chattanooga
73. HRB Tax Group, Inc. - Clarksville
74. HRB Tax Group, Inc. - Clarksville
75. HRB Tax Group, Inc. - Clarksville
76. HRB Tax Group, Inc. - Clarksville
77. HRB Tax Group, Inc. - Cleveland
78. HRB Tax Group, Inc. - Cleveland
79. HRB Tax Group, Inc. - Clinton
80. HRB Tax Group, Inc. - Columbia
81. HRB Tax Group, Inc. - Copperhill
82. HRB Tax Group, Inc. - Crossville
83. HRB Tax Group, Inc. - Farragut
84. HRB Tax Group, Inc. - Gainesboro
85. HRB Tax Group, Inc. - Greeneville
86. HRB Tax Group, Inc. - Harriman
87. HRB Tax Group, Inc. - Hendersonville
88. HRB Tax Group, Inc. - Hermitage
89. HRB Tax Group, Inc. - Jackson
90. HRB Tax Group, Inc. - Jackson
91. HRB Tax Group, Inc. - Jackson
92. HRB Tax Group, Inc. - Jackson
93. HRB Tax Group, Inc. - Johnson City
94. HRB Tax Group, Inc. - Kingsport
95. HRB Tax Group, Inc. - Knoxville
96. HRB Tax Group, Inc. - Knoxville
97. HRB Tax Group, Inc. - Knoxville
98. HRB Tax Group, Inc. - Knoxville
99. HRB Tax Group, Inc. - Knoxville
100. HRB Tax Group, Inc. - Knoxville
101. HRB Tax Group, Inc. - LaFollette
102. HRB Tax Group, Inc. - LaVergne
103. HRB Tax Group, Inc. - Lebanon
104. HRB Tax Group, Inc. - Lenoir City
105. HRB Tax Group, Inc. - Livingston
106. HRB Tax Group, Inc. - Madison
107. HRB Tax Group, Inc. - Madison
108. HRB Tax Group, Inc. - Madison
109. HRB Tax Group, Inc. - Main Location
110. HRB Tax Group, Inc. - Maryville

111. HRB Tax Group, Inc. - Maynardville
112. HRB Tax Group, Inc. - Memphis
113. HRB Tax Group, Inc. - Memphis
114. HRB Tax Group, Inc. - Memphis
115. HRB Tax Group, Inc. - Memphis
116. HRB Tax Group, Inc. - Memphis
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123. HRB Tax Group, Inc. - Memphis
124. HRB Tax Group, Inc. - Memphis
125. HRB Tax Group, Inc. - Memphis
126. HRB Tax Group, Inc. - Memphis
127. HRB Tax Group, Inc. - Memphis
128. HRB Tax Group, Inc. - Memphis
129. HRB Tax Group, Inc. - Millington
130. HRB Tax Group, Inc. - Morristown
131. HRB Tax Group, Inc. - Morristown
132. HRB Tax Group, Inc. - Murfreesboro
133. HRB Tax Group, Inc. - Nashville
134. HRB Tax Group, Inc. - Nashville
135. HRB Tax Group, Inc. - Nashville
136. HRB Tax Group, Inc. - Nashville
137. HRB Tax Group, Inc. - Nashville
138. HRB Tax Group, Inc. - Nashville
139. HRB Tax Group, Inc. - Nashville
140. HRB Tax Group, Inc. - Nashville
141. HRB Tax Group, Inc. - Newport
142. HRB Tax Group, Inc. - Oak Ridge
143. HRB Tax Group, Inc. - Oliver Springs
144. HRB Tax Group, Inc. - Oneida
145. HRB Tax Group, Inc. - Paris
146. HRB Tax Group, Inc. - Pulaski
147. HRB Tax Group, Inc. - Rogersville
148. HRB Tax Group, Inc. - Sevierville
149. HRB Tax Group, Inc. - Shelbyville
150. HRB Tax Group, Inc. - Smyrna
151. HRB Tax Group, Inc. - Sparta
152. HRB Tax Group, Inc. - Spring Hill
153. HRB Tax Group, Inc. - Sweetwater

154. HRB Tax Group, Inc. - Tazewell
155. Huntington College of Health Sciences
156. Insurance System of TN, Kaplan Financial - Memphis
157. Insurance System of TN, Kaplan Financial - Nashville
158. Insurance System of TN, Kaplan Financial - Chattanooga
159. Insurance System of TN, Kaplan Financial - Knoxville
160. International Academy of Design & Technology (IADT) - Nashville
161. International Academy of Design & Technology - Online
162. ITT Technical Institute - Chattanooga
163. ITT Technical Institute - Cordova
164. ITT Technical Institute - IN - (On-Line)
165. ITT Technical Institute - Knoxville
166. ITT Technical Institute - Nashville
167. John Casablancas Modeling & Career Center - Atlanta GA
168. John Casablancas Modeling & Career Center - Memphis
169. John Casablancas Modeling & Career Center - Nashville
170. Kaplan Career Institute
171. Knoxville Area Urban League
172. Knoxville College
173. Lab Four Career Training Institute
174. Lindsey Wilson College - KY
175. Loyola University - Knoxville
176. Loyola University - Nashville
177. Massage Institute of Cleveland
178. Memphis Montessori Institute at Lamplighter School
179. Memphis Urban League
180. Meridian Institute of Surgical Assisting, Inc.
181. Mid-South Christian College
182. Milan Express Driving Academy
183. Miller Motte Technical College - Madison
184. Miller-Motte Technical College - Chattanooga
185. Miller-Motte Technical College - Clarksville
186. Mind Body Institute, LLC
187. Montessori Educators International
188. NASCAR Technical Institute
189. Nashville Auto Diesel College
190. Nashville College of Medical Careers
191. Nashville Film Institute
192. National American University
193. National College of Business & Technology - Bartlett
194. National College of Business & Technology - Bristol
195. National College of Business & Technology - Knoxville
196. National College of Business & Technology - Madison

197. National College of Business & Technology - Memphis
198. National College of Business & Technology - Nashville
199. NATS, Inc.
200. New Beginnings Employment & Training Center
201. New College Franklin
202. New Horizons Computer Learning Center - Knoxville
203. New Horizons Computer Learning Center of Memphis
204. New Horizons Computer Learning Center of Nashville
205. NHLA Inspector Training School
206. North American Lineman Training Center, LLC
207. North Central Institute
208. Nossi College of Art
209. Oak Ridge Regional Training Corporation
210. O'More College of Design - 423 South Margin St.
211. Oxford Graduate School
212. Park University
213. Personal and Career Development Institute
214. Private First Class Driving Academy
215. Professional Bartending School - Knoxville
216. Professional Bartending School - Nashville
217. Reflections of Health School of Massage
218. Reformed Theological Seminary
219. Renaissance Center, The
220. Richmond Graduate University
221. Road Runner Driving Academy LLC - Sharon
222. Roadmaster Drivers School of West Memphis, Inc.
223. SAE Institute of Technology
224. School of Caring
225. Seminary Extension
226. Shepherd Technical College
227. Smokey Mountain Trucking Institute
228. South College - Goody's Lane
229. South College - Lonas Drive
230. Southeast Lineman Training Center
231. Southeastern Institute
232. Southern Baptist Theological Seminary - Jackson
233. Southern Baptist Theological Seminary - Lenoir City
234. Southern Baptist Theological Seminary - Louisville
235. Southern Baptist Theological Seminary - Nashville
236. Southern Illinois University
237. Spartan College of Aeronautics and Technology
238. Strayer University -VA (On-Line Campus)
239. Strayer University - Knoxville Campus

- 240. Strayer University - Memphis - Shelby Oaks Campus
- 241. Strayer University - Memphis - Thousand Oaks Campus
- 242. Strayer University - Nashville Campus
- 243. Sullivan University
- 244. Superior Drivers Institute
- 245. Swift Driving Academy
- 246. Tennessee Bible College, Inc.
- 247. Tennessee School of Massage
- 248. Tennessee School of Religion
- 249. Tennessee School of Therapeutic Massage, Inc.
- 250. Transport Training Group
- 251. Transportation Training Centers
- 252. Tri Cities School of Preaching & Christian Development
- 253. Troy University
- 254. Troy University- E-Campus
- 255. Truck Driver Institute, Inc. (TDI) - Murfreesboro
- 256. Truck Driver Institute, Inc. (TDI) - Tupelo
- 257. United Cerebral Palsy (UCP) of the Mid-South / Memphis Works
- 258. Universal Technical Institute Motorcycle & Marine Mechanics  
Institute & Automotive Divisions
- 259. Universal Technical Institute of Texas, Inc. - Houston
- 260. University of Arkansas - Millington
- 261. University of Northwestern Ohio
- 262. University of Phoenix – AZ (Online)
- 263. University of Phoenix - Chattanooga
- 264. University of Phoenix - Memphis
- 265. University of Phoenix - Nashville
- 266. University of Saint Francis - Chattanooga
- 267. University of Saint Francis - Joliet, IL
- 268. University of Saint Francis - Nashville
- 269. University of the Rockies
- 270. Urban League of Greater Chattanooga
- 271. Virginia College School of Business and Health
- 272. Visible Music College
- 273. Walden University
- 274. Webster University
- 275. West Tennessee Business College
- 276. Wyoming Technical Institute - PA
- 277. Wyoming Technical Institute (WyoTech) - FL
- 278. Wyoming Technical Institute (WyoTech) - WY
- 279. YWCA of Greater Memphis

## Authorized Locations with Temporary Authorization (56)

### Name of Institutions

1. Absolute Medical
2. Academy of Allied Health Careers
3. Allied Health Careers Institute
4. American Red Cross Blount County Chapter
5. American Red Cross of Northeast Tennessee
6. American Red Cross Lawrence County
7. Appalachian Training Center for Healing Arts
8. Arbor Institute of Massage
9. Belhaven University - Chattanooga
10. Brightness-Massage School for the Blind
11. Capella University
12. CDL Academy
13. Chattanooga College Medical, Dental, & Technical Careers - Eastgate
14. CNA Compassionate Care Program, LLC
15. Daughters of Zion
16. Dental Staff School
17. Genesis Career College: Nashville Airport Campus
18. Genesis Career College: Nashville Downtown Campus
19. Goodwill Industries-Knoxville, Inc.-Morristown
20. Grand Canyon University - Online
21. ITT Technical Institute - Johnson City
22. ITT Technical Institute - Knoxville Annex
23. Kaplan University
24. L'Ecole Culinaire Memphis
25. Lindsey Wilson College - Gallatin
26. Magic Valley CNA
27. Massage Institute of Memphis, LLC
28. MedVance Institute - Cookeville
29. MedVance Institute - Nashville
30. Memphis Academy of National Nursing Assistants
31. New Horizons Computer Learning Center - Chattanooga
32. O'More College of Design - 230 Franklin Rd
33. Porter-Leath CareerPlace
34. Praxis Bible College
35. Premier Support Services Education and Training Center
36. Prepare to Care Training Center, Inc.
37. Roadmaster Drivers School of Chattanooga, Inc.
38. SASH Nursing Assistant Training
39. Tennessee Health Careers, LLC
40. Tennessee Truck Driving School
41. Total Tech, LLC
42. Tulsa Welding School - FL
43. United Truck Driving School
44. University of Phoenix - Clarksville Learning Center

45. University of Phoenix - Knoxville
46. University of Phoenix - Murfreesboro
47. University of Southern California
48. Vatterott Career College - Appling Farms Pky
49. Vatterott Career College - Dividend Drive
50. Victory University
51. Welding 101 LLC
52. West Tennessee CDL Training, LLC
53. Western Governors University
54. Western International University Inc.
55. Wings of Eagles, LLC - Nashville
56. Wings of Eagles, LLC - Smyrna

**Authorized Locations with Conditional Authorization (2)  
Change of Ownership**

Name of Institutions

1. Remington College - Memphis Campus
2. Remington College - Nashville Campus

**Authorized Locations with Conditional Authorization (8)  
Failed to Meet Minimum Financial Requirements**

Name of Institutions

1. Compassionate Clinical Services, LLC
2. The Institute for Global Outreach Developments International
3. Jackson Hewitt Tax Service
4. Nashville Auction School, LLC
5. TechSkills
6. Tri County Driving Academy
7. Williamson Christian College - Murfreesboro Road
8. Williamson Christian College - Seaboard Lane

**DATE:** April 28, 2011

**SUBJECT:** Temporary Authorization of New Institutions under the Postsecondary Authorization Act

**ACTION RECOMMENDED:** Temporary Authorization

**BACKGROUND INFORMATION:** The Commission, under the Postsecondary Authorization Act, has the “power and duty” to act upon applications for authorization to operate an educational institution in the state. For the institutions listed below, applications have been reviewed, site visits have been performed, and staff has determined that all necessary documentation and bonds have been secured. The Committee on Postsecondary Educational Institutions met on April 7, 2011 and endorsed staff recommendations for Temporary Authorization of these institutions.

**A. Central Baptist Theological Seminary  
200 E. Main St., Murfreesboro TN 37130**

Corporate Structure: Not-For-Profit Corporation  
 Accreditation: North Central Association of Colleges and Schools  
 Association of Theological Schools in the United States and Canada  
 Title IV Funding: Yes

Central Baptist Theological Seminary is seeking approval for two new programs. The programs will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Murfreesboro, Tennessee.

1. Program: Divinity  
 Credential Awarded: Master of Divinity  
 Length of Program: 75 semester credit hours (48 months Full-Time)  
 (72 months Part-Time)
  
2. Program: Theological Studies  
 Credential Awarded: Diploma  
 Length of Program: 48 semester credit hours (48 months Full-Time)  
 (72 months Part-Time)

**B. Dark Horse Institute  
2465 Old Charlotte Pike, Franklin, TN 37064**

Corporate Structure: Sole Proprietorship  
 Accreditation: None  
 Title IV Funding: No

Dark Horse Institute is seeking approval for one new program. The program will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Franklin, Tennessee.

1. Program: Accelerated Music Production Course  
Credential Awarded: Certificate of Completion  
Length of Program: 480 contact hours (3 months)

**C. Delta Technical College  
6550 D Interstate Blvd, Horn Lake, MS 38637**

Corporate Structure: For-Profit Corporation  
Accreditation: Accrediting Commission of Career Schools and Colleges  
Title IV Funding: Yes

Delta Technical College is seeking approval for five new programs. The programs will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Horn Lake, Mississippi.

1. Program: Dental Assisting  
Credential Awarded: Diploma  
Length of Program: 32 semester credit hours (9 months)
2. Program: HVAC/R - MAR  
Credential Awarded: Diploma  
Length of Program: 30 semester credit hours (9 months)
3. Program: Journeyman Welding  
Credential Awarded: Diploma  
Length of Program: 30 semester credit hours (7 months)
4. Program: Medical Assisting  
Credential Awarded: Diploma  
Length of Program: 34 semester credit hours (9 months)
5. Program: Medical Coding Specialist  
Credential Awarded: Diploma  
Length of Program: 38 semester credit hours (9 months)

**D. Jackson Hewitt Tax Service – Alcoa  
243 S. Calderwood, Alcoa, TN 37701**

Corporate Structure: For-Profit Corporation  
Accreditation: None  
Title IV Funding: No

Jackson Hewitt Tax Service is seeking approval for one new program. The program will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Alcoa, Tennessee, as well as on-line.

1. Program: 72-Hour Basic Income Tax  
Credential Awarded: Certificate  
Length of Program: 72 contact hours (3 months)

**E. Jackson Hewitt Tax Service – Asheville Highway  
4225 Asheville Highway, Knoxville, TN 37914**

Corporate Structure: For-Profit Corporation  
Accreditation: None  
Title IV Funding: No

Jackson Hewitt Tax Service is seeking approval for one new program. The program will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Knoxville, Tennessee, as well as on-line.

1. Program: 72-Hour Basic Income Tax  
Credential Awarded: Certificate  
Length of Program: 72 contact hours (3 months)

**F. Jackson Hewitt Tax Service – Chapman Highway  
44090 Chapman Highway, Knoxville, TN 37920**

Corporate Structure: For-Profit Corporation  
Accreditation: None  
Title IV Funding: No

Jackson Hewitt Tax Service is seeking approval for one new program. The program will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Knoxville, Tennessee, as well as on-line.

1. Program: 72-Hour Basic Income Tax  
Credential Awarded: Certificate  
Length of Program: 72 contact hours (3 months)

**G. Jackson Hewitt Tax Service – Clinton  
1115 Charles G. Seivers Boulevard, Clinton, TN 37716**

Corporate Structure: For-Profit Corporation  
Accreditation: None  
Title IV Funding: No

Jackson Hewitt Tax Service is seeking approval for one new program. The program will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Clinton, Tennessee, as well as on-line.

1. Program: 72-Hour Basic Income Tax  
Credential Awarded: Certificate

Length of Program: 72 contact hours (3 months)

**H. Jackson Hewitt Tax Service – Kingston Pike  
9288 Kingston Pike, Knoxville, TN 37922**

Corporate Structure: For-Profit Corporation  
Accreditation: None  
Title IV Funding: No

Jackson Hewitt Tax Service is seeking approval for one new program. The program will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Knoxville, Tennessee, as well as on-line.

1. Program: 72-Hour Basic Income Tax  
Credential Awarded: Certificate  
Length of Program: 72 contact hours (3 months)

**I. Jackson Hewitt Tax Service – Lenoir City  
104 E. Broadway Street, Lenoir City, TN 37771**

Corporate Structure: For-Profit Corporation  
Accreditation: None  
Title IV Funding: No

Jackson Hewitt Tax Service is seeking approval for one new program. The program will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Lenoir City, Tennessee, as well as on-line.

1. Program: 72-Hour Basic Income Tax  
Credential Awarded: Certificate  
Length of Program: 72 contact hours (3 months)

**J. Jackson Hewitt Tax Service – Magnolia Avenue  
2115 E. Magnolia Avenue, Knoxville, TN 37917**

Corporate Structure: For-Profit Corporation  
Accreditation: None  
Title IV Funding: No

Jackson Hewitt Tax Service is seeking approval for one new program. The program will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Knoxville, Tennessee, as well as on-line.

1. Program: 72-Hour Basic Income Tax  
Credential Awarded: Certificate  
Length of Program: 72 contact hours (3 months)

**K. Jackson Hewitt Tax Service – Morristown  
1501 E. Morris Boulevard, Suite 7, Morristown, TN 37813**

Corporate Structure: For-Profit Corporation  
Accreditation: None  
Title IV Funding: No

Jackson Hewitt Tax Service is seeking approval for one new program. The program will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Morristown, Tennessee, as well as on-line.

1. Program: 72-Hour Basic Income Tax  
Credential Awarded: Certificate  
Length of Program: 72 contact hours (3 months)

**L. Jackson Hewitt Tax Service – Powell  
3511 W. Emory Road, Suite 6, Powell, TN 37849**

Corporate Structure: For-Profit Corporation  
Accreditation: None  
Title IV Funding: No

Jackson Hewitt Tax Service is seeking approval for one new program. The program will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Powell, Tennessee, as well as on-line.

1. Program: 72-Hour Basic Income Tax  
Credential Awarded: Certificate  
Length of Program: 72 contact hours (3 months)

**M. Jackson Hewitt Tax Service – Sevierville  
739 E. Dolly Parton Parkway, Sevierville, TN 37862**

Corporate Structure: For-Profit Corporation  
Accreditation: None  
Title IV Funding: No

Jackson Hewitt Tax Service is seeking approval for one new program. The program will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Sevierville, Tennessee, as well as on-line.

1. Program: 72-Hour Basic Income Tax  
Credential Awarded: Certificate  
Length of Program: 72 contact hours (3 months)

**N. Olympic Career Training Institute  
5489 Winchester, Suite #2, Memphis, TN 38115**

Corporate Structure: S-Corporation  
Accreditation: None  
Title IV Funding: No

Olympic Career Training Institute is seeking approval for one new program. The program will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Memphis, Tennessee.

1. Program: Warehousing in the Supply Chain  
Credential Awarded: Certificate of Completion  
Length of Program: 120 contact hours (3 weeks Full-Time)  
(6 weeks Part-Time)

**O. Remington College  
2710 Nonconnah Blvd., Memphis, TN 38132**

Corporate Structure: Not-For-Profit Corporation  
Accreditation: Accrediting Commission of Career Schools and Colleges  
Title IV Funding: Yes

Change of Ownership:

Education America sold the institution to Remington Colleges, Inc. on January 3, 2011.

Remington College - Memphis is seeking authorization for ten new programs. The programs will be offered in a residential format. The programs will be taught by faculty from their authorized site in Memphis, Tennessee.

1. Program: Business Office Management  
Credential Awarded: Associate of Applied Science  
Length of Program: 92 quarter credit hours (18 months)
2. Program: Computer and Network Administration  
Credential Awarded: Associate of Applied Science  
Length of Program: 92 quarter credit hours (18 months)
3. Program: Criminal Justice  
Credential Awarded: Associate of Applied Science  
Length of Program: 92 quarter credit hours (18 months)
4. Program: Electronics and Computer Technology  
Credential Awarded: Associate of Applied Science  
Length of Program: 92 quarter credit hours (18 months)
5. Program: Medical Assistant  
Credential Awarded: Diploma  
Length of Program: 49 quarter credit hours (9 months)
6. Program: Medical Assisting

- |     |                     |  |
|-----|---------------------|--|
|     | Credential Awarded: | Diploma  |
|     | Length of Program:  | 44 quarter credit hours (8 months)                     |
| 7.  | Program:            | Medical Billing and Coding                             |
|     | Credential Awarded: | Diploma  |
|     | Length of Program:  | 54 quarter credit hours (9 months)                     |
| 8.  | Program:            | Pharmacy Technician                                    |
|     | Credential Awarded: | Diploma  |
|     | Length of Program:  | 48 quarter credit hours (8 months)                     |
| 9.  | Program:            | Heating, Ventilation and Air Conditioning              |
|     | Credential Awarded: | Diploma  |
|     | Length of Program:  | 54 quarter credit hours (9 months)                     |
| 10. | Program:            | Heating, Ventilation and Air Conditioning Professional |
|     | Credential Awarded: | Diploma  |
|     | Length of Program:  | 72 quarter credit hours (12 months)                    |

**P. Remington College  
441 Donelson Pike, Suite 150, Nashville, TN 37214**

Corporate Structure:	Not-For-Profit Corporation
Accreditation:	Accrediting Commission of Career Schools and Colleges
Title IV Funding:	Yes

Change of Ownership:

Education America sold the institution to Remington Colleges, Inc. on January 3, 2011.

Remington College - Nashville is seeking authorization for six new programs. The programs will be offered in a residential format. The programs will be taught by faculty from their authorized site in Nashville, Tennessee.

- |    |                     |                                     |
|----|---------------------|-------------------------------------|
| 1. | Program:            | Criminal Justice                    |
|    | Credential Awarded: | Associate of Applied Science        |
|    | Length of Program:  | 92 quarter credit hours (18 months) |
| 2. | Program:            | Dental Hygiene                      |
|    | Credential Awarded: | Associate of Applied Science        |
|    | Length of Program:  | 96 quarter credit hours (24 months) |
| 3. | Program:            | Dental Assisting                    |
|    | Credential Awarded: | Diploma                             |
|    | Length of Program:  | 48 quarter credit hours (8 months)  |
| 4. | Program:            | Medical Assistant                   |
|    | Credential Awarded: | Diploma                             |
|    | Length of Program:  | 49 quarter credit hours (9 months)  |
| 5. | Program:            | Medical Assisting                   |

Credential Awarded: Diploma  
Length of Program: 48 quarter credit hours (8 months)

6. Program: Medical Billing and Coding  
Credential Awarded: Diploma  
Length of Program: 54 quarter credit hours (9 months)

**Q. U.S. Truck Driver Training School  
155 Petro Rd., Kingston Springs, TN 37082**

Corporate Structure: S-Corporation  
Accreditation: None  
Title IV Funding: No

U.S. Truck Driver Training School is seeking approval for two new programs. The programs will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Kingston Springs, Tennessee.

1. Program: 160 Hour CDL-A  
Credential Awarded: Certificate of Completion  
Length of Program: 160 contact hours (4 weeks)
2. Program: 80 Hour CDL-A  
Credential Awarded: Certificate of Completion  
Length of Program: 80 contact hours (2 weeks)

**DATE:** April 28, 2011

**SUBJECT:** Approval of New Programs under the Postsecondary Authorization Act

**ACTION RECOMMENDED:** Approval

**BACKGROUND INFORMATION:** The Commission, under the Postsecondary Authorization Act, has the “power and duty” to act upon applications for authorization of educational programs in the state. Applications have been reviewed and all necessary documentation for the institutions submitting new program applications is in accordance with the Act and postsecondary rules. The Committee on Postsecondary Educational Institutions, which is a review and advisory committee to the Commission, met on April 7, 2011 and affirmed staff recommendations for approval.

**A. Art Institute of Tennessee – Nashville Nashville, TN**

Corporate Structure:	For-Profit Corporation
Authorization Date:	July 27, 2006
Accreditation:	Southern Association of Colleges and Schools
Title IV Funding:	Yes
Highest Credential Offered:	Bachelor’s Degree

The Art Institute of Tennessee – Nashville is seeking authorization for four new programs. The programs will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Nashville, Tennessee.

1. Program: Digital Image Management  
 Credential Awarded: Diploma  
 Length of Program: 48 quarter credit hours (36 weeks Full-Time)  
 (72 weeks Part-Time)
  
2. Program: Fashion Retailing  
 Credential Awarded: Diploma  
 Length of Program: 52 quarter credit hours (48 weeks Full-Time)  
 (72 weeks Part-Time)
  
3. Program: Web Design and Development  
 Credential Awarded: Diploma  
 Length of Program: 52 quarter credit hours (12 months Full-Time)  
 (24 months Part-Time)
  
4. Program: Web Design and Interactive Communication  
 Credential Awarded: Diploma  
 Length of Program: 48 quarter credit hours (48 weeks Full-Time)  
 (72 weeks Part-Time)

**B. Daymar Institute****Nashville, TN**

Corporate Structure: For-Profit Corporation  
 Authorization Date: January 26, 2006  
 Accreditation: Accrediting Council for Independent Colleges and Schools  
 Title IV Funding: Yes  
 Highest Credential Offered: Associate of Applied Science Degree

Daymar Institute is seeking authorization for one new program and one revised program. The programs will be offered in a residential and blended format, respectively. Instruction will be provided by faculty from their authorized site in Nashville, Tennessee, as well as on-line.

1. Program: Personal Fitness Training  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 96 quarter credit hours (24 months Full-Time)  
 (36 months Part-Time)
  
2. Program: Personal Fitness Training  
 Credential Awarded: Diploma  
 Length of Program: 48 quarter credit hours (12 months Full-Time)  
 (18 months Part-Time)

**C. DeVry University****Memphis, TN**

Corporate Structure: For-Profit Corporation  
 Authorization Date: November 16, 2006  
 Accreditation: The Higher Learning Commission, North Central Association  
 Title IV Funding: Yes  
 Highest Credential Offered: Master's Degree

DeVry University-Memphis is seeking authorization for one new program. The program will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Memphis, Tennessee.

1. Program: Graduate Certificate in CPA Preparation  
 Credential Awarded: Graduate Certificate  
 Length of Program: 30 semester credit hours (22 Months)

**D. DeVry University – On-line****Naperville, IL**

Corporate Structure: For-Profit Corporation  
 Authorization Date: January 31, 2002  
 Accreditation: The Higher Learning Commission, North Central Association  
 Title IV Funding: Yes  
 Highest Credential Offered: Master's Degree

DeVry University-On-line is seeking authorization for one new program. The program will be offered in a distance learning format. The institution is recruitment only, and all classes are available on-line.

1. Program: Graduate Certificate in CPA Preparation  
Credential Awarded: Graduate Certificate  
Length of Program: 30 semester credit hours (22 Months)

**E. DeVry University**

**Nashville, TN**

Corporate Structure: For-Profit Corporation  
Authorization Date: April 26, 2007  
Accreditation: The Higher Learning Commission, North Central Association  
Title IV Funding: Yes  
Highest Credential Offered: Master's Degree

DeVry University-Nashville is seeking authorization for one new program. The program will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Nashville, Tennessee.

1. Program: Graduate Certificate in CPA Preparation  
Credential Awarded: Graduate Certificate  
Length of Program: 30 semester credit hours (22 Months)

**F. Genesis Career College – Nashville Airport Campus**

**Nashville, TN**

Corporate Structure: For-Profit Corporation  
Authorization Date: April 29, 2010  
Accreditation: Council on Occupational Education  
Title IV Funding: Yes  
Highest Credential Offered: Diploma

Genesis Career College is seeking authorization to revise one program. The program will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Nashville, Tennessee.

1. Program: Massage Therapy and Bodyworks  
Credential Awarded: Diploma  
Length of Program: 900 contact hours (Full-Time 8 months)  
(Part-Time 15 months)

**G. Georgia Career Institute**

**McMinnville, TN**

Corporate Structure: For-Profit Corporation  
Authorization Date: November 11, 2005  
Accreditation: Council on Occupational Education

Title IV Funding: Yes  
Highest Credential Offered: Diploma

Georgia Career Institute-McMinnville is seeking authorization to revise one program. The program will be offered in a residential format. Instruction will be provided by faculty from their authorized site in McMinnville, Tennessee.

1. Program: Massage Therapy (Revised)  
Credential Awarded: Diploma  
Length of Program: 750 contact hours (9.5 months)

**H. Georgia Career Institute**

**Murfreesboro, TN**

Corporate Structure: For-Profit Corporation  
Authorization Date: January 26, 2006  
Accreditation: Council on Occupational Education  
Title IV Funding: Yes  
Highest Credential Offered: Diploma

Georgia Career Institute is seeking authorization to revise one program. The program will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Murfreesboro, Tennessee.

1. Program: Massage Therapy  
Credential Awarded: Diploma  
Length of Program: 750 contact hours (9.5 months)

**I. Harding University**

**Memphis, TN**

Corporate Structure: Not-For-Profit Corporation  
Authorization Date: January 1, 1981  
Accreditation: Higher Learning Commission – North Central Association  
National Council for Accreditation of Teacher Education  
Title IV Funding: Yes  
Highest Credential Offered: Doctoral Degree

Harding University is seeking authorization for four new programs and three revised programs. The new programs will be offered in a residential format, and the revised programs will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Memphis, Tennessee, as well as on-line.

1. Program: Teaching  
Credential Awarded: Master of Arts  
Length of Program: 35 semester credit hours (22 – 24 months Part-Time)
2. Program: Teaching/Middle Level License  
Credential Awarded: Master of Arts  
Length of Program: 35 semester credit hours (22 – 24 months Part-Time)

- |    |   |   |
|----|---|---|
| 3. | Program:<br>Credential Awarded:<br>Length of Program: | Teaching/Secondary Level License<br>Master of Arts<br>35 semester credit hours (22 – 24 months Part-Time)                       |
| 4. | Program:<br>Credential Awarded:<br>Length of Program: | Teaching/Early Childhood License<br>Master of Arts<br>47 semester credit hours (24 – 30 months Part-Time)                       |
| 5. | Program:<br>Credential Awarded:<br>Length of Program: | Early Childhood Special Education<br>Master of Education<br>35 semester credit hours (15 – 24 months Part-Time)                 |
| 6. | Program:<br>Credential Awarded:<br>Length of Program: | Early Childhood Special Education License/K-12<br>Master of Education<br>36 semester credit hours (4 – 8 months Part-Time)      |
| 7. | Program:<br>Credential Awarded:<br>Length of Program: | Early Childhood Special Education License/Birth-8<br>Master of Education<br>35 semester credit hours (15 – 24 months Part-Time) |

**J. ITT Technical Institute**

**Chattanooga, TN**

Corporate Structure:	For-Profit Corporation
Authorization Date:	July 26, 2007
Accreditation:	Accrediting Council for Independent Colleges and Schools
Title IV Funding:	Yes
Highest Credential Offered:	Bachelor of Applied Science Degree

ITT Technical Institute - Chattanooga is seeking authorization for seven new programs. The programs will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Chattanooga, Tennessee, as well as on-line.

- |    |   |   |
|----|---|---|
| 1. | Program:<br>Credential Awarded:<br>Length of Program: | Business Management<br>Associate of Applied Science<br>90 quarter credit hours (21 months Full-Time)<br>(30 months Part-Time)               |
| 2. | Program:<br>Credential Awarded:<br>Length of Program: | Drafting and Design Technology<br>Associate of Applied Science<br>90 quarter credit hours (21 months Full-Time)<br>(30 months Part-Time)    |
| 3. | Program:<br>Credential Awarded:<br>Length of Program: | Electrical Engineering Technology<br>Associate of Applied Science<br>90 quarter credit hours (21 months Full-Time)<br>(30 months Part-Time) |

4. Program: Graphic Communications and Design  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
5. Program: Mobile Communications Technology  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
6. Program: Network Systems Administration  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
7. Program: Paralegal  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)

**K. ITT Technical Institute**

**Cordova, TN**

Corporate Structure: For-Profit Corporation  
 Authorization Date: January 28, 1994  
 Accreditation: Accrediting Council for Independent Colleges and Schools  
 Title IV Funding: Yes  
 Highest Credential Offered: Bachelor of Applied Science Degree

ITT Technical Institute - Cordova is seeking authorization for seven new programs. The programs will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Cordova, Tennessee, as well as on-line.

1. Program: Business Management  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
2. Program: Drafting and Design Technology  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
3. Program: Electrical Engineering Technology  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
4. Program: Graphic Communications and Design

- |    |                     |  |
|----|---------------------|--|
|    | Credential Awarded: | Associate of Applied Science   |
|    | Length of Program:  | 90 quarter credit hours (21 months Full-Time)<br>(30 months Part-Time) |
| 5. | Program:            | Mobile Communications Technology                                       |
|    | Credential Awarded: | Associate of Applied Science   |
|    | Length of Program:  | 90 quarter credit hours (21 months Full-Time)<br>(30 months Part-Time) |
| 6. | Program:            | Network Systems Administration   |
|    | Credential Awarded: | Associate of Applied Science   |
|    | Length of Program:  | 90 quarter credit hours (21 months Full-Time)<br>(30 months Part-Time) |
| 7. | Program:            | Paralegal  |
|    | Credential Awarded: | Associate of Applied Science   |
|    | Length of Program:  | 90 quarter credit hours (21 months Full-Time)<br>(30 months Part-Time) |

**L. ITT Technical Institute**

**Johnson City, TN**

Corporate Structure:	For-Profit Corporation
Authorization Date:	July 23, 2009
Accreditation:	Accrediting Council for Independent Colleges and Schools
Title IV Funding:	Yes
Highest Credential Offered:	Bachelor of Applied Science Degree

ITT Technical Institute – Johnson City is seeking authorization for seven new programs. The programs will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Johnson City, Tennessee, as well as on-line.

- |    |                     |  |
|----|---------------------|--|
| 1. | Program:            | Business Management  |
|    | Credential Awarded: | Associate of Applied Science   |
|    | Length of Program:  | 90 quarter credit hours (21 months Full-Time)<br>(30 months Part-Time) |
| 2. | Program:            | Drafting and Design Technology   |
|    | Credential Awarded: | Associate of Applied Science   |
|    | Length of Program:  | 90 quarter credit hours (21 months Full-Time)<br>(30 months Part-Time) |
| 3. | Program:            | Electrical Engineering Technology                                      |
|    | Credential Awarded: | Associate of Applied Science   |
|    | Length of Program:  | 90 quarter credit hours (21 months Full-Time)<br>(30 months Part-Time) |
| 4. | Program:            | Graphic Communications and Design                                      |
|    | Credential Awarded: | Associate of Applied Science   |
|    | Length of Program:  | 90 quarter credit hours (21 months Full-Time)                          |

(30 months Part-Time)

5. Program: Mobile Communications Technology  
Credential Awarded: Associate of Applied Science  
Length of Program: 90 quarter credit hours (21 months Full-Time)  
(30 months Part-Time)
6. Program: Network Systems Administration  
Credential Awarded: Associate of Applied Science  
Length of Program: 90 quarter credit hours (21 months Full-Time)  
(30 months Part-Time)
7. Program: Paralegal  
Credential Awarded: Associate of Applied Science  
Length of Program: 90 quarter credit hours (21 months Full-Time)  
(30 months Part-Time)

**M. ITT Technical Institute**

**Knoxville, TN**

Corporate Structure: For-Profit Corporation  
Authorization Date: January 1, 1988  
Accreditation: Accrediting Council for Independent Colleges and Schools  
Title IV Funding: Yes  
Highest Credential Offered: Bachelor of Applied Science Degree

ITT Technical Institute - Knoxville is seeking authorization for seven new programs. The programs will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Knoxville, Tennessee, as well as on-line.

1. Program: Business Management  
Credential Awarded: Associate of Applied Science  
Length of Program: 90 quarter credit hours (21 months Full-Time)  
(30 months Part-Time)
2. Program: Drafting and Design Technology  
Credential Awarded: Associate of Applied Science  
Length of Program: 90 quarter credit hours (21 months Full-Time)  
(30 months Part-Time)
3. Program: Electrical Engineering Technology  
Credential Awarded: Associate of Applied Science  
Length of Program: 90 quarter credit hours (21 months Full-Time)  
(30 months Part-Time)
4. Program: Graphic Communications and Design  
Credential Awarded: Associate of Applied Science  
Length of Program: 90 quarter credit hours (21 months Full-Time)  
(30 months Part-Time)

5. Program: Mobile Communications Technology  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
  
6. Program: Network Systems Administration  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
  
7. Program: Paralegal  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)

**N. ITT Technical Institute – Annex**

**Knoxville, TN**

Corporate Structure: For-Profit Corporation  
 Authorization Date: July 23, 2009  
 Accreditation: Accrediting Council for Independent Colleges and Schools  
 Title IV Funding: Yes  
 Highest Credential Offered: Bachelor of Applied Science Degree

ITT Technical Institute – Knoxville Annex is seeking authorization for General Education courses. The courses will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Knoxville, Tennessee, as well as on-line.

1. Program: General Education Courses  
 Length of Program: 45/56 contact hours (21 months Full-Time)  
 (30 months Part-Time)

Completion of the General Education Courses are necessary for students to receive an Associate of Applied Science degree from ITT Technical Institute – Knoxville Annex.

**O. ITT Technical Institute**

**Nashville, TN**

Corporate Structure: For-Profit Corporation  
 Authorization Date: January 11, 1986  
 Accreditation: Accrediting Council for Independent Colleges and Schools  
 Title IV Funding: Yes  
 Highest Credential Offered: Bachelor of Applied Science Degree

ITT Technical Institute - Nashville is seeking authorization for eight new programs. The programs will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Nashville, Tennessee, as well as on-line.

1. Program: Business Management  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
2. Program: Drafting and Design Technology  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
3. Program: Electrical Engineering Technology  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
4. Program: Graphic Communications and Design  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
5. Program: Mobile Communications Technology  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
6. Program: Network Systems Administration  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
7. Program: Paralegal  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 90 quarter credit hours (21 months Full-Time)  
 (30 months Part-Time)
8. Program: Nursing  
 Credential Awarded: Associate of Applied Science  
 Length of Program: 106 quarter credit hours (27 months Full-Time)  
 (39 months Part-Time)

**ITT Technical Institute – Nashville will be granted temporary authorization for the Associate of Applied Science Nursing Degree Program conditioned upon the completion of the build out of the institutional facility and the installation of equipment listed in the new program application. The condition will be satisfied after a certificate of occupancy is provided and a site visit is conducted by the Division of Postsecondary School Authorization staff; at such time ITT Technical Institute – Nashville may begin to advertise, recruit, and enroll students for the Associate of Applied Science Nursing Degree Program.**

**P. Kaplan University****Chicago, IL**

Corporate Structure: For-Profit Corporation  
 Authorization Date: November 19, 2009  
 Accreditation: The Higher Learning Commission of the North Central Association of Colleges and Schools  
 Title IV Funding: Yes  
 Highest Credential Offered: Master of Science Degree

Kaplan University is seeking authorization for six new programs. The programs will be offered in a distance learning format. The institution is recruitment only and all classes are available on-line.

1. Program: Accounting  
 Credential Awarded: Graduate Certificate  
 Length of Program: 16 quarter credit hours (20 weeks Full-Time)  
 (40 weeks Part-Time)
2. Program: Entrepreneurship for Growth Ventures  
 Credential Awarded: Graduate Certificate  
 Length of Program: 4 quarter credit hours (10 weeks Full-Time)  
 (20 weeks Part-Time)
3. Program: Entrepreneurship for New Ventures  
 Credential Awarded: Graduate Certificate  
 Length of Program: 4 quarter credit hours (10 weeks Full-Time)  
 (20 weeks Part-Time)
4. Program: Human Resources  
 Credential Awarded: Graduate Certificate  
 Length of Program: 16 quarter credit hours (20 weeks Full-Time)  
 (40 weeks Part-Time)
5. Program: Information Security  
 Credential Awarded: Graduate Certificate  
 Length of Program: 16 quarter credit hours (20 weeks Full-Time)  
 (40 weeks Part-Time)
6. Program: Project Management  
 Credential Awarded: Graduate Certificate  
 Length of Program: 16 quarter credit hours (20 weeks Full-Time)  
 (40 weeks Part-Time)

**Q. L'Ecole Culinaire****Memphis, TN**

Corporate Structure: For-Profit Corporation  
 Authorization Date: March 13, 2008  
 Accreditation: Accrediting Council for Career Schools and Colleges

Title IV Funding: Yes  
Highest Credential Offered: Associate of Occupational Studies Degree

L'Ecole Culinaire Memphis is seeking authorization for one new program. The program will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Cordova, Tennessee.

1. Program: Culinary Fundamentals  
Credential Awarded: Diploma  
Length of Program: 52 quarter credit hours (10 months)

**R. MedVance Institute Nashville, TN**

Corporate Structure: For-Profit Corporation  
Authorization Date: January 27, 2005  
Accreditation: Accrediting Bureau of Health Education Schools  
Title IV Funding: Yes  
Highest Credential Offered: Associate of Applied Science Degree

MedVance Institute – Nashville is seeking authorization for two new programs. The programs will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Nashville, Tennessee.

1. Program: Electrical Systems Technology  
Credential Awarded: Diploma  
Length of Program: 58 quarter credit hours (9 months)
2. Program: Heating, Ventilation, Air Conditioning and Refrigeration Trades  
Credential Awarded: Diploma  
Length of Program: 88 quarter credit hours (14 months)

**MedVance Institute – Nashville will be granted temporary authorization for the HVACR and Electrical Systems Technology Programs conditioned upon the completion of the build out of the institutional facility and the installation of equipment listed in the new program application. The condition will be satisfied after a certificate of occupancy is provided and a site visit is conducted by the Division of Postsecondary School Authorization staff; at such time MedVance Institute – Nashville may begin to advertise, recruit, and/or enroll students for these programs.**

**S. Miller-Motte Technical College Chattanooga, TN**

Corporate Structure: For-Profit Corporation  
Authorization Date: July 11, 2002  
Accreditation: Accrediting Council for Independent Colleges and Schools  
Title IV Funding: Yes  
Highest Credential Offered: Associate of Applied Science Degree

Miller Motte Technical College is seeking authorization for two new programs. The programs will be offered in a blended format. Instruction will be provided by faculty from their authorized site in Chattanooga, Tennessee, as well as on-line.

1. Program: Phlebotomy/ECG Technician  
Credential Awarded: Certificate of Completion  
Length of Program: 410 contact hours (9 months)
2. Program: Phlebotomy Technician  
Credential Awarded: Certificate of Completion  
Length of Program: 210 contact hours (6 months)

**T. Total Tech, LLC**

**Smyrna, TN**

Corporate Structure: Limited Liability Corporation (LLC)  
Authorization Date: November 18, 2010  
Accreditation: None  
Title IV Funding: No  
Highest Credential Offered: Certificate of Completion

Total Tech, LLC is seeking authorization for one new program. The program will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Smyrna, Tennessee.

1. Program: Equipment Sizing and Duct Design  
Credential Awarded: Certificate of Completion  
Length of Program: 25 contact hours (3 days)

**U. University of Phoenix**

**Chattanooga, TN**

Corporate Structure: For-Profit Corporation  
Authorization Date: July 27, 2006  
Accreditation: The Higher Learning Commission of the North Central Association  
Title IV Funding: Yes  
Highest Credential Offered: Doctoral Degree

University of Phoenix – Chattanooga is seeking authorization for fifteen new programs. The programs will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Chattanooga, Tennessee.

1. Program: Education/Teacher Leadership  
Credential Awarded: Master of Arts  
Length of Program: 38 semester credit hours (20 months)
2. Program: Business/Accounting  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)

3. Program: Business/Administration  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
4. Program: Business/Finance  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
5. Program: Business/Global Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
6. Program: Business/Sustainable Enterprise Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
7. Program: Business/Human Resource Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
8. Program: Business/Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
9. Program: Business/Marketing  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
10. Program: Business/Manufacturing Sector  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
11. Program: Business/Project Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
12. Program: Business/Public Sector  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
13. Program: Business/Service Sector  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
14. Program: Business/Small Business Management &  
 Entrepreneurship  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)

15. Program: Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)

**V. University of Phoenix**

**Clarksville, TN**

- Corporate Structure: For-Profit Corporation  
 Authorization Date: July 28, 2010  
 Accreditation: The Higher Learning Commission of the North Central Association  
 Title IV Funding: Yes  
 Highest Credential Offered: Doctoral Degree

University of Phoenix – Clarksville is seeking authorization for fifteen new programs. The programs will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Clarksville, Tennessee.

1. Program: Education/Teacher Leadership  
 Credential Awarded: Master of Arts  
 Length of Program: 38 semester credit hours (20 months)
2. Program: Business/Accounting  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
3. Program: Business/Administration  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
4. Program: Business/Finance  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
5. Program: Business/Global Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
6. Program: Business/Sustainable Enterprise Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
7. Program: Business/Human Resource Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
8. Program: Business/Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)

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|-----|---------------------|--|
| 9.  | Program:            | Business/Marketing                                       |
|     | Credential Awarded: | Bachelor of Science                                      |
|     | Length of Program:  | 120 semester credit hours (50 months)                    |
| 10. | Program:            | Business/Manufacturing Sector                            |
|     | Credential Awarded: | Bachelor of Science                                      |
|     | Length of Program:  | 120 semester credit hours (50 months)                    |
| 11. | Program:            | Business/Project Management                              |
|     | Credential Awarded: | Bachelor of Science                                      |
|     | Length of Program:  | 120 semester credit hours (50 months)                    |
| 12. | Program:            | Business/Public Sector                                   |
|     | Credential Awarded: | Bachelor of Science                                      |
|     | Length of Program:  | 120 semester credit hours (50 months)                    |
| 13. | Program:            | Business/Service Sector                                  |
|     | Credential Awarded: | Bachelor of Science                                      |
|     | Length of Program:  | 120 semester credit hours (50 months)                    |
| 14. | Program:            | Business/Small Business Management &<br>Entrepreneurship |
|     | Credential Awarded: | Bachelor of Science                                      |
|     | Length of Program:  | 120 semester credit hours (50 months)                    |
| 15. | Program:            | Management   |
|     | Credential Awarded: | Bachelor of Science                                      |
|     | Length of Program:  | 120 semester credit hours (50 months)                    |

**W. University of Phoenix**

**Knoxville, TN**

Corporate Structure:	For-Profit Corporation
Authorization Date:	April 29, 2010
Accreditation:	The Higher Learning Commission of the North Central Association
Title IV Funding:	Yes
Highest Credential Offered:	Doctoral Degree

University of Phoenix – Knoxville is seeking authorization for fifteen new programs. The programs will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Knoxville, Tennessee.

- |    |                     |                                      |
|----|---------------------|--------------------------------------|
| 1. | Program:            | Education/Teacher Leadership         |
|    | Credential Awarded: | Master of Arts                       |
|    | Length of Program:  | 38 semester credit hours (20 months) |
| 2. | Program:            | Business/Accounting                  |
|    | Credential Awarded: | Bachelor of Science                  |

- Length of Program: 120 semester credit hours (50 months)
3. Program: Business/Administration  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
  4. Program: Business/Finance  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
  5. Program: Business/Global Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
  6. Program: Business/Sustainable Enterprise Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
  7. Program: Business/Human Resource Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
  8. Program: Business/Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
  9. Program: Business/Marketing  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
  10. Program: Business/Manufacturing Sector  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
  11. Program: Business/Project Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
  12. Program: Business/Public Sector  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
  13. Program: Business/Service Sector  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
  14. Program: Business/Small Business Management & Entrepreneurship

Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)

15. Program: Management  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)

**X. University of Phoenix**

**Memphis, TN**

Corporate Structure: For-Profit Corporation  
Authorization Date: July 17, 2003  
Accreditation: The Higher Learning Commission of the North Central Association  
Title IV Funding: Yes  
Highest Credential Offered: Doctoral Degree

University of Phoenix – Memphis is seeking authorization for fifteen new programs. The programs will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Memphis, Tennessee.

1. Program: Education/Teacher Leadership  
Credential Awarded: Master of Arts  
Length of Program: 38 semester credit hours (20 months)
2. Program: Business/Accounting  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
3. Program: Business/Administration  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
4. Program: Business/Finance  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
5. Program: Business/Global Management  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
6. Program: Business/Sustainable Enterprise Management  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
7. Program: Business/Human Resource Management  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
8. Program: Business/Management

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|-----|---------------------|---|
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 9.  | Program:            | Business/Marketing                                    |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 10. | Program:            | Business/Manufacturing Sector                         |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 11. | Program:            | Business/Project Management                           |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 12. | Program:            | Business/Public Sector                                |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 13. | Program:            | Business/Service Sector                               |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 14. | Program:            | Business/Small Business Management & Entrepreneurship |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 15. | Program:            | Management  |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |

**Y. University of Phoenix**

**Murfreesboro, TN**

Corporate Structure:	For-Profit Corporation
Authorization Date:	November 19, 2009
Accreditation:	The Higher Learning Commission of the North Central Association
Title IV Funding:	Yes
Highest Credential Offered:	Doctoral Degree

University of Phoenix – Murfreesboro is seeking authorization for fifteen new programs. The programs will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Murfreesboro, Tennessee.

- |    |                     |                                      |
|----|---------------------|--------------------------------------|
| 1. | Program:            | Education/Teacher Leadership         |
|    | Credential Awarded: | Master of Arts                       |
|    | Length of Program:  | 38 semester credit hours (20 months) |

2. Program: Business/Accounting  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
3. Program: Business/Administration  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
4. Program: Business/Finance  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
5. Program: Business/Global Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
6. Program: Business/Sustainable Enterprise Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
7. Program: Business/Human Resource Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
8. Program: Business/Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
9. Program: Business/Marketing  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
10. Program: Business/Manufacturing Sector  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
11. Program: Business/Project Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
12. Program: Business/Public Sector  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
13. Program: Business/Service Sector  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)

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|-----|---------------------|---|
| 14. | Program:            | Business/Small Business Management & Entrepreneurship |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
|     |                     |   |
| 15. | Program:            | Management  |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |

**Z. University of Phoenix**

**Nashville, TN**

Corporate Structure:	For-Profit Corporation
Authorization Date:	January 13, 2002
Accreditation:	The Higher Learning Commission of the North Central Association
Title IV Funding:	Yes
Highest Credential Offered:	Doctoral Degree

University of Phoenix – Nashville is seeking authorization for fifteen new programs. The programs will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Nashville, Tennessee.

- |    |                     |  |
|----|---------------------|--|
| 1. | Program:            | Education/Teacher Leadership               |
|    | Credential Awarded: | Master of Arts                             |
|    | Length of Program:  | 38 semester credit hours (20 months)       |
|    |                     |  |
| 2. | Program:            | Business/Accounting                        |
|    | Credential Awarded: | Bachelor of Science                        |
|    | Length of Program:  | 120 semester credit hours (50 months)      |
|    |                     |  |
| 3. | Program:            | Business/Administration                    |
|    | Credential Awarded: | Bachelor of Science                        |
|    | Length of Program:  | 120 semester credit hours (50 months)      |
|    |                     |  |
| 4. | Program:            | Business/Finance                           |
|    | Credential Awarded: | Bachelor of Science                        |
|    | Length of Program:  | 120 semester credit hours (50 months)      |
|    |                     |  |
| 5. | Program:            | Business/Global Management                 |
|    | Credential Awarded: | Bachelor of Science                        |
|    | Length of Program:  | 120 semester credit hours (50 months)      |
|    |                     |  |
| 6. | Program:            | Business/Sustainable Enterprise Management |
|    | Credential Awarded: | Bachelor of Science                        |
|    | Length of Program:  | 120 semester credit hours (50 months)      |
|    |                     |  |
| 7. | Program:            | Business/Human Resource Management         |

- |     |                     |   |
|-----|---------------------|---|
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 8.  | Program:            | Business/Management                                   |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 9.  | Program:            | Business/Marketing                                    |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 10. | Program:            | Business/Manufacturing Sector                         |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 11. | Program:            | Business/Project Management                           |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 12. | Program:            | Business/Public Sector                                |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 13. | Program:            | Business/Service Sector                               |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 14. | Program:            | Business/Small Business Management & Entrepreneurship |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |
| 15. | Program:            | Management  |
|     | Credential Awarded: | Bachelor of Science                                   |
|     | Length of Program:  | 120 semester credit hours (50 months)                 |

**AA. University of Phoenix – On-line**

**Phoenix, AZ**

Corporate Structure:	For-Profit Corporation
Authorization Date:	November 15, 2001
Accreditation:	The Higher Learning Commission of the North Central Association
Title IV Funding:	Yes
Highest Credential Offered:	Doctoral Degree

University of Phoenix – On-line is seeking authorization for fifteen new programs. The programs will be offered in a distance learning format. The institution is recruitment only, and all classes are available on-line.

1. Program: Education/Teacher Leadership  
Credential Awarded: Master of Arts  
Length of Program: 38 semester credit hours (20 months)
2. Program: Business/Accounting  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
3. Program: Business/Administration  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
4. Program: Business/Finance  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
5. Program: Business/Global Management  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
6. Program: Business/Sustainable Enterprise Management  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
7. Program: Business/Human Resource Management  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
8. Program: Business/Management  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
9. Program: Business/Marketing  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
10. Program: Business/Manufacturing Sector  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
11. Program: Business/Project Management  
Credential Awarded: Bachelor of Science  
Length of Program: 120 semester credit hours (50 months)
12. Program: Business/Public Sector  
Credential Awarded: Bachelor of Science

- Length of Program: 120 semester credit hours (50 months)
13. Program: Business/Service Sector  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
14. Program: Business/Small Business Management & Entrepreneurship  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)
15. Program: Management  
 Credential Awarded: Bachelor of Science  
 Length of Program: 120 semester credit hours (50 months)

**BB. Vatterott Career College – Appling Farms**

**Memphis, TN**

Corporate Structure: For-Profit Corporation  
 Authorization Date: July 27, 2006  
 Accreditation: Accrediting Council for Career Schools and Colleges  
 Title IV Funding: Yes  
 Highest Credential Offered: Associate of Occupational Studies

Vatterott Career College – Appling Farms is seeking authorization to revise one program. The program will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Memphis, Tennessee.

1. Program: Medical Assisting Professional (Revised)  
 Credential Awarded: Diploma  
 Length of Program: 52 quarter credit hours (40 weeks Full-Time)  
 (80 weeks Part-Time)

**CC. Vatterott Career College – Dividend**

**Memphis, TN**

Corporate Structure: For-Profit Corporation  
 Authorization Date: July 27, 2006  
 Accreditation: Accrediting Council for Career Schools and Colleges  
 Title IV Funding: Yes  
 Highest Credential Offered: Associate of Occupational Studies

Vatterott Career College – Dividend is seeking authorization to revise one program. The program will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Memphis, Tennessee.

1. Program: Medical Assisting Professional (Revised)  
 Credential Awarded: Diploma  
 Length of Program: 52 quarter credit hours (40 weeks Full-Time)  
 (80 weeks Part-Time)

**DD. Virginia College of Business and Health**

**Chattanooga, TN**

Corporate Structure: Limited Liability Corporation  
Authorization Date: July 27, 2006  
Accreditation: Accrediting Council for Independent Colleges and Schools  
Title IV Funding: Yes  
Highest Credential Offered: Bachelor of Applied Science

Virginia College School of Business Health is seeking authorization to revise one program. The program will be offered in a residential format. Instruction will be provided by faculty from their authorized site in Chattanooga, Tennessee.

1. Program: Salon Management (Revised)  
Credential Awarded: Associate of Applied Science  
Length of Program: 108 quarter credit hours (9 months)

**DATE:** April 28, 2011

**SUBJECT:** Amendment to the FY 2011-12 Disclosed Capital Projects List

**ACTION RECOMMENDED:** Approval

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**BACKGROUND INFORMATION:** Disclosed capital projects are funded through non-state sources and include dorms, athletics facilities and similar projects. The systems have developed additional disclosed capital projects since the November THEC meeting when 2011-12 budget recommendations were made. These projects are submitted to THEC for approval as an amendment.

In accordance with Tennessee Higher Education Commission Policy Number F4.0, subsection 4.0.30A, the Tennessee Board of Regents submitted 59 additional projects and the University of Tennessee submitted two additional projects to be included on the FY 2011-12 Disclosed Capital Projects List. Additionally, TBR has requested that two projects described in the original FY 2011-12 Disclosed Capital Projects listing be removed from the list. In total, TBR has submitted \$243,500,000 in additional disclosed projects and UT has submitted \$1,950,000 in additional disclosed projects for a total of \$245,450,000.

THEC staff recommends approval of the indicated changes to the Disclosed Projects Listing and will transmit the Commission's action to the Department of Finance and Administration for review and consideration for inclusion in the FY 2011-12 Appropriations Bill.

**Governing Board Disclosure List  
Revenue Funded Projects FY 2011-12  
Additional Projects Submitted**

**University of Tennessee**

Institution	Project Name	Fund Source	New Sq.Ft.	Estimated Cost	TSSBA	Gifts	Grants	Auxiliary	Operating
1	UTHSC	Dunn Building		\$ 1,350,000	\$ -	\$ 1,350,000	\$ -	\$ -	\$ -
2	UTHSC	920 Madison Avenue Building		\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 600,000
Project Count			2	<b>TOTAL UT - ADDITIONAL DISCLOSURE PROJECTS</b>	0	\$ 1,950,000	\$ -	\$ -	\$ 600,000

**Tennessee Board of Regents**

Institution	Project Description	Fund Source	New Sq.Ft.	Estimated Cost	TSSBA	Gifts	Grants	Auxiliary	Operating
1	APSU	Dunn Center Basketball Floor Replacement		\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ 230,000
2	APSU	Farm House Replacement		\$ 320,000	\$ -	\$ -	\$ -	\$ -	\$ 320,000
3	APSU	Library Water Heaters		\$ 170,000	\$ -	\$ -	\$ -	\$ -	\$ 170,000
4	ETSU	Post Office Renovation		\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ 300,000
5	ETSU	University School Access Road		\$ 300,000	\$ -	\$ 150,000	\$ -	\$ 150,000	\$ -
6	ECOM	Health Sciences Surface Parking		\$ 400,000	\$ -	\$ -	\$ -	\$ 400,000	\$ -
7	MTSU	Academic Buildings Updates		\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
8	MTSU	Cope Building Renovations		\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
9	MTSU	Davis Science and Wisner Patton Renovations		\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
10	MTSU	Keathley University Center Renovation		\$ 1,850,000	\$ -	\$ -	\$ -	\$ -	\$ 1,850,000
11	MTSU	Murphy Center Improvements		\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000
12	MTSU	Student Recreation Building Roof Replacement		\$ 1,700,000	\$ -	\$ -	\$ -	\$ 1,700,000	\$ -
13	MTSU	Women's Soccer Practice Field		\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
14	TSU	Hale Stadium Renovations		\$ 27,000,000	\$ -	\$ -	\$ -	\$ 27,000,000	\$ -
15	TSU	Marquee Sign Installation		\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
16	TSU	McWherter Parking Attendant Station		\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ 30,000
17	TTU	Athletics Maintenance Facility		\$ 370,000	\$ -	\$ 370,000	\$ -	\$ -	\$ -
18	TTU	Fitness Center Roof Replacement		\$ 880,000	\$ -	\$ -	\$ -	\$ 880,000	\$ -
19	TTU	Hooper Eblen Center Scoreboard Replacement		\$ 900,000	\$ -	\$ 900,000	\$ -	\$ -	\$ -
20	TTU	Live & Learn Village Renovations		\$ 1,250,000	\$ -	\$ -	\$ -	\$ 1,250,000	\$ -
21	TTU	Parking Lot Construction		\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ 420,000
22	TTU	Pinkerton/M.S. Cooper Residence Hall Upgrades		\$ 2,250,000	\$ -	\$ -	\$ -	\$ 2,250,000	\$ -
23	TTU	Regional Health Building Upgrades		\$ 1,240,000	\$ -	\$ -	\$ -	\$ -	\$ 1,240,000
24	UM	Art Gallery Improvements		\$ 250,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -
25	UM	Grounds Equipment Shed Installation		\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ 60,000
26	UM	Indoor Football Practice Facility	94,000*	\$ 10,000,000	\$ -	\$ 10,000,000	\$ -	\$ -	\$ -
27	UM	Soccer Facility Construction		\$ 900,000	\$ -	\$ 900,000	\$ -	\$ -	\$ -
28	UM	South Hall Fire Safety Upgrades		\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000	\$ -
29	UM	Theater Upgrade		\$ 700,000	\$ -	\$ -	\$ -	\$ -	\$ 700,000
30	UM	Wilder Tower Renovations		\$ 460,000	\$ -	\$ -	\$ -	\$ -	\$ 460,000
31	UM	Women's Fieldhouse Renovations		\$ 2,000,000	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -
32	UM	Women's Softball Training Facility	5,000*	\$ 1,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -
33	Cleveland	Elevator Upgrades		\$ 290,000	\$ -	\$ -	\$ -	\$ -	\$ 290,000
34	Cleveland	Fire Alarm System Upgrade		\$ 290,000	\$ -	\$ -	\$ -	\$ -	\$ 290,000
35	Dyersburg	Energy Efficient Lighting Updates		\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
36	Jackson	Gymnasium Repairs and Updates		\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
37	Jackson	New Women's Softball Field		\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ 250,000
38	Motlow	Powers Auditorium Interior Renovations		\$ 600,000	\$ -	\$ 600,000	\$ -	\$ -	\$ -
39	Nashville	Campus Lab Upgrades		\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
40	Nashville	Campus Security and Safety Enhancement		\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ 650,000
41	Nashville	Central Plant Infrastructure and Controls Upgrades		\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 500,000
42	Nashville	Clarksville Teaching Site Acquisition & Renovation		\$ 10,500,000	\$ -	\$ -	\$ -	\$ -	\$ 10,500,000
43	Nashville	Several Buildings Roof Repairs		\$ 540,000	\$ -	\$ -	\$ -	\$ -	\$ 540,000
44	Northeast	Pierce Building Addition		\$ 1,550,000	\$ -	\$ -	\$ -	\$ -	\$ 1,550,000
45	Pellissippi	Blount County Fitness Trail		\$ 430,000	\$ -	\$ -	\$ -	\$ 430,000	\$ -
46	Pellissippi	Career Center Renovation		\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000
47	Pellissippi	Chiller Energy Conservation		\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ 230,000
48	Pellissippi	Hardin Valley Modular Classroom	3,700**	\$ 370,000	\$ -	\$ -	\$ -	\$ -	\$ 370,000
49	Southwest	Union Campus Parking Structure		\$ 2,060,000	\$ -	\$ -	\$ -	\$ 2,060,000	\$ -
50	Volunteer	Campus Site Improvements		\$ 610,000	\$ -	\$ -	\$ -	\$ -	\$ 610,000

\*Auxiliary Square Feet Only

\*\*Education and General Square Feet Only

**Governing Board Disclosure List  
Revenue-Funded Projects FY 2011-12  
Additional Projects Submitted**

**Projects Proposed for TSSBA Funding**

	<b>Institution</b>	<b>Project Description</b>	<b>Fund Source</b>	<b>New Sq.Ft.</b>	<b>Estimated Cost</b>	<b>TSSBA</b>	<b>Gifts</b>	<b>Grants</b>	<b>Auxiliary</b>	<b>Operating</b>
51	ETSU	Parking Garage Construction	TSSBA (Parking); Auxiliary (Parking)	354,300*	\$ 21,500,000	\$ 21,430,000	\$ -	\$ -	\$ 70,000	\$ -
52	ECOM	Kingsport Family Physicians Center	TSSBA, Land Proceeds; Plant Funds	14,000**	\$ 3,500,000	\$ 1,500,000	\$ -	\$ -	\$ -	\$ 2,000,000
53	MTSU	Health & Wellness Building Addition	TSSBA (Health Services); Student Fees	-	\$ 8,000,000	\$ 5,000,000	\$ -	\$ -	\$ 3,000,000	\$ -
54	MTSU	Transportation and Parking Improvements	TSSBA (Parking); Auxiliary (Parking)		\$ 12,200,000	\$ 6,100,000	\$ -	\$ -	\$ 6,100,000	\$ -
55	TTU	Tech Village Apartments Renovations	TSSBA (Rent); Auxiliary (Housing)		\$ 7,450,000	\$ 6,450,000	\$ -	\$ -	\$ 1,000,000	\$ -
56	UM	New Student Housing	TSSBA (Rent); Auxiliary (Housing)	255,000*	\$ 59,500,000	\$ 57,500,000	\$ -	\$ -	\$ 2,000,000	\$ -
57	UM	Parking Garage Construction	TSSBA (Parking)		\$ 12,250,000	\$ 12,250,000	\$ -	\$ -	\$ -	\$ -
58	Pellissippi	Hardin Valley Land Acquisition	TSSBA (Book Store)		\$ 11,800,000	\$ 11,800,000	\$ -	\$ -	\$ -	\$ -
59	Volunteer	New Student Union Building	TSSBA (Access Fees)		\$ 20,500,000	\$ 20,500,000	\$ -	\$ -	\$ -	\$ -

Project Count

**59**

**TOTAL TBR - ADDITIONAL DISCLOSURE PROJECTS    726,000    \$ 243,500,000    \$ 142,530,000    \$ 16,170,000    \$ -    \$ 49,290,000    \$ 35,510,000**

Project Count

**61**

**GRAND TOTAL - ADDITIONAL 2011-12 DISCLOSURE PROJECTS    726,000    \$ 245,450,000    \$ 142,530,000    \$ 17,520,000    \$ -    \$ 49,290,000    \$ 36,110,000**

**REMOVE THE FOLLOWING PROJECTS FROM THE FY 2011-12 DISCLOSURE PROJECTS LIST**

Volunteer	Campus-wide Paving Repairs	Plant Funds	-	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Volunteer	New Registration Building	TSSBA (Access Fee)	21,000**	\$ 8,100,000	\$ 8,100,000	\$ -	\$ -	\$ -	\$ -	\$ -

\*Auxiliary Square Feet Only

\*\*Education and General Square Feet Only

**DATE:** April 28, 2011

**SUBJECT:** Performance of New Academic Programs: 2005-2010

**ACTION RECOMMENDED:** Information

**BACKGROUND INFORMATION:** In accordance with statutory requirements, the Tennessee Higher Education Commission evaluates both new and existing academic degree programs to ensure their quality and viability. In the case of newly approved programs, this evaluation occurs in the form of the Post Approval Monitoring program.

Following approval, newly approved programs remain in the Post Approval Monitoring cycle for five years at the baccalaureate level and above and three years for pre-baccalaureate programs. This review evaluates the new program against benchmarks in enrollment and graduation, program cost, program progress toward accreditation, and other goals agreed upon by the governing boards and THEC through program authorization. It is also important to note that only those programs approved by THEC are monitored under this protocol. Certificates of less than 24 hours are approved by the governing boards, and do not submit Post Approval Monitoring reports.

Governing boards are notified when programs fail to meet these benchmarks, and Post Approval Monitoring findings are an integral part of the annual THEC Academic Program Review. In those cases where programs fail to meet standards or improve during the course of the monitoring period, THEC may recommend termination. Upon completion of the Post Approval Monitoring term, academic programs transition to monitoring under the annual Low Producing report.

Under recent academic policy revisions (Academic Policy A1.0 and A1.1) adopted earlier this year, institutions are expected to engage in a more rigorous feasibility study and financial projection than previously required. To assist in this evaluation, a summative review was conducted regarding the performance of new academic programs that have completed the Post Approval Monitoring cycle. Institutions considering the proposal of new academic programs should consult this review to assess two areas:

- 1) The degree to which programs proposed by the institution have achieved or failed to achieve projected benchmarks, and
- 2) The degree to which similar academic programs at other institutions achieved or failed to achieve projected benchmarks.

This information provides valuable insight into the accuracy of the benchmarks utilized in the development of past academic programs, as well as the potential market demand for specific types of programs across the state. However, it must

be stressed that it is unrealistic to expect a new program to produce graduates prior to the juncture at which a student could reasonably negotiate the course requirements. The first year in which graduate yield can be expected is at the fourth year for the Doctoral level, at the Master's level in the second year, the Bachelor's level the fourth year, and at the second year in an Associate program. Therefore, this evaluation focused primarily on performance during the final year of implementation (fifth year for Doctoral-Bachelor, third year for Associate and below).

### **2010 Post Approval Monitoring Review Conclusions**

- 24 programs reached the conclusion of Post Approval Monitoring during 2010. Of those, the majority failed to achieve benchmark projections in either graduation or enrollment set by the institution during the program proposal process.
- 7 programs attained both enrollment and graduation benchmarks during the final year of monitoring
- 4 programs attained either graduation or enrollment benchmarks during the final year of monitoring
- 13 programs did not attain graduation or enrollment benchmarks set by the institution.
- While two-thirds of the programs monitored during this period are not in compliance with the graduate production numbers required to be considered a productive program in the future, the vast majority have a sufficient number of enrolled students so as to facilitate attainment of those standards in the next year.

**Review of Enrollment and Graduation.** Post Approval Monitoring occurs in a five year cycle for degree programs at the Bachelor level and higher, and a three year cycle for programs at the Associate level and below. This year will conclude the monitoring cycle for Doctoral, Master's, and Bachelor programs that were implemented during the 2005-06 academic year, and Associate and Certificate programs implemented during the 2007-08 academic year. While this report covers only those programs, the full spectrum of programs currently under Post-Approval Monitoring is included in Appendix A. Information utilized for this review was gathered from the annual Post Approval Monitoring template submitted by each institution. These data were utilized to determine the projected and actual enrollment and the projected graduates. THEC Report of Graduates data from 2009-10 was utilized for the actual graduates.

The transition from Post Approval Monitoring offers valuable insight into whether the perceived need for an academic program proved to be accurate, as well as whether the projections that were developed during the proposal process have been attained. In the vast majority of cases, the programs monitored during this timeframe did not meet the projections that were developed by the institution. Table 1 depicts the projected enrollment and graduation for each program and compares it with the actual numbers in both areas.

**Table 1**  
**Tennessee Higher Education Commission**  
**Performance of New Academic Programs, 2005-10**

<i>Doctoral Programs</i>	Year 1		Year 2		Year 3		Year 4		Year 5	
<b>MTSU- PhD, Public History</b>	Projected	Actual								
Headcount - Enrollment	13	12	18	16	23	19	28	21	33	20
Graduates	1	0	1	0	2	1	2	1	4	8
<b>UTK - PhD, Computer Engineering</b>										
Headcount - Enrollment	16	3	17	2	18	8	19	21	20	21
Graduates	5	0	7	0	9	7	11	1	13	1
<b>UTC- EdD, Learning/Leadership</b>										
Headcount - Enrollment	20	19	35	38	50	55	61	66	68	80
Graduates	0	0	0	0	0	1	5	1	10	11
<b>UTHSC- ScDPT, Physical Therapy</b>										
Headcount - Enrollment	6	6	14	2	21	3	23	14	28	2
Graduates	0	2	0	0	0	0	6	6	7	0

<i>Master's Programs</i>										
<b>MTSU- MFA, Recording Arts</b>										
Headcount - Enrollment	10	12	19	21	28	27	34	30	44	35
Graduates	0	0	0	0	5	9	7	7	10	6
<b>MTSU- MS, Professional Science</b>										
Headcount - Enrollment	12	20	26	39	30	51	42	59	55	57
Graduates	0	1	5	4	9	19	15	21	20	20
<b>Memphis- MS, Bioinformatics</b>										
Headcount - Enrollment	8	2	14	7	16	11	18	7	18	11
Graduates	0	0	3	0	6	2	7	8	8	3
<b>UTK- MS, Computer Engineering</b>										
Headcount - Enrollment	25	5	30	5	35	14	40	19	45	19
Graduates	15	1	20	0	25	6	30	4	35	13

**Tennessee Higher Education Commission  
Performance of New Academic Programs, 2005-10**

<i>Bachelor Programs</i>	Year 1		Year 2		Year 3		Year 4		Year 5	
	Projected	Actual								
<b>APSU- BS, Criminal Justice</b>										
Headcount - Enrollment	45	100	90	149	135	206	158	235	175	272
Graduates	0	2	10	16	20	36	25	60	25	62
<b>ETSU- BS, Geology</b>										
Headcount - Enrollment	14	0	18	11	22	20	24	30	24	29
Graduates	0	0	2	0	4	3	5	5	5	4
<b>U of M- BS, Biomed. Engineering</b>										
Headcount - Enrollment	16	15	32	35	50	70	68	116	86	76
Graduates	0	0	0	0	0	0	8	10	12	8
<b>MTSU- Construction Management</b>										
Headcount - Enrollment	60	70	76	101	100	148	110	158	126	163
Graduates	12	10	12	14	15	13	18	34	20	29
<b>UTK- BSC, Public Relations</b>										
Headcount - Enrollment	10	43	20	41	35	76	45	81	55	121
Graduates	0	3	10	20	15	51	25	63	30	55

<i>Associate Programs</i>										
<b>Chatt. State- Dental Assisting</b>										
Headcount - Enrollment	36	35	36	34	36	35				
Graduates	36	25	36	26	36	28				
<b>Chatt. State- Cardio Sonography</b>										
Headcount - Enrollment	14	11	16		17	21				
Graduates	10	11	12	11	13	18				
<b>Chatt. State- Vet Tech</b>										
Headcount - Enrollment	48	28	48	30	48	36				
Graduates	20	8	20	9	20	6				
<b>Columbia State- Film Crew</b>										
Headcount - Enrollment	9	0	21	8	28	9				
Graduates	3	0	8	0	12	3				

**Tennessee Higher Education Commission  
Performance of New Academic Programs, 2005-10**

<i>Associate Programs</i>	<b>Year 1</b>		<b>Year 2</b>		<b>Year 3</b>	
<b>Dyersburg- General Technology</b>	<b>Projected</b>	<b>Actual</b>	<b>Projected</b>	<b>Actual</b>	<b>Projected</b>	<b>Actual</b>
Headcount - Enrollment	9	5	13	5	15	13
Graduates	1	0	3	1	4	3
<b>Motlow- General Technology</b>						
Headcount - Enrollment	9	0	14	17	17	27
Graduates	1	0	3	5	4	8
<b>Nashville- Industrial Process</b>						
Headcount - Enrollment	17	29	25	36	30	55
Graduates	0	5	10	10	18	10
<b>RODP- Web Authoring</b>						
Headcount - Enrollment	20	4	26		38	11
Graduates	5	2	8		10	5
<b>RODP- Web Technology</b>						
Headcount	42	2	49		53	4
Graduates	0	2	11		26	0
<b>Walters- General Technology</b>						
Headcount - Enrollment	12	4	15	3	16	3
Graduates	0	1	3	0	5	0
<b>Walters- Information Technology</b>						
Headcount - Enrollment	13	3	16	16	20	29
Graduates	0	0	7	1	9	0

**Low Producing Analysis.** During the Post Approval Monitoring cycle, programs are measured against benchmarks determined by the institution. However, upon reaching maturity, the program is measured against nationally recognized standards (10 or more graduates at the Bachelor level and below, 5 or more graduates at the Master’s level and 3 or more at the Doctoral level).

Based on these standards and program performance in the final year of monitoring, the majority of the academic programs included in this evaluation would have qualified as low-producing. However, in many of the programs that have failed to achieve productivity thresholds, there are a sufficient number of students enrolled that there appears to that productivity standards will be likely be attained during the next monitoring cycle. The Ph.D in Public History at MTSU, the M.S. in Computer Engineering at UT-Knoxville, the B.S. in Geology at ETSU and the A.A.S. in Industrial Process at Nashville State are specific examples of this steady improvement.

However, in other cases, the program experienced either sporadic or minimal growth during the entirety of the Post Approval Monitoring cycle and also have few students enrolled (Table 2). These programs appear likely to emerge as degree fields that will become low producing.

**Table 2**  
**Low Producing Program Analysis**

<b>Institution</b>	<b>Program</b>	<b>Average # of Graduates</b>	<b># Students Currently Enrolled</b>
Memphis	MS, Bioinformatics	3	11
UT-HSC	ScDPT-Physical Therapy	2	2
Columbia State	Certificate, Film Crew Tech.	1	9
RODP	AAS, Web Technology	1	4
RODP	Certificate, Web Authoring	2	4
Walters State	AAS, General Technology	0	3

**Financial Information.** The Post Approval Monitoring process also includes an assessment of the financial expenditures of the program. In most cases, any deviation from projected revenue was compensated by an intake of tuition and fees that also exceeded projections. In those programs that did not utilize existing resources and required new expenditures, institutions appear to be making realistic financial projections.

**Conclusions.** While many of these programs ultimately appear to be on a path to success, programs monitored during this period often did not achieve the benchmarks that were self-developed by institutions. In fact, projections were off by a wide margin in most cases. This is an important resource allocation issue for systems and institutions, as those projections serve as the basis for financial and program planning purposes. Full exploration of the questions and issues embedded within the THEC Letter of Intent process will be a significant first step in ensuring that planning for new academic programs becomes a more accurate predictor of program performance.

**Appendix A**  
**Post Approval Monitoring Cycles**

<b>Institution</b>	<b>Program Name</b>	<b>Degree</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
MTSU	Global Studies	BA	2006-07	2007-08	2008-09	2009-10	2010-11
UT Chattanooga	Mechanical Engineering	BS	2006-07	2007-08	2008-09	2009-10	2010-11
UT Chattanooga	Electrical Engineering	BS	2006-07	2007-08	2008-09	2009-10	2010-11
UT Martin	Finance	BSBA	2006-07	2007-08	2008-09	2009-10	2010-11
TSU	Physical Therapy	DPT	2006-07	2007-08	2008-09	2009-10	2010-11
ETSU	Public Health	Dr.P.H.	2006-07	2007-08	2008-09	2009-10	2010-11
APSU	Military History	MA	2006-07	2007-08	2008-09	2009-10	2010-11
UTHSC	Dental Hygiene	MDH	2006-07	2007-08	2008-09	2009-10	2010-11
TSU	Occupational Therapy	MOT	2006-07	2007-08	2008-09	2009-10	2010-11
RODP	Professional Studies	MPS	2006-07	2007-08	2008-09	2009-10	2010-11
UTHSC	Cytopathology Practice	MS	2006-07	2007-08	2008-09	2009-10	2010-11
UoM	Computer Science	MS	2006-07	2007-08	2008-09	2009-10	2010-11
ETSU	Allied Health	MSAH	2006-07	2007-08	2008-09	2009-10	2010-11
ETSU	Pharmacy	PharmD	2006-07	2007-08	2008-09	2009-10	2010-11
UoM	Computer Science	PhD	2006-07	2007-08	2008-09	2009-10	2010-11
ETSU	Women's Studies	BA	2007-08	2008-09	2009-10	2010-11	2011-12
ETSU	Theatre	BA	2007-08	2008-09	2009-10	2010-11	2011-12
ETSU	Anthropology	BA	2007-08	2008-09	2009-10	2010-11	2011-12
UoM	Architecture	M.Arch.	2007-08	2008-09	2009-10	2010-11	2011-12
APSU	Teaching	MAT	2007-08	2008-09	2009-10	2010-11	2011-12
UoM	Public Health	MPH	2007-08	2008-09	2009-10	2010-11	2011-12
UT Knoxville	Reliability and Maintainability Engineering	MS	2007-08	2008-09	2009-10	2010-11	2011-12
UT Knoxville	Biomedical Engineering	MS	2007-08	2008-09	2009-10	2010-11	2011-12
UTHSC	Health Informatics & Information Management	MS	2007-08	2008-09	2009-10	2010-11	2011-12
UT Knoxville	Biomedical Engineering	Ph.D.	2007-08	2008-09	2009-10	2010-11	2011-12
ETSU	Clinical Psychology	PhD	2007-08	2008-09	2009-10	2010-11	2011-12
ETSU	Environmental Health	PhD	2007-08	2008-09	2009-10	2010-11	2011-12
Jackson	Occupational Therapy Assistant	AAS*	2008-09	2009-10	2010-11		
Nashville	Paralegal Studies	AAS	2008-09	2009-10	2010-11		

**Appendix A**  
**Post Approval Monitoring Cycles**

<b>Institution</b>	<b>Program Name</b>	<b>Degree</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>	<b>Year 4</b>	<b>Year 5</b>
Nashville	Healthcare Management	AAS	2008-09	2009-10	2010-11		
UT Chattanooga	Early Childhood Education	BS	2008-09	2009-10	2010-11	2011-12	2012-13
TSU	Urban Studies	BS	2008-09	2009-10	2010-11	2011-12	2012-13
UT Knoxville	Landscape Architecture	MLA, MA, MS	2008-09	2009-10	2010-11	2011-12	2012-13
UT Knoxville	Educational Psychology & Research	PhD	2008-09	2009-10	2010-11	2011-12	2012-13
UT Knoxville	School Psychology	PhD	2008-09	2009-10	2010-11	2011-12	2012-13
UT Knoxville	Counselor Education	PhD	2008-09	2009-10	2010-11	2011-12	2012-13
UT Knoxville	Higher Education Administration	PhD	2008-09	2009-10	2010-11	2011-12	2012-13
UT Knoxville	Exercise & Sports Science	PhD	2008-09	2009-10	2010-11	2011-12	2012-13
UT Knoxville	Nutritional Sciences	PhD	2008-09	2009-10	2010-11	2011-12	2012-13
UT Knoxville	Child & Family Studies	PhD	2008-09	2009-10	2010-11	2011-12	2012-13
UT Knoxville	Retail, Hospitality, & Tourism Management	PhD	2008-09	2009-10	2010-11	2011-12	2012-13
ETSU	Early Childhood Education	PhD	2008-09	2009-10	2010-11	2011-12	2012-13
MTSU	Literacy Studies	PhD	2008-09	2009-10	2010-11	2011-12	2012-13
Nashville	Office Administration	Tech Certificate	2008-09	2009-10	2010-11		
Nashville	Accounting Technology	Tech Certificate	2008-09	2009-10	2010-11		
Nashville	Medical Transcription	Tech Certificate	2008-09	2009-10	2010-11		
Nashville	Medical Coding	Tech Certificate	2008-09	2009-10	2010-11		
APSU	Chemical Eng Tech	A.A.S	2009-10	2010-11	2011-12	2012-13	2013-14
Dyersburg	EMS	AAS	2009-10	2010-11	2011-12		
Nashville	Logistics Technology	AAS	2009-10	2010-11	2011-12		
Southwest	EMS- Paramedic	AAS	2009-10	2010-11	2011-12		
Volunteer	Crim. Justice/Law Enforcement	AAS	2009-10	2010-11	2011-12		
ETSU	International Affairs	BA	2009-10	2010-11	2011-12	2012-13	2013-14
MTSU	Exercise Science	BS	2009-10	2010-11	2011-12	2012-13	2013-14

**Appendix A**  
**Post Approval Monitoring Cycles**

Institution	Program Name	Degree	Year 1	Year 2	Year 3	Year 4	Year 5
MTSU	Forensic Science	BS	2009-10	2010-11	2011-12	2012-13	2013-14
UT Chattanooga	Athletic Training	MS	2009-10	2010-11	2011-12	2012-13	2013-14
UT Chattanooga	Mathematics	MS	2009-10	2010-11	2011-12	2012-13	2013-14
MTSU	Math/Science Ed.	PhD	2009-10	2010-11	2011-12	2012-13	2013-14
MTSU	Molecular Bioscience	PhD	2009-10	2010-11	2011-12	2012-13	2013-14
MTSU	Computational Science	PhD	2009-10	2010-11	2011-12	2012-13	2013-14
Dyersburg	Paramedic	Tech Certificate	2009-10	2010-11	2011-12		
Nashville	3D Design & Graphics	Tech Certificate	2009-10	2010-11	2011-12		
Walters	Clean Energy	AAS	2010-11	2011-12	2012-13		
Roane	Allied Health	AAS	2010-11	2011-12	2012-13		
East Tennessee	Bluegrass, Old Time and Country Music	BA	2010-11	2011-12	2012-13	2013-14	2014-15
Univ of Memphis	Interior Design	BFA	2010-11	2011-12	2012-13	2013-14	2014-15
UT Chattanooga	Chemical Engineering	BS	2010-11	2011-12	2012-13	2013-14	2014-15
UT Chattanooga	Civil Engineering	BS	2010-11	2011-12	2012-13	2013-14	2014-15
UT Chattanooga	Nursing Practice	DNP	2010-11	2011-12	2012-13	2013-14	2014-15
Middle Tennessee	Horse Science	Masters	2010-11	2011-12	2012-13	2013-14	2014-15
Univ of Memphis	Social and Behavioral Science	PhD	2010-11	2011-12	2012-13	2013-14	2014-15
Chattanooga	EMT	Certificate	2010-11	2011-12	2012-13	2013-14	2014-15
Volunteer	Veterinary Technology	AAS	2011-12	2012-13	2013-14		
Chattanooga	General Engineering	AAS	2011-12	2012-13	2013-14		
UT Knoxville	Nursing Practice	DNP	2011-12	2012-13	2013-14	2014-15	2015-16
Univ of Memphis	Social Work	MSW	2011-12	2012-13	2013-14	2014-15	2015-16
UT Knoxville	Energy Science and Engineering	PhD	2011-12	2012-13	2013-14	2014-15	2015-16
East Tennessee	Nursing Practice	DNP	2011-12	2012-13	2013-14	2014-15	2015-16

**DATE:** April 28, 2011**SUBJECT:** Governor's FY 2011-12 Budget Recommendation**ACTION RECOMMENDED:** Information

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On March 14<sup>th</sup>, Governor Bill Haslam presented his 2011-12 budget proposal to the 107th General Assembly. It includes a recurring two percent reduction in state appropriations to higher education totaling \$20.2 million. The 2011-12 budget cycle will be the first since 2008-09 not to include funding from the Federal American Recovery and Reinvestment Act (ARRA). The recurring 2011-12 state appropriations for higher education recommended in the Governor's budget is \$1.069 billion, representing a cumulative reduction of \$278 million or 20.6 percent from the 2007-08 budget which was the last year before budget cuts began and ARRA funds became available. The Governor's budget includes \$60 million in improvements and it also recommends a continuation of \$3.2 million in non-recurring funds for the need-based Tennessee Student Assistance Award.

**Recurring Improvements**

- \$18.4 million that partially funds a 1.6 percent salary increase;
- \$4.1 million for group health insurance premium increases;

**Non-recurring Improvements**

- \$15 million for institutions that are negatively affected by the phase out of the hold harmless provision, which is related to the implementation of the outcomes-based funding formula of the Complete College Tennessee Act;
- \$10 million for the Memphis Research Consortium, which includes the University of Memphis, the UT Health Science Center and private health care entities;
- \$7.2 million for supplemental 401(k) funding;
- \$5.3 million for the final year of funding for the University of Tennessee Biofuels Center.

Finally, the Governor's 2011-12 budget recommendation includes \$54.7 million for 32 capital maintenance projects. This includes \$23.9 million for six projects in the University of Tennessee system and \$30.8 million for 26 projects in the Tennessee Board of Regents system. No funding for capital outlay projects is recommended in the Governor's 2011-12.

**2011-12 Governor's Budget Recommendation  
FY 2011-12 Operating Funds**

	2010-11 Recurring Appropriations	2011-12 Recurring Appropriations*	Change in Recurring Appropriations	2011-12 Non-Recurring Appropriations**	2011-12 Total State Appropriations
Academic Formula Units					
<b>TBR Universities</b>					
Austin Peay	\$25,191,800	\$26,055,800	\$864,000	\$209,400	\$26,265,200
East Tennessee	44,870,000	44,134,600	(735,400)	2,006,800	46,141,400
Middle Tennessee	70,600,000	73,333,400	2,733,400	626,400	73,959,800
Tennessee State	28,281,900	29,327,500	1,045,600	226,400	29,553,900
Tennessee Tech	35,635,400	35,181,500	(453,900)	974,200	36,155,700
University of Memphis	91,348,000	85,406,900	(5,941,100)	16,933,100	102,340,000
<b>Subtotal</b>	<b>\$295,927,100</b>	<b>\$293,439,700</b>	<b>(\$2,487,400)</b>	<b>\$20,976,300</b>	<b>\$314,416,000</b>
<b>Two-Year Colleges</b>					
Chattanooga	\$20,166,700	\$19,775,300	(\$391,400)	\$516,200	\$20,291,500
Cleveland	8,911,100	8,522,500	(388,600)	576,000	9,098,500
Columbia	11,392,300	11,110,100	(282,200)	371,400	11,481,500
Dyersburg	6,131,100	6,484,800	353,700	62,300	6,547,100
Jackson	10,423,300	10,527,600	104,300	87,800	10,615,400
Motlow	8,625,000	9,569,800	944,800	70,300	9,640,100
Nashville	12,554,500	13,835,600	1,281,100	108,200	13,943,800
Northeast	10,383,600	12,072,800	1,689,200	120,200	12,193,000
Pellissippi	17,062,500	18,724,100	1,661,600	163,100	18,887,200
Roane	15,620,800	14,732,200	(888,600)	923,300	15,655,500
Southwest	32,426,900	28,532,400	(3,894,500)	3,634,000	32,166,400
Volunteer	15,345,700	15,236,400	(109,300)	226,100	15,462,500
Walters	15,740,800	15,923,700	182,900	223,800	16,147,500
<b>Subtotal</b>	<b>\$184,784,300</b>	<b>\$185,047,300</b>	<b>\$263,000</b>	<b>\$7,082,700</b>	<b>\$192,130,000</b>
<b>UT Universities</b>					
UT Chattanooga	\$33,162,700	\$33,260,900	\$98,200	\$527,000	\$33,787,900
UT Knoxville	142,165,100	144,003,300	1,838,200	1,110,100	145,113,400
UT Martin	23,680,900	23,473,500	(207,400)	820,400	24,293,900
<b>Subtotal</b>	<b>\$199,008,700</b>	<b>\$200,737,700</b>	<b>\$1,729,000</b>	<b>\$2,457,500</b>	<b>\$203,195,200</b>
<b>Total Colleges and Universities</b>	<b>\$679,720,100</b>	<b>\$679,224,700</b>	<b>(\$495,400)</b>	<b>\$30,516,500</b>	<b>\$709,741,200</b>
<b>Technology Centers</b>	<b>\$46,263,500</b>	<b>\$51,998,100</b>	<b>\$5,734,600</b>	<b>\$304,200</b>	<b>\$52,302,300</b>
<b>Total Academic Formula Units</b>	<b>\$725,983,600</b>	<b>\$731,222,800</b>	<b>\$5,239,200</b>	<b>\$30,820,700</b>	<b>\$762,043,500</b>

*\*This recommendation includes a base reduction in funding of 2%, a 65% phase-out in the Hold Harmless provision associated with the previous enrollment-based formula, and a 20% phase-in of the new outcomes-based formula.*

*\*\*Non-recurring funds include \$15 million to address the Hold Harmless provision, \$10 million for Memphis Research Consortium, which will include activities at UM, UTHSC, and other private health-care entities, \$3.2 for the TSAA program, \$5.3 for UT Biofuels Initiative for Research Initiatives, and \$7.2 million for employee 401(k) match.*

*\*\*\*Exempted from 2011-12 Base Reductions.*

**2011-12 Governor's Budget Recommendation  
FY 2011-12 Operating Funds**

	2010-11 Recurring Appropriations	2011-12 Recurring Appropriations*	Change in Recurring Appropriations	2011-12 Non-Recurring Appropriations**	2011-12 Total State Appropriations
<b>Specialized Units</b>					
<b>Medical Education</b>					
ETSU College of Medicine	\$25,377,900	\$25,736,100	\$358,200	\$112,700	\$25,848,800
ETSU Family Practice	5,150,800	5,289,800	139,000	29,400	5,319,200
UT College of Medicine	42,524,700	42,810,600	285,900	194,700	43,005,300
UT Family Practice	9,169,900	9,337,700	167,800	45,700	9,383,400
UT Memphis	61,842,100	63,059,900	1,217,800	272,400	63,332,300
UT College of Veterinary Medicine	14,037,400	14,415,400	378,000	93,000	14,508,400
<b>Subtotal</b>	<b>\$158,102,800</b>	<b>\$160,649,500</b>	<b>\$2,546,700</b>	<b>\$747,900</b>	<b>\$161,397,400</b>
<b>Research and Public Service</b>					
UT Agricultural Experiment Station	\$22,674,300	\$23,078,000	\$403,700	\$112,400	\$23,190,400
UT Agricultural Extension Service	27,180,600	27,803,200	622,600	160,800	27,964,000
TSU McMinnville Center	527,900	527,300	(600)	1,500	528,800
TSU Institute of Agricultural and Environmental Research	2,156,200	2,145,700	(10,500)	-	2,145,700
TSU Cooperative Extension	2,918,300	2,917,000	(1,300)	-	2,917,000
TSU McIntire-Stennis Forestry Research	171,900	170,600	(1,300)	-	170,600
UT Space Institute	7,191,600	7,259,000	67,400	29,300	7,288,300
UT Institute for Public Service	4,296,800	4,341,400	44,600	13,700	4,355,100
UT County Technical Assistance Service	1,477,400	1,522,800	45,400	11,400	1,534,200
UT Municipal Technical Advisory Service	2,496,200	2,554,500	58,300	15,200	2,569,700
<b>Subtotal</b>	<b>\$71,091,200</b>	<b>\$72,319,500</b>	<b>\$1,228,300</b>	<b>\$344,300</b>	<b>\$72,663,800</b>
<b>Other Specialized Units</b>					
UT University-Wide Administration	\$4,113,800	\$4,221,800	\$108,000	\$213,300	\$4,435,100
TN Board of Regents Administration	4,392,800	4,563,400	170,600	40,400	4,603,800
TN Student Assistance Corporation	48,567,100	48,556,600	(10,500)	3,200,000	51,756,600
Tennessee Student Assistance Awards***	46,162,500	46,162,500	-	3,200,000	49,362,500
Tennessee Students Assistance Corporation Loan/Scholarships Program***	1,213,600	1,203,100	(10,500)	-	1,203,100
	1,191,000	1,191,000	-	-	1,191,000
TN Higher Education Commission	2,160,300	2,141,900	(18,400)	-	2,141,900
TN Foreign Language Institute	338,100	335,400	(2,700)	-	335,400
Contract Education	2,217,000	2,198,200	(18,800)	-	2,198,200
<b>Subtotal</b>	<b>\$61,789,100</b>	<b>\$62,017,300</b>	<b>\$228,200</b>	<b>\$3,453,700</b>	<b>\$65,471,000</b>
<b>Total Specialized Units</b>	<b>\$290,983,100</b>	<b>\$294,986,300</b>	<b>\$4,003,200</b>	<b>\$4,545,900</b>	<b>\$299,532,200</b>
<b>Total Formula and Specialized Units</b>	<b>\$1,016,966,700</b>	<b>\$1,026,209,100</b>	<b>\$9,242,400</b>	<b>\$35,366,600</b>	<b>\$1,061,575,700</b>
<b>Program Initiatives</b>					
Campus Centers of Excellence	\$17,238,700	\$17,328,000	\$89,300	\$0	\$17,328,000
Campus Centers of Emphasis	1,240,700	1,247,600	6,900	-	1,247,600
Ned McWherter Scholars Program***	401,800	401,800	-	-	401,800
UT Access and Diversity Initiative	5,648,700	5,600,600	(48,100)	-	5,600,600
TBR Access and Diversity Initiative	9,977,400	9,892,900	(84,500)	-	9,892,900
THEC Grants	2,359,200	2,339,200	(20,000)	-	2,339,200
Research Initiatives - UT	5,693,700	5,645,200	(48,500)	5,300,000	10,945,200
<b>Subtotal</b>	<b>\$42,560,200</b>	<b>\$42,455,300</b>	<b>(\$104,900)</b>	<b>\$5,300,000</b>	<b>\$47,755,300</b>
<b>Total</b>	<b>\$1,059,526,900</b>	<b>\$1,068,664,400</b>	<b>\$9,137,500</b>	<b>\$40,666,600</b>	<b>\$1,109,331,000</b>

\*This recommendation includes a base reduction in funding of 2%, a 65% phase-out in the Hold Harmless provision associated with the previous enrollment-based formula, and a 20% phase-in of the new outcomes-based formula.

\*\*Non-recurring funds include \$15 million to address the Hold Harmless provision, \$10 million for Memphis Research Consortium, which will include activities at UM, UTHSC, and other private health-care entities, \$3.2 for the TSAA program, \$5.3 for UT Biofuels Initiative for Research Initiatives, and \$7.2 million for employee 401(k) match.

\*\*\*Exempted from 2011-12 Base Reductions.

**GOVERNOR'S BUDGET RECOMMENDATION  
CAPITAL OUTLAY  
FY 2011-12 PROJECTS**

THEC Priority	System Priority	Institution	Project Name	Previous State Funding	Funding From Other Sources	2011-12 State Appropriations	Future State Funding Required	Total Project Cost	2011-12 Cumulative State Appropriations	2011-12 Governor's Budget	2011-12 Cumulative UT Total	2011-12 Cumulative TBR Total
1	1	MTSU	Science Facilities Improvements	\$ 16,820,000	\$ -	\$ 126,600,000	\$ -	\$ 143,420,000	\$ 126,600,000	\$ -	\$ -	\$ 126,600,000
2	1	UTK	Strong Hall Addition and Renovation	\$ -	\$ -	\$ 52,500,000	\$ -	\$ 52,500,000	\$ 179,100,000	\$ -	\$ 52,500,000	\$ 126,600,000
3	2	UTK	Academic Building - Number I	\$ -	\$ -	\$ 55,000,000	\$ -	\$ 55,000,000	\$ 234,100,000	\$ -	\$ 107,500,000	\$ 126,600,000
4	3	UTHSC	Humphreys General Education Building Addition	\$ -	\$ -	\$ 21,100,000	\$ -	\$ 21,100,000	\$ 255,200,000	\$ -	\$ 128,600,000	\$ 126,600,000
NA	NA	Southwest	Nursing and Biotechnology Facility Phase 2*	\$ 11,221,484	\$ 7,038,516	\$ -	\$ -	\$ 18,260,000				
5	2	Nashville	New Academic and Support Building	\$ -	\$ -	\$ 20,430,000	\$ -	\$ 20,430,000	\$ 275,630,000	\$ -	\$ 128,600,000	\$ 147,030,000
6	3	Northeast	Technical Education Complex	\$ -	\$ -	\$ 35,200,000	\$ -	\$ 35,200,000	\$ 310,830,000	\$ -	\$ 128,600,000	\$ 182,230,000
7	4	UTK	Audiology & Speech Pathology/Psychology Clinic	\$ -	\$ -	\$ 31,000,000	\$ -	\$ 31,000,000	\$ 341,830,000	\$ -	\$ 159,600,000	\$ 182,230,000
<b>TOTAL CAPITAL OUTLAY PROJECTS FOR FY2011-12</b>				<b>\$ 16,820,000</b>		<b>\$ 341,830,000</b>		<b>\$ 358,650,000</b>		<b>\$ -</b>		
								<b>Projects</b>				
<b>TBR Total for 2011-12</b>				<b>\$ 16,820,000</b>		<b>\$ 182,230,000</b>	<b>53%</b>	<b>3</b>				
<b>UT Total for 2011-12</b>				<b>\$ -</b>		<b>\$ 159,600,000</b>	<b>47%</b>	<b>4</b>				
				<b>\$ 16,820,000</b>		<b>\$ 341,830,000</b>						

\* Project was funded in January 2010. Included \$8.4m of 2010-11 Special Capital Outlay Appropriations for Community Colleges and Technology Centers, \$2.8m in previous capital outlay funding, and \$7m in gifts and a federal grant.

**GOVERNOR'S BUDGET RECOMMENDATION  
CAPITAL MAINTENANCE  
FY 2011-12 PROJECTS**

**THE UNIVERSITY OF TENNESSEE**

System Priority	Institution	Project	THEC Recommendation	Governor's Recommendation
1	UTHSC	Alexander Building Improvements	\$ 3,130,000	\$ 3,130,000
2	UTK	Electrical Distribution Systems Improvements - Phase IV	\$ 3,500,000	\$ 3,500,000
3	UTIA	College of Veterinary Medicine Building Improvements	\$ 4,840,000	\$ 4,840,000
4	UTM	Campus Elevator Upgrades	\$ 3,750,000	\$ 3,750,000
5	UTK	Utilities Infrastructure Study	\$ 1,250,000	\$ 1,250,000
6	UTC	Holt Hall Improvements - Phase I	\$ 7,450,000	\$ 7,450,000
7	UTM	Building Envelope Upgrade - Four Buildings	\$ 1,600,000	
8	UTHSC	Dunn Building Improvements - Phase I	\$ 5,000,000	
9	UTK	Roof Repair and Replacement FY 2011-2012	\$ 750,000	
10	UTIA	Greenhouse Improvements -No. 8300-West Tennessee Center	\$ 800,000	
11	UTSI	Student Center Improvements	\$ 300,000	
12	UTC	Brock Building Systems Improvements	\$ 1,950,000	
13	UTK	Science & Engineering Building Systems Improvements-Phase I	\$ 3,000,000	
14	UTIA	TVA Greenhouse Upgrade	\$ 2,340,000	
15	UTM	Steam Line Upgrade	\$ 1,840,000	
16	UTC	Campus Safety and Security Improvements	\$ 3,700,000	
17	UTK	HVAC Controls Systems - Phase I	\$ 2,000,000	
18	UTIA	Clyde Austin 4-H Center Improvements	\$ 3,450,000	
19	UTK	Elevator Improvements - Phase III	\$ 2,000,000	
20	UTHSC	Hyman Building Improvements	\$ 2,100,000	
21	UTM	Sociology Building HVAC Improvements	\$ 2,700,000	
<b>FY 2011-12 Capital Maintenance Total for The University of Tennessee</b>			<b>\$ 57,450,000</b>	<b>\$ 23,920,000</b>

**TENNESSEE BOARD OF REGENTS**

System Priority	Institution	Project	THEC Recommendation	Governor's Recommendation
1	ETSU	Accessibility and Code Corrections	\$ 1,500,000	\$ 1,500,000
2	Statewide	Tennessee Technology Centers Roof Replacements	\$ 1,330,000	\$ 1,330,000
3	UM	Various Roof Replacements - Phase I	\$ 2,800,000	\$ 5,600,000
4	Dyersburg	Glover Roof Replacement - Phase I	\$ 260,000	\$ 260,000
5	Pellissippi	Several Buildings Elevator Updates	\$ 150,000	\$ 150,000
6	ECOM	Several Buildings HVAC Corrections	\$ 1,500,000	\$ 1,500,000
7	APSU	Underground Electrical Update - Phase I	\$ 680,000	\$ 1,350,000
8	MTSU	Physical Plant Updates	\$ 1,690,000	\$ 1,690,000
9	TSU	Boswell Fume Hood Updates - Phase I	\$ 1,250,000	\$ 2,500,000
10	TTU	Several Buildings Upgrades A - Phase I	\$ 1,450,000	\$ 2,900,000
11	Statewide	Tennessee Technology Centers Mechanical System Repairs - Phase I	\$ 380,000	\$ 380,000
12	Jackson	Classroom Building and Gym Plumbing Corrections - Phase I	\$ 400,000	\$ 400,000
13	Southwest	Union Campus Mechanical Systems Updates A	\$ 1,020,000	\$ 1,020,000
14	Motlow	Underground Piping Replacement - Phase I	\$ 310,000	\$ 310,000
15	Cleveland	HVAC Equipment and Controls Update - Phase I	\$ 490,000	\$ 490,000
16	Volunteer	Warf Building HVAC Replacement - Phase I	\$ 440,000	\$ 600,000
17	Columbia	Library HVAC Updates - Phase I	\$ 440,000	\$ 560,000
18	Roane	Several Buildings HVAC Corrections	\$ 460,000	\$ 460,000
19	Columbia	Library HVAC Updates - Phase II	\$ 120,000	Combined with TBR #17
20	Volunteer	Warf Building HVAC Replacement - Phase II	\$ 160,000	Combined with TBR #16
21	Chattanooga	Several Buildings Envelope Repairs	\$ 730,000	\$ 730,000
22	Walters	Greenville Sewer Corrections	\$ 740,000	\$ 740,000
23	Northeast	Auditorium Updates	\$ 210,000	\$ 210,000
24	UM	Various Roof Replacements - Phase II	\$ 2,800,000	Combined with TBR #3
25	ETSU	HVAC System Repairs	\$ 2,000,000	\$ 2,000,000
26	APSU	Underground Electrical Update - Phase II	\$ 670,000	Combined with TBR #7
27	ECOM	Drainage System Repairs	\$ 850,000	\$ 850,000
28	TSU	Boswell Fume Hood Updates - Phase II	\$ 1,250,000	Combined with TBR #9
29	MTSU	Domestic Water-Sewer System Updates	\$ 460,000	\$ 460,000
30	TTU	Several Buildings Upgrades A - Phase II	\$ 1,450,000	Combined with TBR #10
31	ECOM	Several Buildings Exterior Updates	\$ 1,500,000	\$ 1,500,000
32	MTSU	Several Buildings Envelope Repairs*	\$ 1,290,000	\$ 1,290,000
33	Pellissippi	Hardin Valley Paving Repairs	\$ 320,000	
34	Roane	Gym Roof Replacement	\$ 190,000	
35	TSU	Several Buildings Roof Repair/Replacements	\$ 1,250,000	
36	Dyersburg	Glover Roof Replacement - Phase II	\$ 270,000	
37	Statewide	Tennessee Technology Centers Mechanical System Repairs - Phase II	\$ 540,000	
38	ETSU	Campus-wide Water Line Repairs	\$ 1,000,000	
39	MTSU	Peck Hall HVAC Update	\$ 640,000	
40	MTSU	Murphy Center Exterior Door Repair	\$ 580,000	

**GOVERNOR'S BUDGET RECOMMENDATION  
CAPITAL MAINTENANCE  
FY 2011-12 PROJECTS**

TENNESSEE BOARD OF REGENTS - Continued

System Priority	Institution	Project	THEC Recommendation	Governor's Recommendation
41	TSU	Electrical Distribution Updates	\$ 1,250,000	
42	Statewide	Tennessee Technology Centers Mechanical System Repairs - Phase III	\$ 740,000	
43	ETSU	Mechanical Repair and Replacement	\$ 1,750,000	
44	Jackson	Classroom Building and Gym Plumbing Corrections - Phase II	\$ 390,000	
45	Pellissippi	Campus HVAC Updates	\$ 410,000	
46	Southwest	Macon Cove Mechanical Systems Updates	\$ 1,020,000	
47	TTC Dickson	Wastewater Evaporator Correction	\$ 450,000	
48	Walters	Greeneville Mechanical System Corrections	\$ 760,000	
49	APSU	Library Mechanical Updates	\$ 1,500,000	
50	TTU	Several Buildings Upgrades B	\$ 2,900,000	
51	Motlow	Underground Piping Replacement - Phase II	\$ 360,000	
52	MTSU	Walker Library Roof Replacement	\$ 950,000	
53	Volunteer	Campus-wide Window Replacement	\$ 120,000	
54	UM	Brick & Façade Restoration	\$ 5,550,000	
55	Northeast	Faculty Building Exterior Glass Replacement	\$ 180,000	
56	Chattanooga	Omni Chemistry Lab Updates	\$ 650,000	
57	Pellissippi	McWherter Building Fire Code Corrections	\$ 210,000	
58	TSU	Utility Tunnel Stabilization	\$ 1,500,000	
59	TSU	Life Safety/ADA Updates	\$ 1,000,000	
60	Walters	Library Roof Replacement	\$ 550,000	
61	MTSU	Murphy Center Arena HVAC Updates	\$ 1,470,000	
62	MTSU	Underground Electrical Update	\$ 1,640,000	
63	ETSU	Electrical Repair and Replacement	\$ 2,000,000	
64	TTC Athens	HVAC and Door Updates	\$ 480,000	
65	UM	Elevator Modernization	\$ 2,630,000	
66	Cleveland	HVAC Equipment and Controls Update - Phase II	\$ 710,000	
67	TTC Hohenwald	HVAC System Update	\$ 480,000	
68	MTSU	Murphy Center Roof Replacement	\$ 2,290,000	
69	UM	Steam Line Replacement	\$ 3,650,000	
70	APSU	Browning Building Mechanical Updates	\$ 1,300,000	
71	Chattanooga	Campus Electrical Correction	\$ 740,000	
72	Southwest	Union Campus Mechanical Systems Updates B	\$ 1,020,000	
73	Northeast	Campus Pavement Replacement	\$ 130,000	
74	Roane	Campus-wide Paving	\$ 460,000	
75	Dyersburg	Campus Exit Door Replacement and Re-keying	\$ 220,000	
76	Roane	Gym Seating Update	\$ 150,000	
77	Dyersburg	Maintenance Roof Replacement	\$ 150,000	
78	Chattanooga	Energy Plant and Omniplex Roof Replacement	\$ 380,000	
79	Jackson	McWherter Flashing and Roofing Repairs	\$ 1,220,000	
80	TTC Elizabethton	HVAC System Repairs	\$ 550,000	
81	TTU	Several Buildings Upgrades C	\$ 2,870,000	
82	Volunteer	Campus-wide Lighting Corrections	\$ 700,000	
83	Motlow	Underground Piping Replacement - Phase III	\$ 360,000	
84	TSU	Steam Distribution Updates	\$ 1,300,000	
85	APSU	Claxton Building HVAC Corrections	\$ 1,000,000	
<b>FY 2011-12 Capital Maintenance Total for the Tennessee Board of Regents</b>			<b>\$ 85,710,000</b>	<b>\$ 30,780,000</b>
<b>UT: 21 Projects Recommended by THEC. 6 Projects Recommended by Governor</b>			<b>\$ 57,450,000</b>	<b>\$ 23,920,000</b>
<b>TBR: 85 Projects Recommended by THEC. 26 Recommended by Governor</b>			<b>\$ 85,710,000</b>	<b>\$ 30,780,000</b>
<b>CAPITAL MAINTENANCE PROJECT TOTAL FOR FY 2011-12</b>			<b>\$ 143,160,000</b>	<b>\$ 54,700,000</b>

\*The 2011-12 THEC Recommendation listed TBR's priority #32 as MTSU Saunders Fine Arts HVAC Updates for \$1.29m. THEC has alerted F&A of the error.

**GOVERNOR'S BUDGET RECOMMENDATION  
REVENUE FUNDED PROJECTS  
FY 2011-12**

**UNIVERSITY OF TENNESSEE**

Institution	Project	Funding Source	Project Cost	New		TSSBA	Gifts	Grants	Auxiliary	Contractor		Operating				
				Sq.Ft.						Funds						
UTC	Lupton Building Classroom Retrofit	Institutional	\$ 3,500,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	3,500,000				
UTHSC	Pauline Parking Garage Repairs	Auxiliary (Parking Fees)	\$ 1,000,000	0	\$	- \$	- \$	- \$	1,000,000	\$	- \$	-				
UTK	1818 Andy Holt Avenue Renovations	Institutional	\$ 600,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	600,000				
UTK	Classroom Upgrades 2011-2012	Institutional; Facility Fees	\$ 2,000,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	2,000,000				
UTK	Campus Beautification Projects 2011-2012	Facility Fees	\$ 2,500,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	2,500,000				
UTK	Environmental Initiatives Projects 2011-2012	Institutional; Facility Fees	\$ 2,000,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	2,000,000				
UTK	Governor's Chair Renovations 2011-2012	Institutional	\$ 1,200,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	1,200,000				
UTK	Science Engineering Programmatic Upgrade 2011-2012	Institutional	\$ 850,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	850,000				
UTK	Plant Science Biotech Program Upgrade 2011-2012	Institutional	\$ 500,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	500,000				
UTK	Dining Services Improvements 2011-2012	Auxiliary (Contractor Funds)	\$ 1,000,000	0	\$	- \$	- \$	- \$	250,000	\$	750,000	-				
UTK	Parking Garage Repairs 2011-2012	Auxiliary (Parking Fees)	\$ 500,000	0	\$	- \$	- \$	- \$	500,000	\$	- \$	-				
UTK	Panhellenic Building Renovations	Institutional	\$ 1,500,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	1,500,000				
UTK	Student Services Building Improvements/Financial Aid Office Renovations	Institutional	\$ 250,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	250,000				
UTK	Todd Helton Drive Realignment	Auxiliary	\$ 750,000	0	\$	- \$	- \$	- \$	750,000	\$	- \$	-				
UTK	Campus Street Paving 2011-2012	Auxiliary (Parking Fees)	\$ 500,000	0	\$	- \$	- \$	- \$	500,000	\$	- \$	-				
UTK	Nuclear Security Education Building	Institutional, Grants	\$ 12,000,000	0	\$	- \$	- \$	8,000,000	- \$	- \$	- \$	4,000,000				
UTK	Claxton Renovations-Phase II	Institutional	\$ 1,000,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	1,000,000				
UTK	Stokely Athletic Demolition	Institutional	\$ 5,500,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	5,500,000				
UTK	Alumni Memorial Building Renovations	Institutional	\$ 250,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	250,000				
UTK	Morgan Hall Programmatic Upgrades	Institutional	\$ 1,000,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	1,000,000				
UTK	Ferris Hall Renovations- Phase II	Institutional	\$ 6,000,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	6,000,000				
UTK	Greve Hall Renovations- Phase II	Institutional	\$ 1,000,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	1,000,000				
UTK	Perkins Hall Renovations to Room S010	Institutional	\$ 300,000	0	\$	- \$	- \$	- \$	- \$	- \$	- \$	300,000				
UTM	Upgrade Tennis Courts	Auxiliary	\$ 965,000	0	\$	- \$	- \$	- \$	965,000	\$	- \$	-				
UTM	Elam Center Bleacher Replacement	Auxiliary	\$ 780,000	0	\$	- \$	- \$	- \$	780,000	\$	- \$	-				
UTM	Business Administration Addition	Gifts	\$ 2,000,000	10,000	\$	- \$	2,000,000	\$	- \$	- \$	- \$	-				
<b>Projects proposed for TSSBA funding</b>																
UTK	Neyland Stadium Improvements- Phase IV	TSSBA (Athletic Revenue)	\$ 25,000,000	0	\$	25,000,000	\$	- \$	- \$	- \$	- \$	-				
UTK	Hess Hall Improvements - Phase III	Auxiliary; TSSBA	\$ 4,000,000	0	\$	3,400,000	\$	- \$	- \$	600,000	\$	-				
UTK	Transportation Services Relocation	Auxiliary; TSSBA (Parking Fees)	\$ 5,000,000	0	\$	4,000,000	\$	- \$	- \$	1,000,000	\$	-				
UTK	University Center	Auxiliary; TSSBA (Student Fees)	\$ 127,400,000	309,000	\$	117,500,000	\$	- \$	- \$	9,900,000	\$	-				
UTM	Sorority Lodges	Gifts; TSSBA	\$ 2,800,000	14,000	\$	2,600,000	\$	200,000	\$	- \$	- \$	-				
<b>31</b>	<b>UNIVERSITY OF TENNESSEE DISCLOSED PROJECTS TOTAL</b>		<b>\$ 213,645,000</b>	<b>333,000</b>	<b>\$</b>	<b>152,500,000</b>	<b>\$</b>	<b>2,200,000</b>	<b>\$</b>	<b>8,000,000</b>	<b>\$</b>	<b>16,245,000</b>	<b>\$</b>	<b>750,000</b>	<b>\$</b>	<b>33,950,000</b>

**GOVERNOR'S BUDGET RECOMMENDATION  
REVENUE FUNDED PROJECTS  
FY 2011-12**

**TENNESSEE BOARD OF REGENTS**

Institution	Project	Funding Source	New					Contractor			
			Project Cost	Sq.Ft.	TSSBA	Gifts	Grants	Auxiliary	Funds	Operating	
APSU	Austin Peay Bowl Renovation	Plant Funds	\$ 1,500,000	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
APSU	Athletic Facilities Improvements	Gifts	\$ 520,000	1,700	\$ -	\$ 520,000	\$ -	\$ -	\$ -	\$ -	\$ -
APSU	Baseball Field Lighting Replacement	Plant Funds	\$ 550,000	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000
APSU	Baseball Stadium Upgrades	Gifts	\$ 420,000	0	\$ -	\$ 420,000	\$ -	\$ -	\$ -	\$ -	\$ -
APSU	IT Server Room Renovation	Plant Funds	\$ 1,000,000	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
APSU	New Athletic Field House	Gifts	\$ 9,000,000	44,045	\$ -	\$ 9,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
APSU	Shasteen Storage Building	Plant Funds	\$ 140,000	7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
TSU	Boyd Hall Roof Replacement	Auxiliary (Housing)	\$ 300,000	0	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -
TSU	Eppse Hall Roof Replacement	Auxiliary (Housing)	\$ 300,000	0	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -
TSU	Neighborhood Public Improvements	Grant, Federal	\$ 3,000,000	0	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -
TSU	Residential Complex Upgrades	Auxiliary (Housing)	\$ 1,200,000	0	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	\$ -	\$ -
TSU	Torrence Engineering Façade and Structural Repairs	Grant; Federal	\$ 400,000	0	\$ -	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -
TSU	Wilson Hall Window Replacements	Auxiliary (Housing)	\$ 700,000	0	\$ -	\$ -	\$ -	\$ 700,000	\$ -	\$ -	\$ -
UM	Business Incubator Renovations	Gifts	\$ 2,000,000	0	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
UM	Finch Basketball Upgrade	Gifts	\$ 2,000,000	10,000	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
UM	Park Avenue Paving and Security	Auxiliary (Parking); Plant Funds	\$ 810,000	0	\$ -	\$ -	\$ -	\$ 610,000	\$ -	\$ -	\$ 200,000
Nashville	Southeast Center Renovations	Plant Funds	\$ 620,000	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 620,000
Northeast	Outdoor Amphitheater Construction	Plant Funds	\$ 300,000	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Roane	Campus-wide Paving	Plant Funds	\$ 460,000	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 460,000
Roane	Gym Roof Replacement	Plant Funds	\$ 190,000	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 190,000
Roane	Gym Seating Update	Plant Funds	\$ 150,000	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Volunteer	Campus-wide Paving Repairs	Plant Funds	\$ 200,000	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Volunteer	Library Emporium Renovations	Plant Funds	\$ 920,000	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 920,000
Volunteer	Warf Parking Expansion	Plant Funds	\$ 800,000	0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Walters	Greenville Police Academy Renovation	Gifts	\$ 2,000,000	0	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
Walters	Maples-Marshall Hall Library Renovation	Gifts	\$ 80,000	0	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -
Walters	Maples-Marshall Hall Student Services Renovation	Gifts	\$ 80,000	0	\$ -	\$ 80,000	\$ -	\$ -	\$ -	\$ -	\$ -
<b>Projects proposed for TSSBA funding</b>											
APSU	Football Stadium Skyboxes	TSSBA (Rent)	\$ 5,800,000	11,500	\$ 5,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
APSU	New Intermodal Transportation Facility	TSSBA (Access Fees); Grant	\$ 19,000,000	0	\$ 17,000,000	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -
APSU	Sevier Building HVAC Replacement	TSSBA (Rent)	\$ 1,000,000	0	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ETSU	Recreation Facility Expansion	TSSBA (Student Fees)	\$ 7,000,000	20,000	\$ 5,300,000	\$ -	\$ -	\$ 1,700,000	\$ -	\$ -	\$ -
ECOM	Johnson City Family Medicine Facility Construction	TSSBA (Clinic); Auxiliary (Family Med R&R)	\$ 7,750,000	20,000	\$ 7,725,000	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -
UM	Energy Conservation Measures	TSSBA (Utility Savings)	\$ 15,000,000	0	\$ 15,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
UM	Mynders Hall Renovation	TSSBA (Rent)	\$ 4,600,000	0	\$ 4,600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Volunteer	New Registration Building	TSSBA (Access Fee)	\$ 8,100,000	21,000	\$ 8,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>35</b>	<b>TENNESSE BOARD OF REGENTS DISCLOSED PROJECTS TOTAL</b>		<b>\$ 97,890,000</b>	<b>135,745</b>	<b>\$ 64,525,000</b>	<b>\$ 16,100,000</b>	<b>\$ 5,400,000</b>	<b>\$ 4,835,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 7,030,000</b>
<b>66</b>	<b>GRAND TOTAL DISCLOSED PROJECTS</b>		<b>\$ 311,535,000</b>	<b>468,745</b>	<b>\$ 217,025,000</b>	<b>\$ 18,300,000</b>	<b>\$ 13,400,000</b>	<b>\$ 21,080,000</b>	<b>\$ 750,000</b>	<b>\$ -</b>	<b>\$ 40,980,000</b>

**DATE:** April 28, 2011**SUBJECT:** GEAR UP TN/CACG/TCASN Status Report**ACTION RECOMMENDED:** Information

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**BACKGROUND INFORMATION:** The GEAR UP initiative is a federal discretionary grant program designed to increase the number of low-income students who are prepared to enter and succeed in postsecondary education. GEAR UP provides six-year grants to states to provide services at high-poverty middle and high schools. GEAR UP grantees serve an entire cohort of students beginning no later than the seventh grade and follow the cohort through high school. GEAR UP TN is designed to promote student achievement and enhance awareness of the need to expand access to post-secondary education statewide, especially in those areas of the state that are traditionally underserved. GEAR UP TN funds are also used to provide incentive awards to students graduating from the high schools served and scholarships to low-income students in the cohort.

The College Access Challenge Grant focuses on initiatives such as providing professional development opportunities for school counselors and postsecondary financial aid administrators and admissions officers, increasing the reach and frequency of media messages through the statewide college access campaign, and enhancing the services offered to low-income students through the expansion of current college access programs. The overall goal of Tennessee's CACG is to create a network among organizations working in college access with a unified message while also increasing the number of underserved students enrolling and succeeding in postsecondary education.

The Tennessee College Access and Success Network, established through the Lumina Foundation KnowHow2Go re-grant and expanded through Race to the Top, connects college access and success programs with like-minded organizations with the purpose of increasing the number of Tennesseans participating and succeeding in postsecondary opportunities. The Network creates a college-going culture in communities across the state by expanding college access and success programs, creating new programs, educating professionals, ensuring statewide advocacy, and cultivating organizational and Network development.

Staff will report highlights from the GEAR UP TN Annual Performance Report.

**DATE:** April 28, 2011

**SUBJECT:** Race to the Top Implementation Status

**ACTION RECOMMENDED:** Information

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**BACKGROUND INFORMATION:** The Tennessee Higher Education Commission has been responsible for implementing several projects of the state's First to the Top initiatives, managing \$23 million in funding. THEC has been working closely with institutions of higher education and the TN Department of Education to ensure that the work aligns with the overall goals of education reform.

March 29, 2011, marked the one-year anniversary of Tennessee's Race to the Top win. Notable successes in year one have been: the development of a new teacher and principal evaluation system, improved opportunities for professional development, expansion of the STEM Innovation Network, increased funding through the Charter School Growth Fund, feedback from educators through the TELL Tennessee Survey, and successful UTeach replication at four higher education institutions.

Staff will give an update on current STEM activities, including progress on the STEM Innovation Network and STEM Professional Development, as well as information on recent TVAAS training sessions conducted statewide.

**Agenda Item:** II.E.

**DATE:** April 28, 2011

**SUBJECT:** Legislative Report

**ACTION RECOMMENDED:** Information

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**BACKGROUND INFORMATION:** Most education related bills being addressed in the General Assembly this year relate to K-12 issues. Many of the higher education issues pertain to the lottery scholarship program, the most visible being the administration amendment to cap at 120 the number of attempted semester hours that can be paid with lottery scholarship funds and to extend the use of the scholarship to the summer semester. Staff will brief the Commission on this matter as well as other legislative issues.

**Agenda Item:** II.F.

**DATE:** April 28, 2011

**SUBJECT:** Conflict of Interest Disclosure Policy for Commission Members

**ACTION RECOMMENDED:** Information

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**BACKGROUND INFORMATION:** At the April 15, 2004 meeting of the Commission, Policy O5.01, Conflict of Interest Disclosure Policy for Commission Members, was amended to require the annual conflict of interest disclosure statement be signed and filed within 30 days of the Commission's regular Spring meeting.

A copy of the policy and disclosure form is part of this agenda item for your review and signature.

**Section Title:** Other Policies

**Policy Title:** Conflict of Interest Disclosure Policy for Commission Members

**Policy Number:** O5.1

### Conflict of Interest Disclosure Policy for Commission Members

- 5.1.10
- (1) It shall be inappropriate for a Commission member to have a direct interest in any contract the Commission has entered into for goods or services as a result of a bid process or any other business transaction with the Commission.
  - (2) A Commission member shall disclose any of the following interests:
    - (a) Any indirect interest in any contract or other business transaction with the Commission;
    - (b) Any interest in any contract or other business transaction with any higher education institution which is coordinated by, contracted by, contracted with, or authorized by the Commission; and
    - (c) Any indirect interest created by a relative who has (to the extent the Commission member is aware) any contract or business transaction with the Commission or with any higher education institution which is coordinated by, contracted by, contracted with, or authorized by the Commission.
  - (3) “Direct interest” means any contract to provide goods or services to the Commission as a result of a bid process or any other business transaction with a:
    - (a) the Commission member;
    - (b) a relative of the Commission member; or
    - (c) a business in which the Commission member or the Commission member’s relative is:
      - (i) the sole proprietor;
      - (ii) a partner; or
      - (iii) the person having the controlling ownership or control of the largest numbers of outstanding shares owned by any single individual or corporation.
  - (4) “Indirect interest” means any contract in which the Commission member is interested but not directly so, but includes contracts where the Commission member is directly interested but is the sole supplier of goods or services.
  - (5) “Relative” includes spouse, parents, siblings, or children.
  - (6) In the event a member of the Commission has an indirect interest in a matter to be voted upon, a Commission member may abstain for cause by announcing such to the Chair of the Commission. Any Commission member who abstains from voting for cause on any issue coming to a

vote before the Commission shall not be counted for the purpose of determining a majority vote. This provision shall not be construed to prohibit any Commission member from voting on the higher education funding recommendation, or amendments thereto, unless the vote is on a specific amendment to the funding recommendation in which such person has a direct interest.

- (7) The basic underlying principle in conflict of interest is that Commission members should disclose any activity, investment, or interest that might reflect unfavorably upon the Commission, using the disclosure form. Because of the sensitive nature of the Commission's relationship with all of the postsecondary institutions, as well as the General Assembly, it is important that members resolve questions of conflict of interest by disclosure. Any activity which might constitute, or be perceived to constitute, a prohibited conflict should be fully reported. Full disclosure of any situation in doubt should be made.
- (8) The conflict of interest form must be filed within thirty (30) days after the Commission's regular Spring meeting, but in no case shall it be filed later than June 1. In the case of a member appointed to the Commission after the Spring meeting, the newly appointed member shall file a conflict of interest statement no later than thirty (30) days after the first Commission meeting following his/her appointment.
- (9) A Commission member shall amend his/her disclosure because of termination or acquisition of interests of which disclosure is required.

**Approved:** January 31, 1992

**Revised:** April 15, 2004

**TENNESSEE HIGHER EDUCATION COMMISSION**  
1900 Parkway Towers, 404 James Robertson Parkway  
Nashville, TN 37243-0830  
(615) 741-3605

TENNESSEE HIGHER EDUCATION COMMISSION  
DISCLOSURE STATEMENT FOR INDIRECT INTERESTS  
OF COMMISSION MEMBERS

I, the undersigned member of the Tennessee Higher Education Commission, in order to assure that any appearance of conflict of interest is avoided, and in order to assure that any indirect interests are publicly acknowledged, hereby make the following statements and assurances:

1. I am related to the following employees of the Tennessee Higher Education Commission or any official of any corporation, partnership, sole proprietorship, association, institution of higher education or other entities which do business with, are licensed by, or are otherwise involved with the Tennessee Higher Education Commission:

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2. I am employed or professionally affiliated with the following corporation, partnerships, sole proprietorships, associations, institutions of higher education or any other entities which are licensed by the Tennessee Higher Education Commission:

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3. I have an ownership interest in or serve on the Board of the following corporations, partnerships, sole proprietorships, associations, institutions of higher education or other entities which, to my knowledge, do business with postsecondary institutions coordinated or licensed by the Tennessee Higher Education Commission:

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4. In my household and among my dependents, to my knowledge, the following individuals have an ownership interest as stated in Number 3 above:

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5. I am currently the recipient of the following grants administered by the Tennessee Higher Education Commission:

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6. I hereby certify that if, during my tenure this year on the Tennessee Higher Education Commission, I become directly or indirectly interested as an owner, employee or affiliated as described in Number 1-5 above, or if there is any change in the information provided in this statement, I shall immediately disclose such information to the Tennessee Higher Education Commission. The accuracy of this statement will be reviewed within thirty (30) days after the Commission's regular Spring meeting, but no later than June 1.

By my signature below, I affirm that all of the above statements are true to the best of my knowledge and belief.

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(Signature)

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(Date)

**Agenda Item:** II.G.

**DATE:** April 28, 2011

**SUBJECT:** Summer Quarterly Meeting

**ACTION RECOMMENDED:** Information

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**BACKGROUND INFORMATION:** The next scheduled quarterly Commission meeting is July 28, 2011, in the Commission's board room.