

# Department of Health Letter

BAPTIST MEMORIAL  
HOSPITAL (LAKELAND)

CN1508-037





STATE OF TENNESSEE  
DEPARTMENT OF HEALTH  
**OFFICE OF GENERAL COUNSEL**

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GOVERNOR

**JOHN J. DREYZEHNER, MD, MPH, FACOEM**  
COMMISSIONER

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**VIA US Mail and Email**

February 11, 2016

Dan H. Elrod  
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Richard G. Cowart  
Attorney at Law  
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211 Commerce Street  
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Re: Baptist Memorial Hospital and Regional One Health

Dear Mr. Elrod & Mr. Cowart:

On December 17, 2015, you both, along with other representatives from Baptist Memorial Hospital and Regional One Health, in Memphis, Tennessee, met with me, Devin Wells (Deputy General Counsel), Vincent Davis (Director of the Office of Health Care Facilities), and Ann Reed (Director of Licensure). After hearing your explanation of the proposed freestanding emergency department, it is the opinion of the Office of General Counsel that Baptist Memorial Hospital is the sole operator of the freestanding emergency department and that Regional One Health serves primarily as an investor with input in the operations of the emergency department but no decision making authority. As presented to us on December 17, 2015, there is no violation of any of the rules and regulations related to the Board for Licensing Health Care Facilities.

If you have any further questions or concerns, feel free to contact me.

Respectfully,

A handwritten signature in blue ink that reads "Kyonté Hughes-Toombs". The signature is written in a cursive, flowing style.

Kyonté Hughes-Toombs  
Assistant General Counsel

KHT/af

cc: Ann Reed, Director of Licensure